



StateStat
Department of Housing and Community Development
MBE/SBR

Secretary: **Raymond A. Skinner**
 Deputy Secretary: **Clarence J. Snuggs**
 Chief of Staff: **Simone C. Johnson**
 Principal Counsel: **Anthony J. Mohan**



Appointment Date: February 23, 2007

Division Assistant Secretaries and Directors:
 Div. of Development Finance: **Frank B. Coakley, Asst. Secretary**
 Div. of Neighborhood Revitalization: **Carol Gilbert, Asst. Secretary**
 Div. of Credit Assurance: **George Eaton, Director**
 Div. of Information Technology: **Sue Mclean, Director**
 Div. of Finance & Admin: **Susan Traylor, Director**

MINORITY BUSINESS ENTERPRISE (MBE) PROCUREMENTS

FY09 MBE/WBE ACHIEVEMENT	Goal Achieved: 29.7% # Waivers/Contract Mods: 1						Goal Achieved: 33.9% # Waivers/Contract Mods: 1					
	CURRENTLY AVAILABLE PERIOD (June, 2009)						FISCAL YEAR 09 TO DATE					
	Agency Total	Ethnic/ Disabled	Women	Other	Total MBE/WBE	%	Agency Total	Ethnic/ Disabled	Women	Other	Total MBE/WBE	%
Payment Totals												
MBE Payment % - Goal 25%	\$876,510	\$120,868 13.8%	\$135,719 15.5%	\$0 0.0%	\$256,588	29.3%	\$7,207,545	\$1,360,417 18.9%	\$354,312 4.9%	\$1,420 0.0%	\$1,716,149	23.8%
Awards Totals												
MBE Award % - Goal 25%	\$12,957,101	\$860,574 6.6%	\$2,990,153 23.1%	\$0 0.0%	\$3,850,727	29.7%	\$18,438,990	\$1,362,638 7.4%	\$4,886,655 26.5%	\$5,818 0.0%	\$6,255,111	33.9%
Architectural and Engineering												
Construction	\$0	\$0	\$0	\$0	\$0		\$10,569	\$0	\$10,569	\$0	\$10,569	100.0%
Construction Related												
Maintenance												
Services	\$11,991,568	\$11,010	\$2,975,000	\$0	\$2,986,010	24.9%	\$16,158,528	\$376,992	\$4,722,539	\$225	\$5,099,756	31.6%
Supplies and Equipment	\$6,151	\$0	\$3,576	\$0	\$3,576	58.1%	\$104,132	\$3,555	\$12,807	\$0	\$16,362	15.7%
IT Services	\$0	\$0	\$0	\$0	\$0		\$249,918	\$12,727	\$0	\$0	\$12,727	5.1%
IT Supplies and Equipment	\$913,445	\$848,797	\$0	\$0	\$848,797	92.9%	\$1,287,331	\$935,502	\$22,676	\$0	\$958,178	74.4%
HCS&E												
Corporate Credit Card	\$43,854	\$617	\$11,577	\$0	\$12,194	27.8%	\$559,797	\$29,867	\$118,044	\$1,195	\$149,106	26.6%
Direct Voucher	\$2,083	\$150	\$0	\$0	\$150	7.2%	\$68,716	\$3,995	\$20	\$4,398	\$8,413	12.2%

FY08 MBE/WBE ACHIEVEMENT

Awards Totals	\$6,397,253	\$1,413,553	\$215,505	\$0	\$1,629,058	25.5%
MBE Award %		22.1%	3.4%	0.0%		

SMALL BUSINESS RESERVE (SBR) PROCUREMENTS

SBR INDICATORS	Monthly Reporting Period				Fiscal Year 09 to Date						
	Agency Total	Total SBR	Designated Procurements	%	Agency Total	Total SBR	Designated Procurements	%	Goal	FY08	
SBR Payment Totals	\$716,675	\$54,767	13	7.6%	\$5,391,848	\$524,535	44	9.7%	10.0%	11.1%	

VEHICLE UTILIZATION

	Monthly Reporting Period					Fiscal Year 09 to Date					Avg Annual Miles	FYE 08
	Mar-09	Apr-09	May-09	Jun-09	% Change	Min	Max	Average	Goal	% of Goal		
# Vehicles	26	26	26	26	0.0%	26	26	26			13,863	26
Avg Monthly Mileage per Vehicle	1,186	1,191	1,124	1,272	13.2%	891	1,458	1,155	833	139%		1,126



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Department of Housing and Community Development

Profile

PERSONNEL DATA

	2-Week Reporting Period					Fiscal Year 09 To Date				
	5/06-5/19	5/20-6/02	6/03-6/16	6/17-6/30	% Change	Average	Minimum	Maximum	Total	# Employees
OVERTIME COE (HOURS) TOTAL	10.8	2.2	13.7	13.2	-3.6%	4.7	0.0	21.7	122.6	44.0
Office of the Secretary	3.0	1.2	1.5	3.2	113.3%	1.9	0.0	6.0	48.7	10.0
Div. of Development Finance	0.0	1.0	1.0	2.5	150.0%	0.7	0.0	7.0	18.0	11.0
Div. of Neighborhood Rev.	0.0	0.0	0.0	0.0	0.0%	0.0	0.0	0.0	0.0	5.0
Div. of Credit Assurance	0.0	0.0	0.0	0.0	0.0%	0.0	0.0	0.0	0.0	5.0
Div. of Information Tech.	0.0	0.0	0.0	0.0	0.0%	0.0	0.0	0.0	0.0	0.0
Div. of Finance & Admin	7.8	0.0	11.2	7.5	-33.0%	2.2	0.0	14.7	55.9	13.0
COMP (HOURS) TOTAL	361.8	344.1	373.2	459.9	23.2%	437.1	129.1	644.1	11,364.8	247.0
Office of the Secretary	75.2	70.1	61.0	80.2	31.5%	70.0	22.2	128.9	1,819.9	41.0
Div. of Development Finance	97.3	87.9	116.9	135.0	15.5%	172.5	56.6	334.3	4,485.8	94.0
Div. of Neighborhood Rev.	97.4	125.5	75.4	137.0	81.7%	90.6	23.1	179.0	2,354.9	26.0
Div. of Credit Assurance	12.0	6.0	31.0	12.6	-59.4%	13.4	2.0	33.7	348.6	45.0
Div. of Information Tech.	11.8	17.5	16.0	14.0	-12.5%	15.8	2.5	48.5	409.5	14.0
Div. of Finance & Admin	68.1	37.1	72.9	81.1	11.2%	74.9	22.7	145.8	1,946.1	27.0
COMP COE (HOURS) TOTAL	48.8	21.5	40.5	70.4	73.7%	53.3	21.5	96.0	1,386.2	44.0
Office of the Secretary	0.0	4.2	5.3	8.3	57.1%	11.3	0.0	31.7	294.5	10.0
Div. of Development Finance	11.9	3.0	10.7	8.4	-21.1%	11.9	0.0	27.5	309.2	11.0
Div. of Neighborhood Rev.	16.2	0.0	1.2	0.0	-100.0%	10.7	0.0	39.0	279.5	5.0
Div. of Credit Assurance	0.0	0.0	0.0	0.0	0.0%	0.0	0.0	0.8	0.8	5.0
Div. of Information Tech.	0.0	0.0	0.0	0.0	0.0%	0.0	0.0	0.0	0.0	0.0
Div. of Finance & Admin	20.7	14.3	23.4	53.7	129.5%	19.3	4.0	53.7	502.4	13.0
SICK (DAYS) TOTAL	113.7	114.4	109.3	81.0	-25.9%	106.6	81.0	135.2	2,770.4	291.0
Office of the Secretary	18.3	19.2	9.0	17.0	88.8%	18.0	5.7	29.5	467.6	51.0
Div. of Development Finance	29.4	27.5	40.1	26.3	-34.4%	35.9	20.9	60.3	933.1	105.0
Div. of Neighborhood Rev.	12.8	13.6	6.9	5.0	-27.0%	10.3	2.4	21.9	268.5	31.0
Div. of Credit Assurance	32.7	32.4	18.4	7.5	-59.3%	21.9	7.5	32.7	570.2	50.0
Div. of Information Tech.	2.5	1.0	10.2	15.7	53.6%	5.3	1.0	15.7	138.2	14.0
Div. of Finance & Admin	18.0	20.7	24.7	9.4	-61.9%	15.1	4.8	29.1	392.7	40.0
TELEWORKING (DAYS) TOTAL	47.9	44.1	56.4	50.3	-10.9%	42.6	16.3	56.4	1,108.8	291.0
Office of the Secretary	0.0	0.0	0.0	0.0	0.0%	0.7	0.0	3.8	17.1	51.0
Div. of Development Finance	20.0	20.6	22.1	20.3	-8.2%	13.9	4.5	22.1	362.1	105.0
Div. of Neighborhood Rev.	0.0	0.0	1.0	0.0	-100.0%	0.6	0.0	3.0	16.0	31.0
Div. of Credit Assurance	18.4	13.9	24.5	22.0	-10.2%	16.2	7.5	24.5	420.7	50.0
Div. of Information Tech.	4.0	2.0	2.0	3.0	50.0%	2.4	1.0	4.0	62.3	14.0
Div. of Finance & Admin	5.5	7.6	6.8	5.0	-26.7%	8.9	2.3	13.4	230.6	40.0



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Department of Housing and Community Development

Profile

PERSONNEL DATA

	2-Week Reporting Period					Fiscal Year 09 To Date				
	5/06-5/19	5/20-6/02	6/03-6/16	6/17-6/30	% Change	Average	Minimum	Maximum	Total	# Employees
VACANCIES (PERMANENT)	19.0	20.0	18.0	20.0	11.1%	23.0	18.0	30.0		291.0
Office of the Secretary	7.0	7.0	7.0	7.0	0.0%	8.2	7.0	10.0		51.0
Div. of Development Finance	5.0	5.0	4.0	6.0	50.0%	7.8	4.0	12.0		105.0
Div. of Neighborhood Rev.	3.0	4.0	3.0	3.0	0.0%	2.5	1.0	4.0		31.0
Div. of Credit Assurance	2.0	2.0	2.0	2.0	0.0%	2.2	1.0	4.0		50.0
Div. of Information Tech.	0.0	0.0	0.0	0.0	0.0%	0.2	0.0	1.0		14.0
Div. of Finance & Admin	2.0	2.0	2.0	2.0	0.0%	2.2	2.0	3.0		40.0
VACANCIES (CONTRACT)	12.0	11.0	12.0	14.5	20.8%	17.8	11.0	25.0		32.0
Office of the Secretary	0.0	0.0	0.0	0.0	0.0%	0.4	0.0	1.0		1.5
Div. of Development Finance	6.0	6.0	7.0	9.0	28.6%	8.1	6.0	10.0		13.0
Div. of Neighborhood Rev.	2.0	2.0	2.0	1.0	-50.0%	3.6	1.0	6.0		7.0
Div. of Credit Assurance	0.0	0.0	0.0	0.5	100.0%	1.4	0.0	2.0		4.0
Div. of Information Tech.	3.0	2.0	2.0	3.0	50.0%	2.1	2.0	3.0		2.0
Div. of Finance & Admin	1.0	1.0	1.0	1.0	0.0%	2.1	0.5	4.0		4.5

	Monthly Reporting Period					Fiscal Year 09 to Date				FYE 08
	Mar-09	Apr-09	May-09	Jun-09	% Change	Average	Min	Max	Total	
Authorized Pins Total	311	311	311	311	0%	311.0	311	311		311.0
Vacant Pins	18	19	20	20	0%	23.0	18	30		30.0
Fte Contract Total	46.5	46.5	46.5	46.5	0%	46.5	46.5	46.5		39.5
Contractual Vacancies	15.0	13.0	11.0	14.5	32%	17.8	11.0	24.0		14.0

DISCIPLINARY ACTIONS	Monthly Reporting Period					Fiscal Year 09 to Date				FYE 08
	Mar-09	Apr-09	May-09	Jun-09	% Change	Average	Min	Max	Total	
Disciplinary Actions Total	0	0	0	0	0%	0.0	0	0	0	4
Terminations Total	0	0	1	2	100%	0.6	0	2	7	2

IWIF	Monthly Reporting Period					Fiscal Year 09 to Date				FYE 08
	Mar-09	Apr-09	May-09	Jun-09	% Change	Average	Min	Max	Total	
Employees > 3 Reports	0	0	0	0	0%	0.0	0	0	0	4
FROI to IWIF	0	0	1	1	0%	0.5	0	2	6	2
# FROI LAG > 3 Days	0	0	0	0	0%	0.0	0	0	0	2
% < 4 Days	0%	0%	100%	100%	0%	100%	100%	100%	100%	2
Accident Leave (Days)	0	0	0	0	0%	0.0	0	0	0	2



StateStat Department of Housing and Community Development Profile

TRANSITION REPORT STATUS

DHCD Committed Response		Response Completed by Staff				Outcome	
		Monthly Reporting Period (YTD)				Accepted*	Rejected
Type of Response	Number	Mar-09	Apr-09	May-09	Jun-09		
Total Action Items	124	124	124	124	124	113	11
		100%	100%	100%	100%		
Accept	79	79	79	79	79	78	1
		100%	100%	100%	100%		
Accept with Modification	10	10	10	10	10	10	0
		100%	100%	100%	100%		
Reject	8	8	8	8	8	2	6
		100%	100%	100%	100%		
Requires Further Study	27	27	27	27	27	23	4
		100%	100%	100%	100%		
GOAL: Items Completed on Schedule = 100%						% Change	
Scheduled to Be Completed		124	124	124	124	0%	
Completed on Schedule		124	124	124	124	0%	
		100%	100%	100%	100%	0%	
Response in Progress but Not Final		0	0	0	0	0%	

*Accepted includes those with the following Accepted Status: Completed, Ongoing, or with Modification

IT ELECTRONIC ACCESS

INTERNET ACCESS TO DHCD INFO / SERVICES	Fiscal Year 09 to Date				Goal	% of Goal	FYE 08	FYE 07
	Mar-09	Apr-09	May-09	Jun-09				
% Total	98%	98%	98%	100%	90%	111%	93%	90%



StateStat
Department of Housing and Community Development
Foreclosure Prevention

FORECLOSURE PREVENTION ACTIVITY	Monthly Reporting Period					Fiscal Year 09 to Date				FYE 08
	Mar-09	Apr-09	May-09	Jun-09	% Change	Average	Min	Max	Total	
Public Events	9	12	9	9	0%	11	7	20	128	126
People Attending	4,374	2,604	1,330	3,108	134%	2,065	340	4,374	24,775	14,800
Hope Hotline Calls	1,405	1,082	1,304	1,481	14%	1,430	1,082	1,972	17,158	8,725
Website Visits	10,460	8,675	8,406	12,059	43%	10,668	8,406	15,524	128,013	53,318
# People Counseled / #Intakes	1,359	1,406	1,478	1,658	12%	1,140	307	1,658	13,680	9,823
Positive Outcomes	388	418	403	502	25%	376	179	526	4,514	3,398
Media										
Press Releases	20	5	3	7	133%	4	1	20	52	
Print	6	3	2	0	-100%	5	0	20	62	
Radio	4	1	0	0	0%	1	0	4	9	
TV	1	1	0	0	0%	1	0	6	11	
Online	0	0	0	0	0%	0	0	0	0	
Advertising										
Print	0	1	1	3	200%	2	0	5	20	
Radio	66	237	1,358	2,127	57%	488	0	2,127	5,856	
TV	0	0	0	68	100%	14	0	68	173	
Direct Mail	0	0	0	0	0%	0	0	0	0	
Billboard	0	0	0	0	0%	9	0	55	110	
Bus Ads	0	0	0	0	0%	232	0	830	2,780	
Online	0	0	0	0	0%	0	0	0	0	
Non-traditional Advertising *	0	0	0	0	0%	15,980	0	35,038	191,756	
Collateral										
Provided @ Events	4,823	3,920	4,444	2,690	-39%	3,868	1,120	6,572	46,419	29,306
Mailed	3,850	715	2,675	4,141	55%	3,012	715	6,838	36,148	
Distributed by NR	1,256	820	1,431	1,421	-1%	1,324	820	1,744	15,892	
Total Distributed	9,929	5,455	8,550	8,252	-3%	8,205	3,037	15,108	98,459	

LIFELINE REFINANCE MORTGAGE PROGRAM	Monthly Reporting Period					Program Life to Date				Goal	% of Goal
	Mar-09	Apr-09	May-09	Jun-09	% Change	Average	Min	Max	Total		
# Reservations	0	0	0	0	0%	3	0	23	118		
\$\$ Reservations	\$0	\$0	\$0	\$0	0%	\$889,828	\$0	\$6,661,539	\$32,033,810		
# Loans purchased	0	0	0	0	0%	1	0	7	52		
\$\$ Loans purchased	\$0	\$0	\$0	\$0	0%	\$360,757	\$0	\$2,030,021	\$12,987,260	\$20,000,000	65%

HOMESAVER PROGRAM	Monthly Reporting Period					Program Life to Date				Goal	% of Goal
	Mar-09	Apr-09	May-09	Jun-09	% Change	Average	Min	Max	Total		
# Reservations	0	0	0	0	0%	4	0	31	63		
\$\$ Reservations	\$0	\$0	\$0	\$0	0%	\$1,012,880	\$0	\$8,052,407	\$17,218,964		
# Loans purchased	0	0	0	0	0%	1	0	10	22		
\$\$ Loans purchased	\$0	\$0	\$0	\$0	0%	\$362,912	\$0	\$2,884,481	\$6,169,511	\$5,000,000	123%

BRIDGE TO HOPE	Monthly Reporting Period					Program Life to Date				Goal	% of Goal
	Mar-09	Apr-09	May-09	Jun-09	% Change	Average	Min	Max	Total		
# Applications Received	3	2	0	0	0%	5	0	17	81		
\$\$ Requested	\$29,960	\$30,000	\$0	\$0	0%	\$64,162	\$0	\$246,226	\$1,090,762		
# Loans Closed	4	4	0	0	0%	3	0	8	51		
\$\$ Loans Closed	\$33,403	\$36,329	\$0	\$0	0%	\$30,641	\$0	\$91,959	\$520,890	\$400,000	130%
# Completed**	4	4	0	0	0%	3	0	8	47		
# Completed w/o funds	1	0	0	1	100%	1	0	4	16		

* Includes bus shelter advertising and movie ads

**Completed # is after all Bridge to Hope funds have been disbursed



StateStat
Department of Housing and Community Development
HOPE/NFMC Initiative

HOPE/NFMC Initiative Monthly Totals	Monthly Reporting Period					Fiscal Year 09 to Date				
	Mar-09	Apr-09	May-09	Jun-09	% Change	Avg	Min	Max	Total	% of Completed
# People Counseled / #Intakes	1,359	1,406	1,478	1,658	12%	1,140	307	1,658	13,680	-----
Completed Cases:	420	455	428	539	26%	414	198	584	4,966	100.0%
Positive Outcomes:	388	418	403	502	25%	376	179	526	4,514	90.9%
Brought Mortgage Current	27	22	25	25	0%	28	8	65	331	6.7%
Mortgage Refinanced	23	13	11	15	36%	17	10	27	203	4.1%
Mortgage Modified	246	270	275	337	23%	227	98	337	2,720	54.8%
Rec'd. 2nd Mortgage	0	7	3	0	-100%	3	0	11	34	0.7%
Forbearance/Repayment Plan	66	85	57	102	79%	78	39	131	937	18.9%
Sold/Alternative Housing Solution	15	6	12	2	-83%	11	2	19	128	2.6%
Pre-foreclosure Sale	11	15	20	21	5%	13	4	21	161	3.2%
Negative Outcomes:	32	37	25	37	48%	38	17	60	452	9.1%
Deed-In-Lieu	3	1	1	2	100%	4	0	13	50	1.0%
Mortgage Foreclosed	16	17	14	19	36%	17	6	26	200	4.0%
Bankruptcy	13	19	10	16	60%	17	4	27	202	4.1%
Cases Withdrawn	122	109	129	77	-40%	134	77	205	1,602	-----
Active Cases/Pending Outcome:	3,056	3,423	3,514	3,890	11%	2,647	990	3,890	3,890	-----
Entered Debt Management	9	11	7	6	-14%	11	5	30	6	-----
Counseled & Referred to Legal	140	47	44	116	164%	65	12	140	116	-----
Rec'ing Foreclosure Prevention/Budget Counseling	2,762	3,201	3,317	3,634	10%	2,462	934	3,634	3,634	-----
Other	145	164	146	134	-8%	109	32	318	134	-----



StateStat

Department of Housing and Community Development

HOPE/NFMC Initiative

Volume 2 Number 12
Reporting Period June 2009

HOPE/NFMC Initiative Quarterly Progress Report As of June, 2009	# Counselors	Quarter 1					Quarter 2					Quarter 3					Quarter 4					Fiscal Year 09				
		# Active Cases/ Pending Outcome	# People Counseled	Positive Outcomes	Negative Outcomes	Cases Withdrawn	# Active Cases/ Pending Outcome	# People Counseled	Positive Outcomes	Negative Outcomes	Cases Withdrawn	# Active Cases/ Pending Outcome	# People Counseled	Positive Outcomes	Negative Outcomes	Cases Withdrawn	# Active Cases/ Pending Outcome	# People Counseled	Positive Outcomes	Negative Outcomes	Cases Withdrawn	# Active Cases/ Pending Outcome	# People Counseled	Positive Outcomes	Negative Outcomes	Cases Withdrawn
Belair Edison Neighborhoods, Inc.	2.0	63	84	26 100%	0 0%	0	103	54	22 96%	1 4%	0	75	39	24 100%	0 0%	0	83	37	30 94%	2 6%	1	83	214	102 97%	3 3%	1
Druid Heights CDC	2.0	50	30	15 100%	0 0%	0	45	75	29 100%	0 0%	5	44	72	16 94%	1 6%	0	40	79	16 100%	0 0%	0	40	256	76 99%	1 1%	5
Eastside Community Development Corporation, Inc.	2.0	34	45	6 86%	1 14%	0	40	30	10 100%	0 0%	0	49	101	16 94%	1 6%	3	94	81	21 95%	1 5%	2	94	257	53 95%	3 5%	5
Housing Commission of Anne Arundel County	1.0	139	193	85 99%	1 1%	0	179	38	17 89%	2 11%	0	289	86	17 100%	0 0%	0	405	60	30 79%	8 21%	5	405	377	149 93%	11 7%	5
Neighborhood Housing Services Of Baltimore, Inc.	2.0	141	28	21 100%	0 0%	4	172	30	30 97%	1 3%	3	6	50	40 100%	0 0%	1	233	30	25 100%	0 0%	1	233	138	116 99%	1 1%	9
Southeast Community Development	4.0	4	27	28 93%	2 7%	1	10	71	39 95%	2 5%	2	17	61	20 100%	0 0%	2	27	109	61 100%	0 0%	0	27	268	148 97%	4 3%	5
St. Ambrose Housing Aid Center, Inc.	3.0	340	221	59 78%	17 22%	357	352	441	78 80%	20 20%	240	410	394	85 77%	25 23%	214	446	380	77 85%	14 15%	146	446	1,436	299 80%	76 20%	957
Tri-Churches Housing, Inc.*	0.0	6	25	16 100%	0 0%	2	16	19	1 100%	0 0%	2	0	0	0 0%	0 0%	0	0	0	0 0%	0 0%	0	16	44	17 100%	0 0%	4
We are Family Community Development Corp	2.0	4	5	1 100%	0 0%	0	3	3	0 0%	0 0%	0	32	34	1 100%	0 0%	1	40	75	6 100%	0 0%	2	40	117	8 100%	0 0%	3
Baltimore Metro Region	18.0	781	658	257 92%	21 8%	364	920	761	226 90%	26 10%	252	922	837	219 89%	27 11%	221	1,368	851	266 91%	25 9%	157	1,368	3,107	968 91%	99 9%	994
Delmarva Community Services, Inc.	1.0	12	20	17 94%	1 6%	1	15	18	6 100%	0 0%	1	9	49	22 100%	0 0%	6	15	55	8 100%	0 0%	0	15	142	53 98%	1 2%	8
Maryland Rural Development	3.0	33	6	6 100%	0 0%	0	35	286	84 84%	16 16%	3	36	131	50 89%	6 11%	1	57	195	6 67%	3 33%	3	57	618	146 85%	25 15%	7
Salisbury NHS	3.0	35	51	23 96%	1 4%	7	60	78	33 85%	6 15%	3	54	69	49 91%	5 9%	13	65	92	59 98%	1 2%	16	65	290	164 93%	13 7%	39
Shore-Up	1.0	20	8	5 100%	0 0%	0	35	10	3 100%	0 0%	0	4	46	25 93%	2 7%	2	8	22	11 100%	0 0%	0	8	86	44 96%	2 4%	2
Eastern Shore Region	8.0	100	85	51 96%	2 4%	8	145	392	126 85%	22 15%	7	103	295	146 92%	13 8%	22	145	364	84 95%	4 5%	19	145	1,136	407 91%	41 9%	56

*Suspended operations as of February 01, 2009.



Department of Housing and Community Development
HOPE/NFMC Initiative

(con'td)	Quarter 1					Quarter 2					Quarter 3					Quarter 4					Fiscal Year 09					
	# Counselors	# Active Cases/ Pending Outcome	# People Counselled	Positive Outcomes	Negative Outcomes	Cases Withdrawn	# Active Cases/ Pending Outcome	# People Counselled	Positive Outcomes	Negative Outcomes	Cases Withdrawn	# Active Cases/ Pending Outcome	# People Counselled	Positive Outcomes	Negative Outcomes	Cases Withdrawn	# Active Cases/ Pending Outcome	# People Counselled	Positive Outcomes	Negative Outcomes	Cases Withdrawn	# Active Cases/ Pending Outcome	# People Counselled	Positive Outcomes	Negative Outcomes	Cases Withdrawn
HOPE/NFMC Initiative Quarterly Progress Report As of June, 2009																										
Agency																										
Greater Washington Urban League, Inc.	2.0	0	0	0%	0%	0	19	9	2	0	0	3	5	3	0	2	13	24	0	0	0	13	38	5	0	2
HomeFree-USA	7.0	344	196	58%	4%	6	643	1,577	613	52	89	1,004	1,314	482	16	56	1,268	1,597	536	23	32	1,268	4,684	1,689	95	183
Housing Initiative Partnership, Inc.	4.0	179	76	8%	1%	9	207	282	86	14	12	233	414	53	3	7	182	493	84	5	0	182	1,265	231	23	28
Housing Options & Planning Enterprises, Inc.	3.0	92	97	34%	6%	13	152	131	101	3	26	46	127	69	5	9	133	188	123	5	26	133	543	327	19	74
Kairos CDC	1.0	146	21	13%	10%	0	83	40	24	4	26	59	29	21	0	7	65	58	41	0	0	65	148	99	14	33
Latino Economic Development Corp.	3.0	46	29	8%	4%	61	60	82	6	2	12	87	128	12	3	4	92	263	23	2	73	92	502	49	11	150
Roots of Mankind Corp.	2.0	28	36	19%	1%	9	56	60	18	0	5	19	85	11	2	0	42	62	12	0	0	42	243	60	3	14
Southern Maryland Tri-County Community Action Committee, Inc.	2.0	83	61	55%	11%	13	30	65	58	20	7	17	108	36	4	0	27	102	38	2	0	27	336	187	37	20
Sowing Empowerment & Economic Development, Inc. (SEED)	2.0	47	95	31%	5%	0	259	293	44	2	2	309	190	11	3	12	262	207	22	8	1	262	785	108	18	15
Unity Economic Development	2.0	0	0	0%	0%	0	0	0	0	0	0	7	8	1	0	0	18	48	2	2	0	18	56	3	2	0
Washington Metro Region	28.0	965	611	226%	42%	111	1,509	2,539	952%	97%	179	1,784	2,408	699%	36%	97	2,102	3,042	881%	47%	132	2,102	8,600	2,758%	222%	519
Frederick, City of/ Frederick Community Action Agency	2.0	186	40	43%	5%	0	141	144	96	22	0	161	187	81	33	0	176	198	69	21	0	176	569	289	81	0
Garrett County Community Action Committee, Inc.	2.0	2	2	2%	0%	0	12	12	0	0	0	43	30	10	0	0	53	11	1	0	0	53	55	13	0	0
Hagerstown Neighborhood Development Partnership, Inc.	1.0	0	0	0%	0%	0	0	0	0	0	0	5	18	0	0	0	6	50	8	0	0	6	68	8	0	0
Home Partnership, Inc.	1.0	49	26	82%	18%	3	3	15	0	0	0	2	2	1	1	0	0	0	0	0	0	2	43	10	3	3
Washington County Community Action Council, Inc.	3.0	31	14	12%	1%	8	46	41	14	3	5	36	21	21	0	10	40	26	14	2	7	40	102	61	6	30
Western Maryland Region	9.0	268	82	66%	8%	11	202	212	110%	25%	5	247	258	113%	34%	10	275	285	92%	23%	7	275	837	381%	90%	33
Totals	63.0	2,114	1,436	600%	73%	494	2,776	3,904	1,414%	170%	443	3,056	3,798	1,177%	110%	350	3,890	4,542	1,323%	99%	315	3,890	13,680	4,514%	452%	1,602



StateStat
Department of Housing and Community Development
Homeownership

Volume 2 Number 12
 Reporting Period June 2009

MARYLAND MORTGAGE PROGRAM (MMP)	Monthly Reporting Period					Fiscal Year 09 to Date						FYE 08
	Mar-09	Apr-09	May-09	Jun-09	% Change	Average	Min	Max	Total	Goal	% of Goal	
# Reservations	52	49	46	160	248%	134	30	336	1,606			3,067
\$\$ Reservations	\$7,575,648	\$7,147,491	\$7,019,733	\$26,296,245	275%	\$23,773,633	\$4,257,452	\$65,646,369	\$285,283,601			\$620,266,171
# Loans Purchased	31	30	23	27	17%	139	23	310	1,664	3,000	55%	2,875
\$\$ Loans Purchased	\$4,759,512	\$4,057,414	\$3,822,753	\$4,036,001	6%	\$25,850,303	\$3,822,753	\$58,860,189	\$310,203,632	\$610,000,000	51%	\$584,631,887

MARKET PENETRATION: HOMES SOLD WITHIN DHCD PURCHASE LIMITS	Monthly Reporting Period					Fiscal Year 09 to Date						FYE 08
	Mar-09	Apr-09	May-09	Jun-09	% Change	Average	Min	Max	Total	Goal	% of Goal	
# Total Houses Sold	2,478	2,660	3,170	3,370	6%	2,545	1,686	3,170	27,993			34,092
# Fed Defined Target Areas	14	17	12	15	25%	51	12	107	607			996
% Fed Defined Target Areas	45%	57%	52%	56%	6%	41.9%	32%	57%	36%	40%	91%	35%
# Priority Funding Areas	30	30	22	27	23%	133	22	309	1,601			2,771
% Priority Funding Areas	97%	100%	96%	100%	5%	96.9%	95%	100%	96%	85%	113%	96%
# DHCD Purchased	31	30	23	27	17%	139	23	310	1,664			2,875
% DHCD Purchased	1.3%	1.1%	0.7%	0.0%	-100.0%	5.8%	0.7%	11.0%	5.9%	8.5%	70%	8.4%

DOWN PAYMENT AND SETTLEMENT EXPENSE LOAN PROGRAM (DSELP)	Monthly Reporting Period					Fiscal Year 09 to Date						FYE 08
	Mar-09	Apr-09	May-09	Jun-09	% Change	Average	Min	Max	Total	Goal	% of Goal	
# Reservations	52	48	47	142	202%	86	22	156	1,028			1,235
\$\$ Reservations	\$287,000	\$291,500	\$292,000	\$965,200	231%	\$422,882	\$103,500	\$965,200	\$5,074,585			\$5,632,484
# Loans purchased	20	24	18	21	17%	61	18	127	731			1,016
\$\$ Loans purchased	\$55,420	\$62,500	\$52,000	\$63,000	21%	\$162,177	\$52,000	\$317,750	\$1,946,121	\$5,000,000	39%	\$3,900,108

PARTNER MATCH PROGRAMS	Monthly Reporting Period					Fiscal Year 09 to Date						FYE 08 *
	Mar-09	Apr-09	May-09	Jun-09	% Change	Average	Min	Max	Total	Goal	% of Goal	
# New Partners	0	1	1	2	100%	2.8	0	8	34			50
# Total Partners	194	195	196	198	1%	186.3	170	198	198			164
# Loan Purchases	14	15	12	15	25%	33.1	12	58	397			389
House Keys 4 Employees (HK4E)	11	14	7	12	71%	23.4	7	40	281			119
Builder/Developer Incentive Program (BDIP)	3	1	4	2	-50%	8.3	1	17	99			65
Community Partners Incentive Program (CPIP)	0	0	1	1	0%	2.2	0	6	26			7
Loaned Amount (Mortgaged)	\$2,270,822	\$2,244,193	\$2,221,052	\$2,461,503	11%	\$5,786,361	\$2,221,052	\$10,140,052	\$69,436,333			\$68,960,569
Loaned Amount (Partner Match)	\$94,000	\$85,550	\$73,000	\$124,000	70%	\$192,100	\$73,000	\$351,500	\$2,305,200			\$2,094,971

* Only six months FY08 data

PURCHASE FILE REVIEW TIME Internal Processing Time (Completed)	Monthly Reporting Period					Fiscal Year 09 to Date						FYE 08
	Mar-09	Apr-09	May-09	Jun-09	% Change	Average	Min	Max	Total	Goal	% of Goal	
# Files Received for Purchase Review	30	25	33	41	24%	127	25	279	1,526			2,726
% Reviewed For Purchase ≤ 5 days	100%	100%	100%	100%	0%	100%	100%	100%	100%	100%	100%	
% Approved for Purchase	67%	56%	64%	49%	-23%	59%	42%	78%	54%			
# Incomplete Files Suspended	10	11	12	21	75%	58	9	153	700			1,543



StateStat
Department of Housing and Community Development
Special Loan Programs

MARYLAND HOME FINANCING PROGRAM	Monthly Reporting Period					Fiscal Year 09 to Date						FYE 08
	Mar-09	Apr-09	May-09	Jun-09	% Change	Average	Min	Max	Total	Goal	% of Goal	
# Applications Received	0	0	0	0	0%	0	0	0	0			2
# Applications Committed	0	0	0	0	0%	0	0	0	0			2
# Units Assisted/Completed	0	0	0	0	0%	0	0	0	0			6
Total Amount Allocated (\$)	\$0	\$0	\$0	\$0	0%	\$0	\$0	\$0	\$0			\$766,184

MARYLAND HOUSING REHABILITATION PROGRAM	Monthly Reporting Period					Fiscal Year 09 to Date						FYE 08
	Mar-09	Apr-09	May-09	Jun-09	% Change	Average	Min	Max	Total	Goal	% of Goal	
# Applications Received	11	11	7	7	0%	7	2	11	83			
\$ Committed	\$203,424	\$363,830	\$116,584	\$663,719	469%	\$272,300	\$95,356	\$663,719	\$3,267,600			
# Units Committed	6	8	2	11	450%	7	2	11	82			
\$ Closed Loans	\$114,800	\$283,039	\$418,654	\$375,909	-10%	\$218,674	\$64,011	\$418,654	\$2,624,092	\$2,875,000	91%	\$2,461,573
# Units Closed	3	4	10	11	10%	6	3	11	72	57	126%	59

IPP	Monthly Reporting Period					Fiscal Year 09 to Date						FYE 08
	Mar-09	Apr-09	May-09	Jun-09	% Change	Average	Min	Max	Total	Goal	% of Goal	
# Applications Received	2	1	4	7	75%	2	0	7	26			
\$ Committed	\$32,300	\$19,300	\$23,164	\$64,704	179%	\$23,545	\$0	\$64,704	\$282,534			
# Units Committed	1	1	1	3	200%	1	0	5	17			
\$ Closed Loans	\$0	\$28,500	\$0	\$19,300	100%	\$13,975	\$0	\$44,548	\$167,694	\$125,000	134%	\$247,863
# Units Closed	0	1	0	1	100%	1	0	4	13	10	130%	44

STAR	Monthly Reporting Period					Fiscal Year 09 to Date						FYE 08
	Mar-09	Apr-09	May-09	Jun-09	% Change	Average	Min	Max	Total	Goal	% of Goal	
# Applications Received	2	4	3	2	-33%	2	0	4	25			
\$ Committed	\$288,702	\$157,698	\$446,199	\$240,311	-46%	\$178,888	\$0	\$446,199	\$2,146,651			
# Units Committed	2	3	7	3	-57%	2	0	7	29			
\$ Closed Loans	\$0	\$0	\$223,202	\$349,139	56%	\$104,824	\$0	\$386,380	\$1,257,892	\$1,000,000	126%	\$1,853,403
# Units Closed	0	0	4	5	25%	2	0	5	19	20	95%	26

ACCESSIBLE HOMES FOR SENIORS	Monthly Reporting Period					Fiscal Year 09 to Date						FYE 08
	Mar-09	Apr-09	May-09	Jun-09	% Change	Average	Min	Max	Total	Goal	% of Goal	
# Applications Received	2	8	3	5	67%	4	1	8	46			
\$ Committed	\$0	\$0	\$18,286	\$92,680	407%	\$33,069	\$0	\$99,400	\$396,827			
# Units Committed	0	0	1	2	100%	1	0	4	13			
\$ Closed Loans	\$136,744	\$24,989	\$10,823	\$0	-100%	\$37,054	\$0	\$136,744	\$444,649	\$500,000	89%	\$346,649
# Units Closed	4	2	1	0	-100%	1	0	4	16	20	80%	14



Department of Housing and Community Development
Special Loan Programs

LEAD HAZARD REDUCTION GRANT AND LOAN PROGRAM (except Baltimore City)	Monthly Reporting Period					Fiscal Year 09 to Date						FYE 08
	Mar-09	Apr-09	May-09	Jun-09	% Change	Average	Min	Max	Total	Goal	% of Goal	
	# Applications Received	5	4	6	4	-33%	5	1	9	55		
\$ Committed	\$58,360	\$64,890	\$77,976	\$163,752	110%	\$88,659	\$0	\$255,368	\$1,063,908			
# Units Committed	3	5	6	11	83%	6	0	16	67			
\$ Closed Loans	\$28,800	\$29,890	\$75,000	\$158,755	112%	\$87,648	\$25,613	\$203,791	\$1,051,777	\$1,500,000	70%	
# Units Closed	2	2	5	10	100%	5	1	15	61	83	73%	

BALTIMORE CITY SET-ASIDE LEAD HAZARD REDUCTION GRANT AND LOAN PROGRAM	Monthly Reporting Period					Fiscal Year 09 to Date						FYE 08
	Mar-09	Apr-09	May-09	Jun-09	% Change	Average	Min	Max	Total	Goal	% of Goal	
	# Applications Received	5	6	8	7	-13%	3	0	8	40		
\$ Committed	\$46,875	\$117,710	\$14,969	\$117,019	682%	\$31,611	\$0	\$117,710	\$379,326			
# Units Committed	4	16	1	15	1400%	4	0	16	44			
\$ Closed Loans	\$18,165	\$8,200	\$30,165	\$68,456	127%	\$29,118	\$0	\$68,456	\$349,414	\$2,000,389	17%	
# Units Closed	2	1	3	11	267%	4	0	11	43	135	32%	

WEATHERIZATION	Monthly Reporting Period					Fiscal Year 09 to Date						FYE 08
	Mar-09	Apr-09	May-09	Jun-09	% Change	Average	Min	Max	Total	Goal	% of Goal	
	# Applications Received	589	267	259	394	52%	484	142	1,256	5,802		
# Applications Committed	433	392	438	539	23%	302	78	539	3,627			
# Committed Applications in process	185	157	246	230	-7%	217	155	423				
# Units Assisted/Completed	75	105	27	204	656%	87	27	204	1,042	800	130%	
Total Amount Allocated (\$)	\$332,045	\$575,724	\$118,096	\$1,150,887	875%	\$451,743	\$118,096	\$1,150,887	\$5,420,920	\$4,600,000	118%	

PROGRAMS FOR INDIVIDUALS WITH DISABILITIES	Monthly Reporting Period					Fiscal Year 09 to Date						FYE 08
	Mar-09	Apr-09	May-09	Jun-09	% Change	Average	Min	Max	Total	Goal	% of Goal	
	Group Homes											
# Applications Received	0	2	1	2	100%	1	0	3	11			
# Applications Committed	2	1	0	0	0%	1	0	3	9			
# Applications Cancelled/rejected	1	0	0	0	0%	1	0	4	8			
# Eligible Applications In Process	5	5	6	8	33%	8	5	14				
Bond \$	\$43,750	\$172,500	\$0	\$0	0%	\$95,979	\$0	\$383,500	\$1,151,750	\$4,000,000	29%	
State \$	\$205,045	\$404,730	\$0	\$0	0%	\$109,876	\$0	\$404,730	\$1,318,511	\$3,000,000	44%	
# of Beds Provided	3	6	0	0	0%	2	0	9	27	80	34%	
# Loans Closed	1	2	0	0	0%	1	0	3	9			
Homeownership for Persons with Disabilities												
# Applications Received	1	1	0	0	0%	3	0	9	35			
# Applications Committed/approved	1	2	1	0	-100%	2	0	8	27			
# Loans Closed/purchased	1	1	2	0	-100%	2	0	7	29	25	116%	
# Applications Cancelled/rejected	1	1	0	0	0%	1	0	3	11			
# Eligible Applications In Process	4	3	1	1	0%	6	1	13				
Bond \$	\$99,964	\$71,640	\$139,644	\$0	-100%	\$172,545	\$0	\$586,801	\$2,070,534	\$1,500,000	138%	
State \$	\$202,957	\$17,910	\$102,365	\$0	-100%	\$322,515	\$0	\$768,156	\$3,870,175	\$2,000,000	194%	
Total Amount of Bond Funds Provided	\$143,714	\$244,140	\$139,644	\$0	-100%	\$268,524	\$0	\$911,801	\$3,222,284	\$5,500,000	59%	
Total Amount of State Funds Allocated	\$408,002	\$422,640	\$102,365	\$0	-100%	\$432,391	\$0	\$874,912	\$5,188,686	\$5,000,000	104%	



StateStat
Department of Housing and Community Development
Multifamily Housing

Volume 2 Number 12
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HOUSING DEVELOPMENT Units/Beds	Monthly Reporting Period					Fiscal Year 09 to Date						FYE 08
	Mar-09	Apr-09	May-09	Jun-09	% Change	Average	Min	Max	Total	Goal	% of Goal	
# Family Housing Produced	242	0	0	9	100.0%	53	0	242	631	1,225	52%	1,076
# Senior Housing Produced	30	0	0	0	0.0%	117	0	544	1,405	1,225	115%	1,356
# Transitional Housing Produced	0	0	0	0	0.0%	4	0	45	45	150	30%	136
# Total Produced	272	0	0	9	100.0%	173	0	618	2,081	2,600	80%	2,568
# Housing for the Disabled*	20	0	0	8	100.0%	11	0	47	129	200	65%	205
# Family Housing Preserved	192	0	0	0	0.0%	25	0	192	296	780	38%	595
# Senior Housing Preserved	0	0	0	0	0.0%	103	0	519	1,237	780	159%	648
# Total Preserved	192	0	0	0	0.0%	128	0	519	1,533	1,560	98%	1,243

* #s are also included within family and senior housing numbers

PROJECT FUNDING*	Monthly Reporting Period					Fiscal Year 09 to Date						FYE 08
	Mar-09	Apr-09	May-09	Jun-09	% Change	Average	Min	Max	Total	Goal	% of Goal	
# Projects Closed	3	0	0	1	100.0%	2	0	5	19			32
(A) Total Project Costs (\$) [B+C]	\$47,206,331	\$0	\$0	\$2,588,012	100.0%	\$21,090,066	\$0	\$72,103,572	\$253,080,788			\$350,608,930
(B) Total State Dollars (\$)	\$5,633,697	\$0	\$0	\$600,000	100.0%	\$2,174,053	\$0	\$7,493,934	\$26,088,638			\$42,073,078
(C) Non-State Dollars (\$) [a+b+c]	\$41,572,634	\$0	\$0	\$1,988,012	100.0%	\$18,916,013	\$0	\$68,728,572	\$226,992,150			\$308,535,841
(a) LIHTC Equity	\$18,260,256	\$0	\$0	\$0	0.0%	\$8,120,747	\$0	\$31,205,716	\$97,448,968			
(b) Tax-Exempt Bonds	\$16,950,000	\$0	\$0	\$0	0.0%	\$6,436,639	\$0	\$28,649,671	\$77,239,671			
(c) Other Funding	\$6,362,378	\$0	\$0	\$1,988,012	100.0%	\$4,358,626	\$0	\$15,054,746	\$52,303,511			
(D) Annual LIHTC Amount (\$)	\$2,442,992	\$0	\$0	\$0	0.0%	\$981,349	\$0	\$3,574,260	\$11,776,185			
Ratio of Non-State (C) to State Dollars (B)	7.4:1	0	0	3.4:1	0.0%	8.8:1	0	9.2:1	8.8:1	5.7:1	153%	7.4:1
Equity Raise Up - Ratio of LIHTC Equity (a) to LIHTC Amount (D)	7.5:1	0	0	0	0.0%	8.3:1	0	8.8:1	8.3:1			

* Reported at initial close of project (loans signed, construction start-up)

^ includes Tax Exempt Bond funds & Tax Credit equity



StateStat
Department of Housing and Community Development
Multifamily Rental

HOUSING CHOICE VOUCHERS	Monthly Reporting Period					Calendar Year 09 to Date					
	Mar-09	Apr-09	May-09	Jun-09	% Change	Average	Min	Max	Total	Goal	% of Goal
# Units Leased*	2,057	2,035	2,019	2,020	0.0%	2,059	2,019	2,120		2,247	90%
# Family Self Sufficiency Participants	49	50	50	62	24.0%	51	48	62		50	124%
Funding Measure											
Payments Made (\$)	\$1,133,848	\$1,119,967	\$1,124,645	\$1,137,043	1.1%	\$1,130,877	\$1,119,967	\$1,143,438	\$6,785,264	\$14,071,097	48%
% CY Budget disbursement	97%	96%	96%	97%	1.0%	97%	96%	98%	97%	100%	97%
Processing Measures											
% Annual Inspections Completed	100%	100%	100%	100%	0.0%	100%	100%	100%		98%	102%
% Reexams Completed ≤ 60 days	100%	100%	100%	100%	0.0%	100%	100%	100%		98%	102%
Applicants on Wait List (#) Cambridge	3,293	3,613	3,599	3,509	-2.5%	3,434	3,261	3,613			
Applicants on Wait List (#) Subcontractors	2,040	2,049	2,059	2,000	-2.9%	2,023	1,981	2,059			
Total Applicants on Wait List (#)	5,333	5,662	5,658	5,509	-2.6%	5,458	5,242	5,662			
< 90 days (#)	258	540	467	360	-22.9%	382	258	540			
≥ 90 days ≤ 360 days (#)	1,547	1,384	1,394	1,448	3.9%	1,469	1,384	1,561			
> 360 days (#)	3,528	3,738	3,797	3,701	-2.5%	3,608	3,408	3,797			

* Reporting periods indicate current activity

RENTAL ALLOWANCE PROGRAM	Monthly Reporting Period					Fiscal Year 09 to Date					
	Mar-09	Apr-09	May-09	Jun-09	% Change	Average	Min	Max	Total	Goal	% of Goal
# Households Assisted	247	279	284	296	4.2%	286	247	323	296		
Payments Made (\$) ^	\$130,527	\$139,981	\$55,577	\$52,042	-6.4%	\$101,774	\$41,244	\$299,463	\$1,221,290	\$1,444,671	85%
Payment Requests Processed (#)	9	10	4	4	0.0%	7	4	11	83		
# On time (<30 days)	9	10	4	4	0.0%	7	4	11	83		
% On Time (<30 days)	100%	100%	100%	100%	0.0%	100%	100%	100%	100%	100%	100%
% of Funds Disbursed	67%	77%	81%	85%	4.5%	52%	8%	85%	85%	100%	85%

^ FY09 Funds not included to insure prior year \$ are spent.

BRIDGE SUBSIDY DEMONSTRATION PROGRAM*	Monthly Reporting Period					Fiscal Year 09 to Date					
	Mar-09	Apr-09	May-09	Jun-09	% Change	Average	Min	Max	Total	Goal	% of Goal
# Total Households Assisted (PgmToDate)	87	92	97	97	0.0%					100	97%
# Disabled Households Active*	47	51	55	54	-1.8%	50	47	55			
# Transitioned to permanent housing	5	1	1	0	-100.0%	2	0	9	20		
# Terminations	1	0	0	1	100.0%	1	0	1	6		
Average Subsidy Amount	\$725	\$716	\$707	\$709	0.3%	\$713	\$670	\$727			
Average Rent Amount	\$813	\$805	\$795	\$797	0.3%	\$808	\$795	\$825			
Total \$ Committed	\$1,581,560	\$1,711,054	\$1,773,473	\$1,762,324	-0.6%	\$1,603,714	\$1,474,074	\$1,773,473	\$1,762,324	\$2,100,000	84%

* Active = currently receiving subsidy

SECTION 8 PERFORMANCE BASED CONTRACT ADMINISTRATION	Monthly Reporting Period					Fiscal Year 09 to Date					
	Mar-09	Apr-09	May-09	Jun-09	% Change	Average	Min	Max	Total	Goal	% of Goal
% Maximum Fee Earned	100%	100%	100%	0%	-100.0%	92%	0%	100%		100%	92%
# MORs* Reviewed	22	19	25	21	-16.0%	23	14	33	274		
# Contract Renewals	14	34	19	26	36.8%	18	8	34	211		
# Tenant Complaints	36	54	37	31	-16.2%	32	16	54	382		
Resolved in ≤ 30 days (#)	36	54	37	31	-16.2%	32	16	54	382		



Department of Housing and Community Development
Neighborhood Revitalization

NR PROJECT SUMMARY*	Monthly Reporting Period					Fiscal Year 09 to Date						FYE 08
	Mar-09	Apr-09	May-09	Jun-09	% Change	Avg	Min	Max	Total	Goal	% of Goal	
	# Active Projects\Grantees - Noncapital*	108	101	100	99	-1%	98	52	110	99		
# Active Projects\Awardees - Capital*	665	661	639	611	-4%	630	593	680	611			
# New Active Projects - Capital	3	4	4	4	0%	15	2	64	181			
# Completed Projects - Capital	9	8	26	33	27%	15	7	33	185	150	124%	
Amount Encumbered (\$)***	\$4,988,556	\$1,317,853	\$1,693,880	\$26,011,102	1436%	\$4,208,814	\$412,193	\$26,011,102	\$50,505,767	\$52,372,631	96%	
% Encumbered	10%	3%	3%	50%	1436%	8%	1%	50%	96%	100%	96%	
Total Spent (Drawn) (\$)	\$4,587,415	\$3,998,982	\$1,567,097	\$2,397,994	53%	\$2,677,845	\$1,224,547	\$4,587,415	\$32,134,135	\$26,178,969	123%	
Amount Leveraged (\$)	\$9,796,943	\$21,595,153	\$1,283,438	\$10,630,130	728%	\$16,454,298	\$1,283,438	\$77,939,550	\$197,451,570	\$219,794,250	90%	
Ratio of Funds Leveraged	2:1	16.4:1	0.8:1	0.5:1	-38%	4:1	3.2:1	3:1	4:1	10:1	39%	
# of Businesses created/expanded	36	2	2	44	2100%	15	0	45	176	220	80%	
# Jobs Created/sustained	147	14	22	390	1673%	83	0	390	1,001	750	133%	

^Amount encumbered does not include LGIF; DHCD facilitated its awarding -- it is not state money
 * Noncapital programs include CSBG, ESG, NHS, HOPE and TAG; Capital programs include CDBG, CITC, CL, LGIF, MIP and NBW.
 ** Total includes \$22,457,928 Neighborhood Conservation Initiative Awards.

MAIN STREET MARYLAND	FY09 Quarterly Reporting Period				FYTD 09	Goal	% of Goal	FYE 08
	Q1*	Q2	Q3	Q4				
	# of current designations	23	23	23				
#Businesses created/expanded in MSM thru NBW	0	1	2	1	4	10	40%	
#Other Businesses created/expanded in MSM	42	37	33	42	154	160	96%	
#Jobs created/sustained in MSM thru NBW	0	0	17	20	37	10	370%	
#Other Jobs created/sustained in MSM	155	79	122	305	661	490	135%	
# of Improvements (Public and Private)	53	78	54	58	243		247	
# Volunteer Hours	13,365	11,018	7,407	9,741	41,531		55,263	

* Except for # of current designations, Qtr1 does not include 5 Main Street communities designated in June 2008.

TRAINING PROGRAMS

TRAININGS AND TECHNICAL ASSISTANCE	Monthly Reporting Period					Fiscal Year 09 to Date						FYE 08
	Mar-09	Apr-09	May-09	Jun-09	% Change	Avg	Min	Max	Total	Goal	% of Goal	
	# Technical Assistance and Site Visits	24	25	14	6	-57.1%	28	6	93	331	200	
# Trainings Offered (Catalyst)	6	4	6	8	33.3%	4	1	8	50	35	143%	
# of people trained (TOTAL)	120	224	108	202	87.0%	120	16	224	1,444	1,200	120%	
Govt	37	163	56	47	-16.1%	44	3	163	524	350	150%	
NGO	66	48	32	140	337.5%	66	8	140	795	500	159%	
Business	17	13	20	15	-25.0%	10	0	20	125	350	36%	



Department of Housing and Community Development
Neighborhood Revitalization, Grant Programs

PROJECT MANAGEMENT STATUS	Monthly Reporting Period					Fiscal Year 09 to Date					FYE 08	
	Mar-09	Apr-09	May-09	Jun-09	% Change	Average	Min	Max	Total	Goal		% of Goal
	CDBG (Since 1987) AWD 7.20.08											
# Active Projects	183	184	181	181	0%	177	163	184	181			154
# New Active Projects	0	2	0	0	0%	4	0	18	44			19
# Completed Projects	0	1	3	0	-100%	1	0	5	17	39	44%	
Amount Encumbered (\$) *	\$35,000	\$123,000	\$0	\$0	0%	\$794,941	\$0	\$5,466,300	\$9,539,290	\$7,594,587	126%	\$6,527,058
% Encumbered	0%	2%	0%	0%	0%	10%	0%	72%	126%	100%	126%	84%
Amount Leveraged (\$)	\$0	\$385	\$0	\$0	0%	\$3,744,289	\$0	\$41,682,920	\$44,931,468	\$45,000,000	100%	\$20,332,694
Leveraged Ratio	0:1	0.1:1	0	0	0%	4.8:1	0	7.7:1	4.8:1	6:1	79%	3.2:1
*Includes funds allocated in prior years that were encumbered in FY09.												
CTIC (Since 1997) AWD 12.4.08												
# Active Projects	189	188	174	174	0%	171	149	191	174			151
# New Active Projects	0	0	0	0	0%	4	0	43	43			53
# Completed Projects	2	1	14	0	-100%	2	0	14	20	38	53%	
Amount Executed (\$)	\$520,000	\$164,000	\$69,000	\$0	-100%	\$102,042	\$0	\$520,000	\$1,224,500	\$1,000,000	122%	\$803,000
% Executed	52%	16%	7%	0%	-100%	10%	0%	52%	122%	100%	122%	80%
Amount Leveraged (\$)	\$2,080,942	\$334,000	\$103,818	\$0	-100%	\$412,413	\$0	\$2,080,942	\$4,948,952	\$23,000,000	22%	\$23,053,848
Leveraged Ratio	4.1:1	2.1:1	1.6:1	0	0%	4.1:1	0	4.1:1	4.1:1	23:1	18%	28.8:1
COMMUNITY LEGACY (Since 2002) AWD 1.9.09												
# Active Projects	205	200	198	186	-6%	188	163	216	186			201
# New Active Projects	0	0	0	0	0%	5	0	63	63			73
# Completed Projects	5	5	2	12	500%	7	1	15	78	50	155%	
Amount Executed (\$)	\$576,000	\$355,500	\$723,500	\$3,045,000	321%	\$391,667	\$0	\$3,045,000	\$4,700,000	\$4,700,000	100%	\$6,900,000
% Executed	12%	8%	15%	65%	321%	8%	0%	65%	100%	100%	100%	99%
Amount Leveraged (\$)	\$686,500	\$80,800	\$746,000	\$10,197,130	1267%	\$975,869	\$0	\$10,197,130	\$11,710,430	\$14,100,000	83%	\$19,628,066
Leveraged Ratio	1.2:1	0.3:1	1.1:1	3.4:1	0%	2.5:1	0	3.4:1	2.5:1	3:1	83%	2.9:1
CSBG (Since 1987) AWD 10.1.08												
# Grantees	26	19	19	18	-5%	26	0	37	18			37
Amount Encumbered (\$)	\$2,858,256	\$249,983	\$0	\$0	0%	\$692,895	\$0	\$4,000,166	\$8,314,735	\$8,301,711	100%	\$8,379,735
% Encumbered	34%	3%	0%	0%	0%	8%	0%	48%	100%	100%	100%	99%
Amount Leveraged (\$)	\$1,000,981	\$18,688,974	\$0	\$0	0%	\$10,123,121	\$0	\$77,384,407	\$121,477,457	\$121,000,000	100%	\$120,974,496
Leveraged Ratio	0.4:1	74.8:1	0	0	0%	14.7:1	0	19.4:1	14.7:1	14.6:1	100%	14.5:1
EMERGENCY SHELTER GRANTS (ESG) (Since 1989) AWD 10.1.08												
# Grantees	23	23	21	15	-29%	18	5	24	15			9
Amount Encumbered (\$)	\$69,190	\$0	\$0	\$29,174	100%	\$48,200	\$0	\$429,591	\$578,405	\$578,405	100%	\$576,871
% Encumbered	12%	0%	0%	5%	100%	8%	0%	74%	100%	100%	100%	100%
Amount Leveraged (\$)	\$810,761	\$0	\$0	\$68,000	100%	\$486,941	\$0	\$4,652,412	\$5,843,294	\$5,100,000	115%	\$5,163,985
Leveraged Ratio	11.8:1	0	0	2.4:1	0%	10.2:1	0	10.9:1	10.2:1	8.9:1	115%	9:1



Department of Housing and Community Development
Neighborhood Revitalization, Grant Programs

PROJECT MANAGEMENT STATUS (Con'td)	Monthly Reporting Period					Fiscal Year 09 to Date					FYE 08	
	Mar-09	Apr-09	May-09	Jun-09	% Change	Average	Min	Max	Total	Goal		% of Goal
	NBW GRANTS (Since 1996)											
# Active Projects	55	54	55	55	0%	61	54	73	55			72
# New Active Projects	0	0	1	0	-100%	0	0	1	3			1
# Completed Projects	2	1	0	0	0%	2	0	4	20	18	111%	
Amount Encumbered (\$)	\$0	\$55,000	\$50,000	\$0	-100%	\$15,000	\$0	\$75,000	\$180,000			\$50,000
% Encumbered												100%
Amount Leveraged (\$)	\$0	\$75,760	\$52,500	\$0	-100%	\$16,938	\$0	\$75,760	\$203,260			\$190,997
Leveraged Ratio	0	1.4:1	1.1:1	0	0%	1.2:1	0	1.1:1	1.2:1			3.9:1
NHS (Since 1987) AWD 9.1.08												
# Grantees	3	3	3	3	0%	3	0	3	3			3
Amount Encumbered (\$)	\$0	\$0	\$0	\$0	0%	\$20,000	\$0	\$190,000	\$240,000	\$240,000	100%	\$240,000
% Encumbered	0%	0%	0%	0%	0%	8%	0%	79%	100%	100%	100%	100%
Amount Leveraged (\$)	\$0	\$0	\$0	\$0	0%	\$158,241	\$0	\$1,498,100	\$1,898,890	\$1,898,890	100%	\$240,000
Leveraged Ratio	0	0	0	0	0%	8:1	0	7.9:1	8:1	8:1	100%	1:1
TAG (Since 2007) AWD Varies												
# Grantees	11	11	11	11	0%	7	1	11	11			4
Amount Encumbered (\$)	\$10,000	\$62,500	\$0	\$0	0%	\$19,167	\$0	\$70,000	\$230,000	\$230,000	100%	\$30,000
% Encumbered	4%	27%	0%	0%	0%	8%	0%	30%	100%	100%	100%	15%
Amount Leveraged (\$)	\$10,000	\$98,500	\$0	\$0	0%	\$24,318	\$0	\$98,500	\$291,815	\$230,000	127%	\$38,000
Leveraged Ratio	1:1	1.6:1	0	0	0%	1.3:1	0	1.5:1	1.3:1	1:1	127%	1.3:1
HOPE Grantees (Since 2007) AWD 4.11.08												
# Agreements	45	45	46	52	13%	43	40	52	52			40
Amount Encumbered (\$)	\$45,000	\$42,870	\$100,000	\$377,000	277%	\$50,406	\$0	\$377,000	\$604,870	\$1,124,250	54%	\$2,622,467
% Encumbered	4%	4%	9%	34%	277%	4%	0%	34%	54%	100%	54%	98%
Amount Leveraged (\$)	\$45,000	\$42,870	\$15,000	\$365,000	2333%	\$44,823	\$0	\$365,000	\$537,870	\$1,124,250	48%	\$2,584,285
Leveraged Ratio	1:1	1:1	0.2:1	1:1	0%	0.9:1	0	1:1	0.9:1	1:1	89%	1:1
MIP (Since 1998) AWD 6.20.08												
# Active Projects	20	20	17	0	-100%	18	0	20	0			20
# New Active Projects	0	0	0	0	0%	0	0	0	0			20
# Completed Projects	0	0	3	17	467%	2	0	17	20	5	400%	
Amount Encumbered (\$)	\$0	\$0	\$0	\$0	0%	\$0	\$0	\$0	\$0			\$300,000
% Encumbered	0%	0%	0%	0%	0%	0%	0%	0%	0%			100%
Amount Leveraged (\$)	\$0	\$0	\$0	\$0	0%	\$0	\$0	\$0	\$0			\$300,000
Leveraged Ratio	0	0	0	0	0%	0	0	0	0			1:1



StateStat
Department of Housing and Community Development
Neighborhood Revitalization, Grant Programs

RATE OF DISBURSEMENT												
	Monthly Reporting Period					Fiscal Year 09 to Date						Program Life Month End
	Mar-09	Apr-09	May-09	Jun-09	% Change	Average	Min	Max	Total	Goal	% of Goal	
CDBG	Allocation since 1987: \$199,851,255											
Amount Drawn	\$2,453,579	\$204,774	\$713,352	\$436,600	-39%	\$1,051,687	\$204,774	\$2,648,303	\$12,620,248	\$8,000,000	157.75%	\$193,557,053
Remaining Encumbered Balance*	\$8,508,927	\$8,427,153	\$7,713,801	\$7,277,202	-6%	\$11,176,095	\$7,277,202	\$14,885,787	\$7,277,202			\$7,277,202
	% of Funds Drawn											96%
CTIC	Allocation since 1997: \$13,000,000											
Certified Amount	\$25,838	\$21,288	\$55,250	\$19,625	-64%	\$60,481	\$19,625	\$150,893	\$725,774	\$780,000	93.05%	\$9,555,004
Remaining Encumbered Balance*	\$3,245,159	\$3,387,872	\$3,401,622	\$3,381,997	-1%	\$3,013,509	\$2,671,066	\$3,401,622	\$3,381,997			\$3,381,997
	% of Funds Drawn											74%
CL	Allocation since 2002: \$53,893,000											
Amount Drawn	\$372,950	\$353,251	\$472,257	\$1,268,627	169%	\$557,796	\$254,688	\$1,268,627	\$6,693,557	\$4,700,000	142.42%	\$40,637,208
Remaining Encumbered Balance* **	\$10,324,387	\$9,971,136	\$9,498,879	\$8,230,252	-13%	\$11,819,005	\$8,230,252	\$14,945,447	\$8,230,252			\$8,230,252
	% of Funds Drawn											83%
CSBG	Allocation since 1993: \$120,219,263											
Amount Drawn	\$1,393,373	\$3,031,984	\$0	\$4,329	100%	\$723,510	\$0	\$3,031,984	\$8,682,123	\$8,301,711	104.58%	\$118,834,487
Remaining Encumbered Balance*	\$4,789,875	\$2,007,874	\$2,007,874	\$2,003,545	0%	\$2,111,778	\$155,739	\$4,789,875	\$2,003,545			\$2,003,545
	% of Funds Drawn											98%
ESG	Allocation since 1992: \$8,242,706											
Amount Drawn	\$67,248	\$45,519	\$65,335	\$69,914	7%	\$39,263	\$1,628	\$79,871	\$471,157	\$576,869	81.67%	\$8,203,194
Remaining Encumbered Balance*	\$584,356	\$538,836	\$473,501	\$432,762	-9%	\$414,446	\$189,378	\$662,285	\$432,762			\$432,762
	% of Funds Drawn											95%
NBW GRANTS	Allocation since 2001: \$10,464,378											
Amount Drawn	\$72,128	\$23,987	\$20,125	\$101,524	404%	\$121,356	\$20,125	\$431,486	\$1,456,276	\$1,500,000	97.09%	\$8,144,532
Remaining Encumbered Balance*	\$2,496,173	\$2,527,186	\$2,557,061	\$2,455,537	-4%	\$2,853,532	\$2,455,537	\$3,321,708	\$2,455,537			\$2,455,537
	% of Funds Drawn											77%
TAG	Allocation since 2007: \$638,000											
Amount Drawn	\$40,000	\$20,000	\$5,000	\$75,000	1400%	\$14,067	\$0	\$75,000	\$168,807	\$230,000	73.39%	\$439,971
Remaining Encumbered Balance*	\$118,693	\$161,193	\$156,193	\$81,193	-48%	\$76,330	\$20,000	\$161,193	\$81,193			\$81,193
	% of Funds Drawn											84%
NHS	Allocation since 1990: \$4,821,500											
Amount Drawn	\$0	\$75,000	\$0	\$25,000	100%	\$20,000	\$0	\$95,000	\$240,000	\$240,000	100.00%	\$4,726,500
Remaining Encumbered Balance*	\$100,000	\$25,000	\$25,000	\$0	-100%	\$66,667	\$0	\$190,000	\$0			\$0
	% of Funds Drawn											100%
HOPE	Allocation since 2007: \$2,911,960											
Amount Drawn	\$148,700	\$132,950	\$182,670	\$258,365	41%	\$100,943	\$25,900	\$258,365	\$1,211,321	\$1,550,389	78.13%	\$2,933,026
Remaining Encumbered Balance*	\$637,918	\$547,838	\$465,168	\$583,803	26%	\$832,958	\$465,168	\$1,160,504	\$583,803			\$583,803
	% of Funds Drawn											83%
MIP***	Allocation since 2008: \$300,000											
Amount Drawn	\$46,615	\$35,229	\$53,107	\$139,012	162%	\$22,997	\$0	\$139,012	\$275,964	\$300,000	91.99%	\$275,964
Remaining Encumbered Balance*	\$251,385	\$216,156	\$163,049	\$0	-100%	\$252,382	\$0	\$300,000	\$0			\$0
	% of Funds Drawn											100%

* Unencumbered funds are subtracted from the listed encumbered funds at start of reporting period.

** CL Remaining Encumbered Balance for November includes correction of -\$888,733.45.

*** MIP has no funds allocated in FY 09. The \$300,000 was awarded and encumbered in FY2008.



Department of Housing and Community Development
Neighborhood Revitalization, Grant Programs

REPORTING COMPLIANCE										
Semi-Annual Reporting	Monthly Reporting Period					Fiscal Year 09 to Date				
	Mar-09	Apr-09	May-09	Jun-09	% Change	Average	Min	Max	Goal	% of Goal
CDBG 1/30, 7/30	100%	100%	100%	100%	0%	100%	94%	100%	100%	100%
# Active Projects	183	184	181	181	0%	177	163	184		
CITC 7/10, 1/10	72%	83%	93%	95%	2%	79%	34%	99%	100%	95%
# Active Projects	189	188	174	174	0%	171	149	191		
CSBG During 2 yr term: 7/31, 3/31	92%	96%	95%	100%	5%	95%	92%	100%	100%	100%
# Active Projects	26	19	19	18	-5%	26	0	37		
ESG Varies	100%	100%	100%	100%	0%	99%	88%	100%	100%	100%
# Active Projects	23	23	21	15	-29%	18	5	24		
Quarterly Reporting	Monthly Reporting Period					Fiscal Year 09 to Date				
	Mar-09	Apr-09	May-09	Jun-09	% Change	Average	Min	Max	Goal	% of Goal
CL 1/10, 4/10, 7/10, 10/10	100%	98%	99%	99%	0%	98%	93%	100%	90%	110%
# Active Projects	205	200	198	186	-6%	188	163	216		
NBW GRNTS 1/10, 4/10, 7/10, 10/10	100%	100%	100%	100%	0%	100%	100%	100%	90%	111%
# Active Projects	55	54	55	55	0%	55	0	69		
TAG 1/10, 4/10, 7/10, 10/10	100%	100%	100%	88%	-12%	99%	88%	100%	100%	88%
# Active Projects	11	11	11	11	0%	7	1	11		
NHS 1/10, 4/10, 7/10, 10/10	100%	100%	100%	100%	0%	100%	100%	100%	100%	100%
# Active Projects	3	3	3	3	0%	3	0	3		
HOPE *	98%	98%	98%	98%	0%	98%	98%	100%	95%	103%
# Active Projects	45	45	46	52	13%	43	40	52		
MIP 1/10, 4/10, 7/10, 10/10	100%	100%	100%	100%	0%	100%	100%	100%	100%	100%
# Active Projects	20	20	17	0	-100%	18	0	20		

*HOPE combines two programs that have two reporting cycles; the first is 1/5, 4/5, 7/5, 10/5 and the second is 8/1, 11/1, 2/1, 5/1



StateStat
Department of Housing and Community Development
Neighborhood Revitalization, Grant Programs

COMPETITIVE AWARD PROCESS	Goal (Avg #Days)*	Award Periods					
		FY08		FY09		% Change	% Dif From Goal
		Date/Amt	Avg # Days*	Date/Amt	Avg # Days*		
CDBG							
Round Announced		2/21/2007		2/13/2008			
Trainings conducted		4/9/2007		3/25/2008			
Applications Due		5/30/2007					
# Applications Received		36		35			
Total \$ Amount Requested		\$13,182,595		\$11,438,486			
Preliminary Threshold Review	10	5/31/07, 6/1/07	3	5/19/08, 5/20/08	5	67%	50%
Rating, Ranking & Recommendation	30	6/28/2007	27	6/19/2008	30	11%	0%
Award Approval	15	7/20/2007	22	7/1/2008	12	-45%	20%
# Applications Approved		16		19			
Total \$ Amount Approved		\$5,298,045		\$5,466,300			
Award/Non-Awd Letters Distributed	15	8/21/07, 8/7/07	32	7/17/2008	16	-50%	-7%
Agreements Sent to Awardee for Signature & Return to DHCD	30		9		15	67%	
Agreements Back from Awardee and Processed for Encumbering **	45		43		62	44%	-38%
Completed and Fully Executed Agreements Mailed to Awardee	5		1		1	0%	80%
Total Award Processing (Application Submission to Fund Availability)	150		137		141	3%	6%

*Calendar Days

** HUD approval delayed



StateStat
Department of Housing and Community Development
Neighborhood Revitalization, Grant Programs

COMPETITIVE AWARD PROCESS (Con'td)	Goal (Avg #Days)*	Award Periods					
		FY08		FY09		% Change	% Dif From Goal
		Date/Amt	Avg # Days*	Date/Amt	Avg # Days*		
CITC							
Round Announced		7/1/2007		7/1/2008			
Trainings conducted		7/20/23- 24/2007		7/14/2008			
Applications Due		9/21/2007		9/12/2008			
# Applications Received		62		45			
Total \$ Amount Requested		\$2,506,885		\$1,700,000			
Preliminary Threshold Review	15	10/30/2007	39	9/26/2008	14	-64%	7%
Rating, Ranking & Recommendation	30	11/15/2007	16	10/22/2008	26	63%	13%
Award Approval	15	12/14/2007	29	12/4/2008	43	48%	-187%
# Applications Approved		53		43			
Total \$ Amount Approved		\$1,000,000		\$1,000,000			
Award/Non-Awd Letters Distributed	15	1/3/2008	20	12/17/2008	13	-35%	13%
Grant Agreements Developed and sent to OAG	30		30		45	50%	-50%
Agreements Approved by OAG	30		15			-100%	100%
Agreements Sent to Awardee for Signature & Return to DHCD	30		45			-100%	
Agreements Back from Awardee and Processed for Encumbering	30		30			-100%	100%
Completed and Fully Executed Agreements Mailed to Awardee	5		1			-100%	100%
Total Award Processing (Application Submission to Fund Availability)	200		141			-100%	100%

*Calendar Days



StateStat
Department of Housing and Community Development
Neighborhood Revitalization, Grant Programs

COMPETITIVE AWARD PROCESS (Con'td)	Goal (Avg #Days)*	Award Periods					
		FY08		FY09		% Change	% Dif From Goal
		Date/Amt	Avg # Days*	Date/Amt	Avg # Days*		
COMMUNITY LEGACY							
Round Announced		6/18/2007		9/17/2008			
Trainings conducted		7/12/07, 7/18/07, 7/23/07		10/07/08, 10/08/08, 10/09/08			
Applications Due		10/3/2007		10/29/2008			
# Applications Received		73		60			
Total \$ Amount Requested		\$24,205,871		\$24,602,373			
Preliminary Threshold Review	10	10/5/2007	2	11/5/2008	8	300%	20%
Rating, Ranking & Recommendation	45	10/23/2007	18	12/8/2008	33	83%	27%
Award Approval	30	2/11/2008	111	1/9/2009	32	-71%	-7%
# Applications Approved		49		36			
Total \$ Amount Approved		\$7,000,000		\$ 4,700,000			
Award/Non-Awd Letters Distributed **	15	3/14/08, 3/17/08	32	1/14/2009, 2/3/09	25	-22%	-67%
Grant Agreements Developed and sent to OAG	30		39		31	-21%	-3%
Agreements Approved by OAG	30		36		35	-3%	-17%
Agreements Sent to Awardee for Signature & Return to DHCD	30		17		9	-47%	
Agreements Back from Awardee and Processed for Encumbering	30		17		2	-88%	93%
Completed and Fully Executed Agreements Mailed to Awardee	5		1		3	200%	40%
Total Award Processing (Application Submission to Fund Availability)	225		273		178	-35%	21%

*Calendar Days

**In FY '08 Governor's Announcement was made 3/13/08

***In FY '09 Approval delayed at the request of DBM.



Department of Housing and Community Development
Neighborhood Revitalization, Loan Programs

LOCAL GOVERNMENT INFRASTRUCTURE (LGIF) BOND FINANCE PROGRAM (Since 1988)								
LGIF PROCESS MEASUREMENT								
	FY06		FY07		FY08		FY09*	
	Round 1	Round 2	Round 1	Round 2	Round 1	Round 2	Round 1	Round 2
# of Gov't Applications rec'd	6	One Round in FY06	5	One Round in FY07	7	One Round in FY08		
Total \$ Amount Requested	\$15,685,214		\$14,020,225		\$31,068,943			
# of Applications Approved	5		4		4			
Total Loan Amount (\$) Approved	\$8,940,000		\$11,460,000		\$24,575,000			
Additional Leverage Amount (\$)^	\$2,894,809		\$2,525,275		\$1,829,316			
Grand Total Leveraged (\$)	\$11,834,809		\$13,985,275		\$26,404,316			

^LGIF started reporting additional leverage in Dec of FY08

* Next Round expected January 2010 upon completion of negotiations and policy

LGIF PROGRAM MANAGEMENT STATUS						
	Monthly Reporting					FYE 08
	Mar-09	Apr-09	May-09	Jun-09	% Change	
# Active Bond Projects	8	8	8	7	-13%	10
# > 24 months	5	5	5	4	-20%	7
% > 24 months	63%	63%	63%	57%	-9%	70%
\$ Active Bond Projects (Total)	\$21,170,666	\$20,289,684	\$17,619,745	\$17,064,782	-3%	\$30,326,064
\$ > 24 months	\$6,200,954	\$5,635,011	\$3,973,805	\$3,808,505	-4%	\$9,282,338
% > 24 months	29%	28%	23%	22%	-1%	31%



StateStat
Department of Housing and Community Development
Neighborhood Revitalization, Loan Programs

SMALL BUSINESS LOANS*													
PROGRAM MANAGEMENT STATUS	Monthly Reporting						Fiscal Year 09 to Date						FYE 08
	Mar-09	Apr-09	May-09	Jun-09	% Change	Avg	Min	Max	Total	Goal	% of Goal		
# Loan Applications Received thru NBW	2	2	0	1	100%	1	0	6	17				24
# Applications Approved thru NBW	3	2	1	2	100%	1	0	3	12				14
# Applications Received thru MCAP	0	0	2	0	-100%	1	0	4	12				36
# Applications Enrolled thru MCAP	0	0	2	0	-100%	1	0	4	12				35
Amount Approved (\$) thru NBW	\$1,135,300	\$265,000	\$102,000	\$700,000	586%	\$297,737	\$0	\$1,135,300	\$3,572,843	\$3,500,000	103%		\$3,938,908
Amount Enrolled (\$) thru MCAP	\$0	\$0	\$1,380	\$0	-100%	\$2,368	\$0	\$8,025	\$28,419				
Amount Leveraged * (\$)MCAP	\$0	\$0	\$44,620	\$0	-100%	\$76,573	\$0	\$259,475	\$918,881				\$2,736,555
Amount Leveraged * (\$)NBW	\$6,312,589	\$2,273,864	\$321,500	\$3,334,836	937%	\$1,265,703	\$0	\$6,312,589	\$15,188,439				\$23,442,835
Leveraged Ratio	5.6:1	8.6:1	3.6:1	4.8:1	33%	4.5:1	0:0	5.6:1	4.5:1	2.9:1	157%		6.7:1
#Businesses created/exp in MSM thru NBW	2	0	1	0	-100%	0	0	2	4	10	40%		4
#Other Businesses created/exp thru NBW	1	2	0	2	100%	1	0	2	7	50	36%		9
#Other Businesses created/exp thru MCAP	0	0	1	0	-100%	1	0	4	11				35
Total Businesses	3	2	2	2	0%	2	0	5	22	60	37%		48
#Jobs created/sustained in MSM thru NBW	17	0	20	0	-100%	3	0	20	37	10	370%		43
#Other Jobs created/sustained thru NBW	8	14	0	85	100%	10	0	85	124	250	121%		53
#Other Jobs created/sustained thru MCAP	0	0	2	0	-100%	15	0	87	179				585
Total Jobs	25	14	22	85	286%	28	0	89	340	260	131%		681

NBW LOANS PROCESS MEASUREMENT							
	Goal (Days)	Monthly Reporting					FYTD 09
		Mar-09	Apr-09	May-09	Jun-09	% Change	
Application to Underwriting **							
≤ 15 days	≤ 15 days		2	0	1	100%	9
>15 days		0	0	0	0	0%	0
Underwriting to Approval							
≤ 60 days	≤ 60 days	0	2	0	1	100%	3
>60 days		3	0	1	0	-100%	9
Approval to Closing							
≤ 60 days	≤ 60 days	0	0	1	0	-100%	1
>60 days		0	0	0	0	0%	9

* Includes Neighborhood BusinessWorks (NBW) Loans and MCAP (Loan Loss Reserve).

**Tracking of Application to Underwriting Process began in March 2009. Therefore, data in this category is not available prior to March.



StateStat
Department of Housing and Community Development
Neighborhood Revitalization, Loan Programs

LINKED DEPOSIT PROGRAM	Monthly Reporting					Fiscal Year 09 to Date					
	Mar-09	Apr-09	May-09	Jun-09	% Change	Avg	Min	Max	Total	Goal	% of Goal
# Loan applications received - Borrower	17	14	8	3	-63%	9	1	17	43		
# Loan applications received - Bank *	0	0	0	0	0%	0	0	0	0		
Total loan applications received	17	14	8	3	-63%	9	1	17	43		
# Loan applications eligible & disseminated to banks	15	15	9	2	-78%	8	1	15	42		
Loan request amount for eligible applications	\$4,900,000	\$4,500,000	\$5,243,150	\$650,000	-88%	\$3,068,630	\$50,000	\$5,243,150	\$15,343,150		
# Loans closed by banks and submitted for enrollment	0	0	6	0	-100%	1	0	6	6		
# Loans enrolled with Treasury	0	0	6	0	-100%	1	0	6	6		
#Businesses assisted/sustained	0	0	2	0	-100%	0	0	2	2		
Loan amount(s) enrolled	\$0	\$0	\$1,431,660	\$0	-100%	\$286,332	\$0	\$1,431,660	\$1,431,660		
# Jobs created/sustained	0	0	24	0	-100%	5	0	24	24		
# Banks enrolled	6	6	6	6	0%	6	6	6	6		
# Loans Enrolled at Participating Banks	Monthly Reporting					Fiscal Year 09 to Date					
	Mar-09	Apr-09	May-09	Jun-09	% Change	Avg	Min	Max	Total		
Bank of Annapolis	0	0	0	0	0%	0	0	0	0		
Columbia Bank	0	0	0	0	0%	0	0	0	0		
Hagerstown Bank	0	0	6	0	-100%	2	0	6	6		
National Bank of Rising Sun	0	0	0	0	0%	0	0	0	0		
People's Bank of Elkton	0	0	0	0	0%	0	0	0	0		
Sandy Spring Bank	0	0	0	0	0%	0	0	0	0		

* Applications go directly to banks effective October 1.



StateStat

Department of Housing and Community Development

Credit Assurance

MMP COMPOSITE DELINQUENCY REPORT	YEAR GOAL	Monthly Reporting Period					Statewide* Q1 2009	FYTD 09	FYE 08
		Feb-09	Mar-09	Apr-09	May-09	% Change			
30 DAY (RATE)	<Statewide Delinquency	6.64%	6.08%	6.49%	7.05%	8.63%	6.01%	7.25%	6.70%
60 DAY (RATE)	<Statewide Delinquency	1.74%	1.34%	1.80%	2.07%	15.00%	2.31%	1.90%	1.50%
90+ DAYS (RATE)	<Statewide Delinquency	3.83%	3.69%	3.61%	4.00%	10.80%	4.54%	3.42%	2.36%
FORECLOSURE^ (RATE)	<Statewide Delinquency	0.98%	0.93%	1.04%	0.99%	-4.81%	2.01%	0.73%	0.28%
ALL LOANS 60+ DAYS DELINQUENT* & FORECLOSURES (RATE)	<Statewide Delinquency	6.55%	5.96%	6.45%	7.05%	9.30%	8.86%	6.05%	4.15%

*The Statewide Delinquency Rate = MD FHA Quarter Reporting as of 3/31/2009

^Foreclosure Inventory - is defined by Mortgage Bankers Association as loans referred to an attorney for foreclosure legal action and the foreclosure sale has not been held.

MD FHA RATES : As reported quarterly by Mortgage Bankers Association

MULTIFAMILY PORTFOLIO RISK RATING	FY09 QTR1			FY09 QTR2			FY09 QTR3			% Change
	#	% of Total	\$Value	#	% of Total	\$Value	#	% of Total	\$Value	
A Rated MHF Insured Bond Funded Loans	38	7%	\$87,692,600	36	7%	\$79,122,224	36	7%	\$79,206,429	0.00%
B Rated MHF Insured Bond Funded Loans	15	3%	\$22,573,386	16	3%	\$25,778,929	15	3%	\$20,182,433	-6.25%
C Rated MHF Insured Bond Funded Loans	0	0%	\$0	0	0%	\$0	0	0%	\$0	0.00%
SUBTOTAL	53	10%	\$110,265,987	52	10%	\$104,901,153	51	10%	\$99,388,861	-1.92%
A Rated State Funded Loans	234	45%	\$192,660,405	232	45%	\$186,425,426	232	45%	\$185,918,404	0.00%
B Rated State Funded Loans	167	32%	\$130,624,275	168	32%	\$133,116,013	168	33%	\$133,486,071	0.00%
C Rated State Funded Loans	12	2%	\$5,536,050	12	2%	\$5,536,050	12	2%	\$5,536,050	0.00%
SUBTOTAL	413	80%	\$328,820,730	412	80%	\$325,077,489	412	80%	\$324,940,525	0.00%
UNRATED LOANS	52	10%	\$122,254,345	53	10%	\$124,201,074	53	10%	\$124,192,139	0.00%
TOTAL	518	100%	\$561,341,061	517	100%	\$554,179,715	516	100%	\$548,521,525	-0.19%

MARYLAND HOUSING FUND	Monthly Reporting Period					Fiscal Year 09 to Date			
	Mar-09	Apr-09	May-09	Jun-09	% Change	Average	Min	Max	Total
Conventional Program									
# Applications	0	0	0	0	0.0%	26	0	86	311
\$ Applications	\$0	\$0	\$0	\$0	0.0%	\$5,689,047	\$0	\$19,560,573	\$68,268,564
Homesaver Refinancing									
# Applications	0	0	0	0	0.0%	1	0	8	11
\$ Applications	\$0	\$0	\$0	\$0	0.0%	\$220,388	\$0	\$1,910,708	\$2,644,650
Lifeline Refinancing									
# Applications	0	0	0	0	0.0%	1	0	6	8



StateStat

Department of Housing and Community Development

Credit Assurance

MHF LEVERAGED RESERVES / RECOVERY RATES	Fiscal Year 09 to Date				Goal	% of Goal	FYE 08	FYE 07
	Qtr 1	Qtr 2	Qtr 3	Qtr 4				
SF Leveraged Reserves Ratio	1.9:1	2.17 : 1	0	0	5:1		3:1	4:1
SF Avg Recovery Rate *	N/A	N/A	N/A	0%	85%	N/A	0%	103%
MF Avg Recovery Rate	58%	58%	58%	0%	55%	0%	58%	58%

* MHF has not paid a claim for 18 months.

MULTIFAMILY PROPERTY INSPECTION RESULTS	Monthly Reporting Period					Fiscal Year 09 to Date						FYE 08
	Mar-09	Apr-09	May-09	Jun-09	% Change	Average	Min	Max	Total	Goal	% of Goal	
# Inspections Due	31	32	33	31	-6.1%	27	17	36	327			311
# Inspections Completed	28	32	39	27	-30.8%	27	18	39	321			300
# Inspections Pending	10	10	4	8	100.0%	10	4	17				
# ≤ 30 days	28	32	36	27	-25.0%	25	16	36	303			288
% ≤ 30 days	100%	100%	92%	100%	8.3%	94%	73%	100%	94%	100%	94%	93%
# Satisfactory or Better	28	31	36	25	-30.6%	25	18	36	305			286
% Satisfactory or Better	100%	97%	92%	93%	0.3%	95%	84%	100%	95%	95%	100%	96%

AUDITING REPORT: MULTIFAMILY	Monthly Reporting Period					Fiscal Year 09 to Date						FYE 08
	Mar-09	Apr-09	May-09	Jun-09	% Change	Average	Min	Max	Total	Goal	% of Goal	
# Audits Received	146	87	57	15	-73.7%	33	5	146	397			369
# Audit Reviews Complete	35	117	100	49	-51.0%	35	6	117	418			330
# Audits Pending	125	95	52	18	-65.4%	31	4	125	374			369
≤ 60 Days	35	117	100	49	-51.0%	35	5	117	416			327
% ≤ 60	100%	100%	100%	100%	0.0%	98%	83%	100%	100%	100%	100%	99%

BUILDING CODES TRAINING	Monthly Reporting Period					Fiscal Year 09 to Date						FYE 08
	Mar-09	Apr-09	May-09	Jun-09	% Change	Average	Min	Max	Total	Goal ^	% of Goal	
Local Maryland Building Code Officials	92	206	202	59	-70.8%	87	0	206	1,046	700	149%	922
State/School Agency Staff	11	17	12	6	-50.0%	7	0	17	82	70	117%	84

^Goal based on assumptions for # needing trainings



StateStat

Department of Housing and Community Development

GDU/StatStat Goals and Actions Reporting

GDU VII – Accelerate Bay Restoration Efforts to Reach Healthier Bay Tipping Point by 2015 (DNR/Bay Cabinet)

Subgoal: D. Curb Harmful Sprawl Development by 30 % by 2011

Deliverable/Action	Target Delivery Date	Proposed Milestones as Outlined in Delivery Plan	Data in StateStat Template	Additional Benchmarks	Status/Comments
1. Implement Smart Sites Initiative	June 28, 2009	<p>Benchmarks/Milestones:</p> <ul style="list-style-type: none"> • June 24, 2009 DHCD staff met with Chris Shea to discuss EBDI progress and funding opportunities • June 28, 2009 Launched Smart Sites Initiative at event in Cambridge • July 6, 2009 DHCD staff met with State Highway Administration staff and EYA representatives to discuss financing for Route 1 improvements in Hyattsville • July 16, 2009 DHCD staff reviewed Community Legacy Letter of Intent and proposed application for streetscape improvements in Hyattsville (conference call) • July 17, 2009 DHCD staff met with City of Cambridge officials to discuss Main / Maple Street resources and improvements • July 27, 2009 July 27 DHCD staff met internally to review Smart Sites scorecard <p>Project Updates: Washington Court. Groundbreaking for Washington Court housing development in Aberdeen - tentatively planned for August 18 or 20.</p> <p>August/September - Work with state agency partners, advocates and local governments to create structure and process for 2nd Round of Smart Sites</p> <p>September/October - announce second Smart Sites round</p>	Not at this time.		Background: DHCD has been given responsibility for coordinating this inter-agency Smart, Green and Growing initiative. DHCD has worked with agency partners to finalize the first list of round 1 Smart Sites. Next steps are focused on developing the process for accommodating a 2nd round of Smart Sites.
5. Finance \$25 Million in Local Government Infrastructure Activities (Strengthen Local Government Infrastructure Finance Program)	February 2010	<p>Benchmarks on further program development and efforts to move to the market include:</p> <ul style="list-style-type: none"> • July 1, 2009 – Contract with 3rd Party underwriting/consulting service • August 1, 2009 – Finalize Underwriting Process and Standards • August 2009 – Outreach to Local Governments on Participation • September 25, 2009 – Application Deadline • October 2, 2009 - Determine Structure of Bond Offering • November 4, 2009 – Submit Package to Rating Agencies – negotiate and revise documents as necessary • December 2009 – Obtain RBAB and HFRC Approvals • January 18, 2009 (roughly) – Bond Sale • February 4, 2009 Close Bond Issue 	LGIF Spending		DHCD is restructuring the LGIF program. The program, which accesses the bond market on behalf of local governments, could not go to the market in 2008 because municipal bond insurers were downgraded or went out of business making borrowing prohibitive. Legislation was introduced and passed the General Assembly in 2009 providing authorities to restructure the LGIF program. It was signed by the Governor on May 19, 2009. The new authorities provide for the creation of a capital reserve as well as \$2 million in state bond bill authorization. These two elements would work together with existing program authorities to get a strong rated issuance by the credit rating agencies.



Department of Housing and Community Development
GDU/StatStat Goals and Actions Reporting

<p>6. Preserve 1,500 units of affordable rental housing statewide annually (Through MacArthur Foundation Grant)</p>	<p>January 2010 with activities ongoing over next ten years</p>	<p>Benchmarks/Milestones</p> <ul style="list-style-type: none"> • May 2009 – Initiate preservation compact of the 8 counties and the state to streamline documents and processing. Partners meeting held on June 22, 2009. • June 2009 – Commence Green Building and Energy Conservation Outreach Efforts • Summer 2009 – Initiate education and technical assistance to owners of existing rental housing, as well as local officials and communities about preservation financing opportunities and the benefits of preservation. • November 30, 2009 – Complete procurement services to facilitate market analysis and risk rating on the rental housing in the 8 counties (both the assisted and unassisted portfolios) • December 2009 – MacArthur PRI funds in Place • January 2010 – MD BRAC Preservation Loan Fund in place. 	<p>Rental Units Preserved</p>	<p>Background: MacArthur announced its award of \$4.5 million to Maryland on February 26, 2008 -- \$500,000 in grant funds and \$4 million in a private related investment (PRI) to preserve rental housing in BRAC impacted areas</p> <p>Grant Status: DHCD has received the final grant agreement from MacArthur. Funds are expected to be expended over 3 years (\$200,000 in year 1; \$150,000 in year 2, and \$150,000 in year 3) in the following categories:</p> <ul style="list-style-type: none"> • market analysis and risk rating on the rental housing in the 8 counties • education and technical assistance to owners, local officials, and communities of about preservation opportunities and benefits • development of a preservation compact of the 8 counties • Green Building and Energy Conservation Outreach <p>PRI Status: Initial discussions about the PRI have started. Counties will be invited to review terms for the loan fund and get started on simplifying processes. A current challenge is that it requires funds to be matched by the State and 8 counties.</p>
<p>Create 450 affordable / workforce housing opportunities while mitigating vacant, foreclosed and abandoned properties in Maryland.</p> <p>Estimated Totals Include:</p> <ul style="list-style-type: none"> - 85 Units Acq/Rehabed including 45 For Sale (including 10 for disabled veterans) and 40 Rental - 285 Homes Assisted with Financing - 46 New Housing Units Constructed - 53 Vacant Units Demolished - 2 Transitional Housing Shelters - 40 Units of MF Affordable Housing 	<p>???</p>	<p>Benchmarks/Milestones:</p> <ul style="list-style-type: none"> • March 13, 2009 – Grant Recipients Announced • April 23, 2009 – Implementation Training • May 2009 – Commenced monthly grantee inspections • May 13, 2009 – Joint REO acquisition workshop with Delaware • June 1, 2009 – Completed 17 of 17 grant agreements which are being executed. • June 11, 2009 – Provide Customized Quarterly Progress reports to grantees • July 15, 2009 – Tracking Systems finalized • June 30, 2009 – Encumber grant funds • July 5, 2009 – First Quarterly Progress Report Due • July 29, 2009 – Provide Grantee Activity to HUD via DRGR System • October 2009 – Second Quarterly Progress Report • January 2010 – Third Quarterly Progress Report • April 2010 – Fourth Quarterly Progress Report • June 30, 2010 – All funds must be obligated by grantees • June 30, 2013 – All funds must be expended by grantees 	<p>Not at this time.</p>	<p>Background: The State of Maryland has received an allocation of \$26.7 million of Neighborhood Stabilization Program (NSP) funds of which the majority will be administered under the Neighborhood Conservation Initiative (NCI). The funds are to be used to assist communities in addressing abandoned and foreclosed homes in neighborhoods that have been impacted by foreclosure and sub-prime lending. DHCD will be using tracking systems to track the required discount (15%) of the portfolio of foreclosed houses acquired through DHCD's NSP allocation as well as the required activities to house persons below 50% AML. \$18.9 million awarded in March 09. An additional \$3.5 million awarded in June 09.</p>



StateStat Department of Housing and Community Development GDU/StatStat Goals and Actions Reporting

GDU IX – Reduce Per Capita Electricity Consumption by 15 % by 2015 (MEA, PSC)

Subgoal: A. Improve Overall Energy Efficiency in Maryland by 5% by 2011

Deliverable/Action	Target Delivery Date	Proposed Milestones as Outlined in Delivery Plan	Data in StateStat Template	Additional Benchmarks	Status/Comments
3b. Create 150 Jobs and weatherize 6800 homes to save energy and costs for low income households.	Ongoing	<p>Milestones / Benchmarks:</p> <ul style="list-style-type: none"> • Agreement has been reached with MEA on a budget for the training programs with CETEC. Train the Trainer was initiated. • Implementation plans from LWAs were received on 4/15. • May 5, 2009 - Public Hearing • May 12, 2009 - Comprehensive ARRA application submitted to Federal Government • May 18, 2009 – Weatherization conference and training in OC • May 26 – June 5, 2009 – Employment and Training Coordination Meetings • May 29, 2009 – Initial multifamily workgroup convened. Next meeting scheduled for late June • June 10, 2009 – DOE approves use of first 10% of funds • June 18, 2009 – First home weatherized in Maryland – tied for first weatherization activities with OH • July 6, 2009 - Weatherization Training Center opening at three community colleges • July 15, 2009 – Complete plan to bring WAP funding to SF and MF units • July 27, 2009 - 2nd round of crew member trainings scheduled • September 2009 – Begin monitoring and testing <p>Other Action Items – DHCD is evaluating the option of increasing the income limits for Weatherization. Williamsport, PA crew member curriculum and NYSERDA auditing curriculum have been received.</p>	Yes - Units Weatherized		Background: DHCD is administering \$61.4 million from the U.S. Department of Energy to provide weatherization improvements to homes of low income households. Eligible improvements include hot water systems, lighting retrofits, insulation in the attic, floors and walls and to clean and tune the furnace. The number one priority is the implementation of this program with all of the necessary protections and transparency that are being required by the Federal Government without risking State reputation or resources. DHCD is working very closely with DHR, DLLR, MEA, GWIB, CETEC, State Stat, GDU, Workforce Sub-Cabinet, and the LWAs to make this a success.
9. Make New Buildings 15% More Energy Efficient by adopting 2009 International Energy Conservation Code	1/10	<p>Benchmarks/Milestones:</p> <ol style="list-style-type: none"> 1. All code elements have been published allowing DHCD to proceed on adoption. 2. DHCD submitted request to Division of State Documents and received approval for incorporation of codes by reference. 3. May 2009: Awarding 2009 IBC, IRC, IEBC training contracts. Advertising for 2009 IECC. 4. June 2009: Regulations for MD Building Performance Standards and Model Performance Code have been forwarded to the AELR for publication on July 31st. 5. August 14th, 2009 – Public hearing. 6. September 2009: Commence code training. 7. January 2010: Adopt Final Codes 8. July 2010: Local jurisdictions adopt final codes. 	Not directly but training activities are measured		Background: DHCD administers the building codes for the state of Maryland. Every three years, new national building codes, including the International Energy Conservation Code (IECC), are developed and must be adopted by Maryland. The 2009 code adoption process is unique because there is increased focus on energy conservation measures. In fact SB 625 was passed by the legislature in 2009 and mandates that MD adopt the latest International Energy Conservation Codes (IECC). It also provides DHCD the authority to make the codes more stringent and prohibits DHCD from weakening the code. Finally, it mandates that local governments adopt the Maryland Building Performance Standards (all MD codes including the IECC) within 6 months after the state has adopted them. The industry and advocate groups have found that the 2009 codes are 15 percent more energy efficient than the 2006 codes – helping Maryland move towards the Empower Maryland 2015 goal of reducing per capita energy consumption by 15 percent.