



Department of Juvenile Services Profile



Maryland Department of
Juvenile Services
Treating • Supporting • Protecting



DJS Management Team

Acting Secretary: *Kristen Mahoney*

Date Appointed: January 2011

Deputy Secretary for Operations: *Sheri Meisel*

Population Overview

Average Monthly Population

	MONTHLY REPORTING PERIODS				% Change	FY2011 Year to Date		
	Sep-10	Oct-10	Nov-10	Dec-10		Average	Minimum	Maximum
Detained Youth	444	466	493	462	-6.3%	455	425	493
Detention Alternatives	687	682	610	610	0.0%	662	610	720
Community Supervision	8,532	8,444	8,517	8,597	0.9%	8,658	8,444	9,271
Informal	1,556	1,485	1,567	1,658	5.8%	1,705	1,485	2,139
Probation	4,486	4,452	4,425	4,396	-0.7%	4,441	4,253	4,633
Aftercare (including placed)	2,490	2,507	2,525	2,543	0.7%	2,512	2,490	2,543
Committed in out of Home Plcmt	911	914	935	956	2.2%	924	911	956

Note: Detention numbers include all detained youth, regardless of legal status.

Intake and Case Processing

	MONTHLY REPORTING PERIODS				% Change	FY2011 Year to Date			
	Sep-10	Oct-10	Nov-10	Dec-10		Average	Minimum	Maximum	Total
New Intake Cases Received	2772	3112	2960	2262	-23.6%	2,859	2,262	3,112	17,156
African American	1543	1845	1787	1303	-27.1%	1,667	1,303	1,845	10,000
Caucasian	1088	1096	1004	806	-19.7%	1,026	806	1,096	6,155
Hispanic	98	129	126	112	-11.1%	120	98	137	718
Others**	43	42	43	41	-4.7%	47	41	61	283
Cases Closed at Intake	996	1086	1043	1020	-2.2%	1,146	996	1,480	6,878
Cases Informed	579	612	631	580	-8.1%	630	579	698	3,778
Cases Formaled	1285	1304	1255	1005	-19.9%	1,243	1,005	1,364	7,456
Probation Dispositions	315	302	254	271	6.7%	291	254	315	1,748
Committed Dispositions	119	129	104	101	-2.9%	123	101	151	735

**Counts reflect all activity during month, not necessarily just those cases referred during month.*

***Includes Asian, American Indian, Pacific Islander, etc.*



StateStat

Department of Juvenile Services Profile

PERSONNEL DATA	MONTHLY REPORTING PERIODS				% Change	FY2010 Year To Date			
	Jun-10	Jul-10	Aug-10	Sep-10		Average	Minimum	Maximum	Total
FROI to IWIF									
Administration	0	0	2	0	-100.0%	0	0	2	4
Community Services	3	2	2	4	100.0%	3	0	5	30
Facilities	19	20	31	30	-3.2%	21	11	29	248
FROI LAG > 3 DAYS*									
Administration	0	0	0	0	0.0%	0	0	1	1
Community Services	3	1	1	1	0.0%	1	0	3	8
Facilities	0	3	4	4	0.0%	2	0	5	29
Note: * FROILAG is > 3 days from March 2008									
PERSONNEL DATA	MONTHLY REPORTING PERIODS				% Change	FY2010 Year To Date			
	Jun-10	Jul-10	Aug-10	Sep-10		Average	Minimum	Maximum	Total
ACCIDENT LEAVE (DAYS)									
Administration	1	0	0	0	92.3%	5	0	22	55
Community Services	0	0	0	0	0.0%	0	0	0	0
Comm Svcs Direct Care Staff	0	0	1	0	-100.0%	11	0	54	126
Facilities	0	0	0	0	0.0%	11	0	35	135
Facilities Direct Care Staff	205	68	211	221	4.5%	157	52	314	1,885



Department of Juvenile Services Profile

PERSONNEL DATA	TWO-WEEK REPORTING PERIODS				% Change	FY2010 Year To Date			
	8/10/2010	8/24/2010	9/7/2010	9/21/2010		Average	Minimum	Maximum	Total
SICK LEAVE TOTAL DAYS*	1,467	1,480	1,236	1,547	25.2%	1,567	1,293	1,863	40,749
Administration	974	1,116	873	1,399	60.3%	1,064	131	1,828	27,668
Community Services	4,669	4,465	3,404	4,413	29.6%	3,862	509	5,998	100,399
Facilities	6,092	6,256	5,609	6,560	17.0%	5,520	773	7,493	143,514
Headquarters	758	785	594	1,034	74.1%	1,004	653	1,523	26,098
Secretary	57	51	14	112	729.6%	43	0	136	1,128
Departmental Support	656	661	475	655	37.9%	808	539	1,251	21,014
Office of Administration	46	74	105	267	153.8%	152	46	386	3,956
Baltimore City	2,895	3,014	2,462	2,904	17.9%	2,756.4	2,055.1	3,817.9	71,666.3
Administration	0	4	0	23	0.0%	12	0	52	301
Community Supervision	1,874	1,786	1,294	1,647	27.3%	1,575	1,224	2,134	40,943
BCJJC	1,007	1,182	1,073	1,208	12.6%	1,027	106	1,555	26,701
MYRC	0	0	0	0	0.0%	0	0	0	0
WDSH	13	43	96	26	-72.8%	143	17	1,191	3,722
Central Region	1,718	1,633	1,678	1,702	1.4%	1,861	1,468	2,737	48,392
Administration	16	12	0	18	0.0%	30	0	101	771
Community Supervision	667	606	498	424	-14.8%	567	300	959	14,745
Hickey	1,036	1,015	1,180	1,260	6.7%	1,273	836	1,753	28,011
Western Region	2,072	1,698	1,805	2,149	19.0%	1,833.8	1,324.2	2,386.2	47,677.8
Administration	80	169	173	204	18.1%	112	32	229	2,917
Community Supervision	167	149	244	229	-5.9%	196	87	378	5,104
Youth Centers	1,233	872	984	1,285	30.6%	1,086	647	1,517	23,890
Victor Cullen	592	508	405	430	6.4%	427	148	593	9,398
Eastern Region	881	782	641	875	36.6%	852.4	589.4	1,165.3	22,162.9
Administration	112	104	35	32	-9.3%	67	0	188	1,744
Community Supervision	465	325	352	384	9.0%	395	203	622	8,693
Carter	81	102	76	41	-46.5%	162	28	290	3,564
Lower Shore	224	252	178	419	136.0%	258	66	499	5,684
Southern Region	721	1,292	1,169	1,182	1.1%	1,046	625	1,487	27,189
Administration	5	41	71	75	5.2%	19	0	47	421
Community Supervision	363	482	503	669	32.9%	478	212	809	10,523
Waxter	353	769	595	438	-26.3%	526	350	710	11,579
Metro Region	2,034	1,973	1,063	1,873	76.1%	2,376.7	1,639.0	3,459.3	61,795.5
Administration	3	0	0	15	0.0%	21	0	98	466
Community Supervision	477	457	39	405	928.9%	612	355	874	13,470
Noyes	447	424	418	602	44.0%	482	305	636	10,608
Cheltenham	1,106	1,092	606	851	40.5%	1,288	825	1,857	28,341

*Note: Overall totals are reported in Days (8 hr days), but the regional breakdown is by hours.



Department of Juvenile Services
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 Reporting Period: October 2010

MBE CONTRACT ACTIVITY

Goal Achieved: **7.77%** # Waivers requested: # Waivers granted: Goal Achieved: **8.03%** # Waivers requested: # Waivers granted:

PROCUREMENT/CONTRACT AWARDS	CURRENTLY AVAILABLE PERIOD (Month, Year)						YEAR-TO-DATE					
	Agency Total	Ethnic	Women	Disabled / Non-Profit / Sheltered Workshop	Total MBE/WBE	%	Agency Total	Ethnic	Women	Disabled / Non-Profit / Sheltered Workshop	Total MBE/WBE	%
Payment Totals	\$8,089,299.29	\$160,644.56 1.99%	\$233,348.56 2.88%	\$388,315.43 4.80%	\$782,308.55	9.67%	\$27,448,233.80	\$620,085.65 \$0.02	\$900,858.71 \$0.03	\$1,449,668.36 \$0.05	\$2,970,612.72	10.82%
Awards Totals	\$6,864,331.56	\$10,131.95 0.15%	\$136,305.02 1.99%	\$387,179.00 5.64%	\$533,615.97	7.77%	\$27,438,953.62	\$165,976.00 0.60%	\$628,488.00 2.29%	\$1,409,979.00 5.14%	\$2,204,443.00	8.03%
Architectural and Engineering	\$0.00				\$0.00		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
Construction	\$0.00				\$0.00		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
Construction Related	\$0.00				\$0.00		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
Maintenance	\$8,790.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00%	\$278,998.24	\$28,031.00	\$1,269.00	\$13,520.00	\$42,820.00	15.35%
Services	\$1,336,925.03	\$0.00	\$900.00	\$449.00	\$1,349.00	0.10%	\$1,948,616.91	\$13,493.00	\$50,695.00	\$15,449.00	\$79,637.00	4.09%
Supplies and Equipment	\$89,617.53	\$8,583.00	\$12.00	\$0.00	\$8,595.00	9.59%	\$538,260.69	\$33,172.00	\$1,702.00	\$5,345.00	\$40,219.00	7.47%
IT Services	\$769.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00%	\$5,745.92	\$0.00	\$0.00	\$0.00	\$0.00	0.00%
IT Supplies and Equipment	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		\$3,412,237.86	\$0.00	\$0.00	\$0.00	\$0.00	0.00%
Human, Cultural, Social & Educational	\$19,500.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00%	\$214,500.00	\$0.00	\$30,000.00	\$0.00	\$30,000.00	13.99%
Corporate Credit Card	\$282,561.00	\$195.00	\$52,144.00	\$6,211.00	\$58,550.00	20.72%	\$1,188,554.00	\$5,641.00	\$169,349.00	\$21,164.00	\$196,154.00	16.50%
Direct Vouchers	\$5,126,169.00	\$1,353.95	\$83,249.02	\$380,519.00	\$465,121.97	9.07%	\$19,852,040.00	\$85,639.00	\$375,473.00	\$1,354,501.00	\$1,815,613.00	9.15%

Notes: (1) MBE data consist of MBE prime and MBE subcontract awards and payments, where applicable. (2) The "Women" category may include contract awards and payments to dually-certified MBEs.

SBR INDICATORS	Agency Total	Total SBR	# Designated	Procure %	Agency Total	Total SBR	# Designated	Procure %
Payment Totals	1027719	289863	0	0.282044995	3296270	859957.5	0	0.260888064



Department of Juvenile Services
StateStat wo Per Diems
Reporting Period: October 2010

MBE CONTRACT ACTIVITY

Goal Achieved: 3.89% # Waivers requested: # Waivers granted: **Goal Achieved: 14.91%** # Waivers requested: # Waivers granted:

PROCUREMENT/CONTRACT AWARDS	CURRENTLY AVAILABLE PERIOD (Month, Year)						YEAR-TO-DATE					
	Agency Total	Ethnic	Women	Disabled / Non-Profit / Sheltered Workshop	Total MBE/WBE	%	Agency Total	Ethnic	Women	Disabled / Non-Profit / Sheltered Workshop	Total MBE/WBE	%
Payment Totals	\$6,864,331.30	\$160,644.56 2.34%	\$233,348.56 3.40%	\$388,315.43 5.66%	\$782,308.55	11.40%	\$28,288,876.20	\$620,085.65 \$0.02	\$900,858.18 \$0.03	\$1,449,668.36 \$0.05	\$2,970,612.19	10.50%
Awards Totals	\$2,339,124.27	\$10,131.95 0.43%	\$73,038.37 3.12%	\$7,857.50 0.34%	\$91,027.82	3.89%	\$6,047,369.00	\$100,653.00 1.66%	\$362,128.00 5.99%	\$439,163.00 7.26%	\$901,944.00	14.91%
Architectural and Engineering	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
Construction	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
Construction Related	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
Maintenance	\$8,790.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00%	\$278,998.00	\$28,031.00	\$1,269.00	\$0.00	\$29,300.00	10.50%
Services	\$1,336,925.03	\$0.00	\$900.00	\$449.00	\$1,349.00	0.10%	\$1,948,617.00	\$13,493.00	\$50,695.00	\$15,449.00	\$79,637.00	4.09%
Supplies and Equipment	\$89,617.53	\$8,583.00	\$12.00	\$0.00	\$8,595.00	9.59%	\$538,261.00	\$33,172.00	\$1,702.00	\$5,345.00	\$40,219.00	7.47%
IT Services	\$769.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00%	\$5,746.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00%
IT Supplies and Equipment	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		\$9,571.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00%
Human, Cultural, Social & Educational	\$19,500.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00%	\$214,500.00	\$0.00	\$30,000.00	\$0.00	\$30,000.00	13.99%
Corporate Credit Card	\$282,561.00	\$195.00	\$52,144.00	\$6,211.00	\$58,550.00	20.72%	\$1,226,518.00	\$5,243.00	\$169,349.00	\$21,164.00	\$195,756.00	15.96%
Direct Vouchers	\$600,961.71	\$1,353.95	\$19,982.37	\$1,197.50	\$22,533.82	3.75%	\$1,825,158.00	\$20,714.00	\$109,113.00	\$397,205.00	\$527,032.00	28.88%

Notes: (1) MBE data consist of MBE prime and MBE subcontract awards and payments, where applicable. (2) The "Women" category may include contract awards and payments to dually-certified MBEs.

SBR INDICATORS	Agency Total	Total SBR	# Designated Procurements	%	Agency Total	Total SBR	# Designated Procurements	%
Payment Totals	\$1,027,719	\$289,863	0	28.20%	\$3,296,270	\$859,918	0	26.09%



Department of Juvenile Services Intake

REFERRALS AND CASE PROCESSING

	MONTHLY REPORTING PERIODS				% Change	FY2011 Year to Date			
	Sep-10	Oct-10	Nov-10	Dec-10		Average	Minimum	Maximum	Total
New Intake Cases Received	2772	3112	2960	2262	-23.6%	2,859	2,262	3,112	17,156
Male Intake Cases	2043	2289	2140	1627	-24.0%	2,093	1,627	2,289	12,556
Female Intake Cases	729	823	820	635	-22.6%	767	635	825	4,600
Baltimore City	446	475	380	264	-30.5%	417	264	475	2,502
Central Region	690	802	831	628	-24.4%	735	628	831	4,411
Western Region	305	277	337	184	-45.4%	275	184	337	1,648
Eastern Region	369	415	309	276	-10.7%	385	276	510	2,307
Southern Region	444	573	460	517	12.4%	489	405	573	2,933
Metro Region	518	570	643	393	-38.9%	559	393	643	3,355
Case Forwarding Decisions Made	2860	3002	2929	2605	-11.1%	3,019	2,605	3,401	18,112
Cases Closed at Intake During Month	996	1086	1043	1020	-2.2%	1,146	996	1,480	6,878
Rate of Intake Cases Closed	36%	35%	35%	45%	28.0%	40%	35%	49%	
Cases Informaled During Month	579	612	631	580	-8.1%	630	579	698	3,778
Male Informaled	439	431	445	419	-5.8%	446	419	478	2,678
Female Informaled	140	181	186	161	-13.4%	183	140	220	1,100
Baltimore City	36	18	30	17	-43.3%	23	11	36	137
Central Region	137	151	152	130	-14.5%	141	130	152	846
Western Region	70	99	124	82	-33.9%	88	53	124	527
Eastern Region	102	106	91	84	-7.7%	115	84	167	689
Southern Region	106	112	98	138	40.8%	127	98	157	761
Metro Region	128	126	136	129	-5.1%	136	126	151	818
Rate of Intake Cases Informaled	21%	20%	21%	26%	20.3%	22%	20%	26%	
Cases Formaled During Month	1285	1304	1255	1005	-19.9%	1,243	1,005	1,364	7,456
Male Formaled	1029	1102	1006	842	-16.3%	1,023	842	1,145	6,137
Female Formaled	256	202	249	163	-34.5%	220	163	256	1,319
Baltimore City	356	341	313	224	-28.4%	315	224	356	1,890
Central Region	314	322	346	291	-15.9%	312	291	346	1,869
Western Region	110	112	123	71	-42.3%	103	71	123	617
Eastern Region	124	142	115	97	-15.7%	127	97	158	763
Southern Region	129	187	145	112	-22.8%	156	112	187	935
Metro Region	252	200	213	210	-1.4%	230	200	262	1,382
Rate of Intake Cases Formaled	46%	42%	42%	44%	4.8%	44%	41%	46%	



StateStat

Department of Juvenile Services

Intake

REFERRALS AND CASE PROCESSING

	MONTHLY REPORTING PERIODS				% Change	FY2011 Year to Date			
	Sep-10	Oct-10	Nov-10	Dec-10		Average	Minimum	Maximum	Total
Probation Dispositions During Month	315	302	254	271	6.7%	291	254	315	1,748
Male Probation	257	240	209	216	3.3%	234	209	257	1,402
Female Probation	58	62	45	55	22.2%	58	45	65	346
Baltimore City	96	85	82	63	-23.2%	83	63	96	496
Central Region	57	53	49	62	26.5%	57	49	72	342
Western Region	22	13	16	24	50.0%	19	13	24	114
Eastern Region	26	27	23	35	52.2%	27	12	37	160
Southern Region	47	43	36	29	-19.4%	41	29	47	247
Metro Region	67	81	48	58	20.8%	65	48	81	389
Committed Dispositions During Month	119	129	104	101	-2.9%	123	101	151	735
Male Committed	102	115	89	91	2.2%	109	89	135	651
Female Committed	17	14	15	10	-33.3%	14	10	17	84
Baltimore City	25	40	27	29	7.4%	35	25	51	210
Central Region	17	18	15	13	-13.3%	16	13	18	97
Western Region	16	13	10	14	40.0%	13	10	16	75
Eastern Region	14	14	17	13	-23.5%	15	13	17	90
Southern Region	14	11	9	10	11.1%	14	9	21	81
Metro Region	33	33	26	22	-15.4%	30	22	35	182



StateStat

Department of Juvenile Services

Region OT

Total Overtime Hours	TWO-WEEK REPORTING PERIODS - ENDING:					Target	FY2011 Year To Date			
	11/30/10	12/14/10	12/28/10	1/11/11	% Change		Average	Min	Max	Total
State Totals	18,313	19,868	16,864	16,128	-4.4%	11,323	16,392	14,575	19,868	229,483
Administration	73	13	52	17	-67.0%		82	13	184	1,152
Community Supervision	1,730	2,071	2,060	1,999	-3.0%		1,725	1,511	2,071	24,153
Transportation	1,272	1,424	1,170	945	-19.2%		1,033	664	1,424	14,467
Facilities	15,239	16,360	13,582	13,167	-3.1%		13,551	11,957	16,360	189,712
Headquarters	55	5	40	8	-79.8%	102	64	5	158	899
Secretary	0	0	0	0	0.0%		0	0	0	0
Departmental Support	22	5	11	8	-23.8%		11	2	30	158
Office of Administration	33	0	29	0	-100.0%		53	0	154	741
Baltimore City	5,909	6,304	5,687	5,514	-3.0%	3,694	5,345	4,512	6,304	74,826
Administration	0	0	0	0	0.0%		0	0	4	4
Community Supervision	1,058	1,341	1,416	1,501	6.0%		1,143	968	1,501	15,999
Transportation	907	1,098	860	677	-21.3%		807	512	1,098	11,293
BCJJC	3,816	3,748	3,333	3,266	-2.0%		3,314	2,573	3,816	46,398
MYRC	41	0	0	0	0.0%		23	0	88	322
WDSH	87	117	78	70	-9.4%		58	18	117	811
Central Region	4,146	4,865	3,851	3,605	-6.4%	2,059	3,687	2,947	4,865	51,622
Administration	14	1	1	4	620.0%		9	1	21	122
Community Supervision	372	353	371	236	-36.4%		319	236	372	4,461
Transportation	57	44	57	41	-27.4%		14	0	57	198
Hickey	3,703	4,468	3,423	3,324	-2.9%		3,346	2,613	4,468	46,840
Western Region	1,813	2,176	2,138	1,476	-30.9%	1,172	1,604	1,287	2,176	22,451
Administration	0	0	10	0	-100.0%		5	0	17	69
Community Supervision	14	12	18	17	-8.3%		17	11	31	241
Transportation	51	51	51	35	-31.7%		31	5	51	428
Youth Centers	598	862	695	574	-17.5%		575	318	862	8,051
Victor Cullen	602	701	936	597	-36.2%		538	351	936	7,535
Western Maryland CC	548	550	428	254	-40.6%		438	254	550	6,127
Eastern Region	808	737	749	670	-10.6%	303	642	446	832	8,992
Administration	0	0	0	0	0.0%		0	0	0	0
Community Supervision	63	64	45	21	-52.8%		72	21	120	1,010
Transportation	165	137	152	102	-32.8%		113	0	189	1,576
Carter	244	264	215	287	33.4%		156	41	287	2,179
Lower Shore	336	273	338	259	-23.2%		302	195	408	4,227
Southern Region	1,071	1,201	1,029	1,279	24.3%	444	1,152	999	1,281	16,127
Administration	0	0	0	0	0.0%		1	0	8	8
Community Supervision	20	35	84	69	-17.3%		27	3	84	379
Transportation	77	75	50	60	20.0%		47	0	77	661
Waxter	974	1,091	895	1,150	28.5%		1,077	895	1,221	15,081
Metro Region	4,513	4,580	3,371	3,576	6.1%	3,548	3,897	3,371	4,580	54,565
Administration	5	7	3	6	124.0%		4	0	8	50
Community Supervision	204	266	127	156	22.7%		147	28	266	2,063
Transportation	15	20	0	30	0.0%		22	0	48	311
Noyes	1,126	1,247	704	379	-46.2%		844	379	1,247	11,818
Cheltenham	3,163	3,041	2,538	3,006	18.5%		2,880	2,538	3,177	40,323



StateStat

Department of Juvenile Services

Resid. OT

Total Overtime Hours	TWO-WEEK REPORTING PERIODS				% Change	FY2011 Year To Date			
	11/30/10	12/14/10	12/28/10	1/11/11		Average	Min	Max	Total
BCJJC	3,816	3,748	3,333	3,266	-2.0%	3,314	2,573	3,816	46,398
MYRC	41	0	0	0	0.0%	98	0	1,075	1,366
Schaefer	87	117	78	70	-9.4%	186	18	1,868	2,608
Hickey	3,703	4,468	3,423	3,324	-2.9%	3,361	2,613	4,468	47,053
Victor Cullen	602	701	936	597	-36.2%	551	351	936	7,719
WMC	548	550	428	254	-40.6%	469	254	827	6,564
Youth Centers	598	862	695	574	-17.5%	575	318	862	8,057
Carter	244	264	215	287	33.4%	176	41	348	2,464
LESCC	336	273	338	259	-23.2%	314	195	470	4,389
Waxter	974	1,091	895	1,150	28.5%	1,087	895	1,240	15,224
Cheltenham	3,163	3,041	2,538	3,006	18.5%	2,881	2,538	3,177	40,330
Noyes	1,126	1,247	704	379	-46.2%	855	379	1,247	11,969

Note: Effective July 2007, bi-w 881.1 802.3 543.6 760.4

Total Callout Hours	TWO-WEEK REPORTING PERIODS				% Change	FY2011 Year To Date			
	11/16/10	11/30/10	12/14/10	12/28/10		Average	Min	Max	Total
Total All Facilities	2808	2544	2512	2776	10.5%	2,624	1,968	3,072	28,864
BCJJC	640	488	600	608	1.3%	617	448	816	5,552
Cheltenham	568	784	696	928	33.3%	700	568	840	7,704
LESCC	40	16	56	96	71.4%	67	16	136	736
WMC	88	40	48	16	-66.7%	44	16	88	480
Carter	16	24	24	8	-66.7%	26	8	48	288
Noyes	376	328	176	248	40.9%	288	144	384	3,168
Hickey	440	264	384	432	12.5%	442	264	664	4,864
Waxter	304	200	128	144	12.5%	199	104	336	2,184
Schaefer	16	40	8	40	400.0%	22	0	64	240
Youth Centers	176	192	248	88	-64.5%	158	64	280	1,736
Victor Cullen	144	168	144	168	16.7%	174	128	248	1,912

Note: Effective July 2007, bi-weekly data are reported.



StateStat

Department of Juvenile Services

Resid. OT

Total Overtime Dollars	TWO-WEEK REPORTING PERIODS				% Change	FY2011 Year To Date			
	11/30/10	12/14/10	12/28/10	1/11/11		Average	Min	Max	Total
State Facility Total	\$409,770	\$435,396	\$358,674	\$346,472	-3.4%	\$366,185	\$319,688	\$435,396	\$5,126,591
BCJJC	\$98,817	\$93,789	\$82,648	\$80,776	-2.3%	\$85,298	\$64,464	\$101,557	\$1,194,177
MYRC	\$1,248	\$0	\$0	\$0	0.0%	\$821	\$0	\$2,662	\$11,491
Schaefer	\$3,228	\$3,397	\$2,371	\$2,044	-13.8%	\$1,893	\$719	\$3,397	\$26,506
Hickey	\$99,223	\$117,553	\$89,444	\$85,990	-3.9%	\$90,039	\$74,145	\$117,553	\$1,260,543
Victor Cullen	\$17,267	\$19,920	\$26,479	\$17,051	-35.6%	\$15,484	\$10,034	\$26,479	\$216,778
WMC	\$14,198	\$14,039	\$10,829	\$6,503	-39.9%	\$11,095	\$6,503	\$14,198	\$155,334
Youth Centers	\$15,753	\$23,671	\$19,060	\$15,391	-19.2%	\$15,276	\$7,841	\$23,671	\$213,868
Carter	\$6,684	\$7,216	\$6,127	\$7,772	26.8%	\$4,396	\$1,423	\$7,772	\$61,542
LESCC	\$9,678	\$7,588	\$9,260	\$6,997	-24.4%	\$8,504	\$5,613	\$11,611	\$119,057
Waxter	\$23,939	\$28,761	\$23,147	\$29,979	29.5%	\$28,367	\$23,147	\$32,378	\$397,132
Cheltenham	\$88,727	\$85,859	\$70,342	\$83,889	19.3%	\$81,684	\$70,342	\$89,155	\$1,143,569
Noyes	\$31,008	\$33,602	\$18,968	\$10,080	-46.9%	\$23,328	\$10,080	\$33,602	\$326,594



StateStat

Department of Juvenile Services

Youth Safety

Note: All incident data includes associated incidents

	MONTHLY REPORTING PERIODS					% Change	FY2011 Year To Date				
	Sep-10	Oct-10	Nov-10	Dec-10	Average		Minimum	Maximum	Total	Target	
Overall Incidents											
Average Monthly Population	1,410	1,436	1,455		-47.4%	1193	720	1,455	7,160	0	
Assaults on Staff	42	41	49	51	4.1%	42	30	51	254	0	
Assaults on Residents	164	186	189	214	13.2%	182	146	214	1,091	0	
Incidents	680	725	702	786	12.0%	704	635	786	4,222	0	
Physical Restraints	249	251	276	325	17.8%	265	241	325	1,588	0	
Injuries	105	118	106	131	23.6%	107	78	131	641	0	

Note: All incident data includes associated incidents

	MONTHLY REPORTING PERIODS					% Change	FY2011 Year To Date				
	Sep-10	Oct-10	Nov-10	Dec-10	Average		Minimum	Maximum	Total	Target	
State-Run (Detention & Committed)											
Resident Advisor PINS, Incl. Contractual as of last day from Feb '08	506	506	506		-100.0%	502	495	506		TBD	
Total Facility Resident Advisors as of last day	444	444	435		-100.0%	444	435	453		TBD	
PIN Vacancies (FTE)	36	33	44		-100.0%	33	27	44		TBD	
Contractual Vacancies (FTE) *	12	19	17		-100.0%	14	11	19		TBD	
Total Vacancies (FTE)	48	52	61		-100.0%	49	38	61		TBD	
Youth Population as of last day	688	712	710		-100.0%	679	639	712			
Youth per Staff as of last day of Month	7.9	8.2	8.3		-100.0%	8	7	8		6	
Assaults on Staff	14	17	25	31	24.0%	20	14	31	122	0	
Assaults on Residents	104	130	130	154	18.5%	121	96	154	726	0	
Incidents	399	486	463	546	17.9%	449	399	546	2,692	0	
Physical Restraints	166	199	204	259	27.0%	193	154	259	1,157	0	
Injuries	77	99	85	110	29.4%	88	69	110	526	0	

* Count now includes contractual vacancies. Prior to February 2008 the count included filled permanent and contractual positions and vacant permanent positions but did not include contractual vacancies.

Note: All incident data are provisional

	MONTHLY REPORTING PERIODS					% Change	FY2011 Year To Date				
	Sep-10	Oct-10	Nov-10	Dec-10	Average		Minimum	Maximum	Total	Target	
Private, State-Licensed including Shelter											
Average Monthly Population	722	724	745	766	2.8%	734	720	766			
Assaults on Staff	28	24	24	20	-16.7%	22	16	28	132	0	
Assaults on Residents	60	56	59	60	1.7%	61	50	80	365	0	
Incidents	281	239	239	240	0.4%	255	236	295	1530	0	
Physical Restraints	83	52	72	66	-8.3%	72	52	87	431	0	
Injuries	28	19	21	21	0.0%	19	9	28	115	0	



StateStat

Department of Juvenile Services

Youth Safety

Note: All incident data includes associated incidents

	MONTHLY REPORTING PERIODS					% Change	FY2011 Year To Date				
	Sep-10	Oct-10	Nov-10	Dec-10	Average		Minimum	Maximum	Total	Target	
Private, State-Licensed (In-State) including Shelter											
Average Monthly Population	613	616	633	650	2.7%	622	608	650			
Assaults on Staff	19	15	16	17	6.3%	15	12	19	91	0	
Assaults on Residents	49	45	48	49	2.1%	49	35	68	294	0	
Incidents	214	187	182	195	7.1%	199	182	231	1192	0	
Physical Restraints	51	24	39	41	5.1%	41	24	54	248	0	
Injuries (Incident count with associated incident)	26	12	17	19	11.8%	16	8	26	97	0	

Note: All incident data includes associated incidents

	MONTHLY REPORTING PERIODS					% Change	FY2011 Year To Date				
	Sep-10	Oct-10	Nov-10	Dec-10	Average		Minimum	Maximum	Total	Target	
Committed Out-of-State											
Average Monthly Population	109	108	112	116	3.6%	112	108	116			
Assaults on Staff	9	9	8	3	-62.5%	7	3	9	41	0	
Assaults on Residents	11	11	11	11	0.0%	12	11	15	71	0	
Incidents	67	52	57	45	-21.1%	56	45	67	338	0	
Physical Restraints	32	28	33	25	-24.2%	31	25	33	183	0	
Injuries	2	7	4	2	-50.0%	3	1	7	18	0	

Note: All incident data includes associated incidents

	MONTHLY REPORTING PERIODS					% Change	FY2011 Year To Date				
	Sep-10	Oct-10	Nov-10	Dec-10	Average		Minimum	Maximum	Total	Target	
All Out of Home Placements (Incident count with associated incident)											
Escapes	1	0	0	0	0.0%	0	0	1	2	0	
Escape Attempts	3	3	6	5	-16.7%	4	2	6	22	0	
AWOLS	32	51	32	38	18.8%	36	28	51	216	0	



StateStat

Department of Juvenile Services

Homicides

Juvenile Homicides - Statewide	Monthly Reporting Periods				'10 to '11 YTD % Change	CYTD 2011	CYTD 2010	'10 to '11 % Change	Total 2010	Total 2009	Total 2008	Total 2007
	Sep-10	Oct-10	Nov-10	Dec-10								
State Police count of youth killed, including custodials (Ages 0-17)	4	4	1	2	-	0	0	-21%	31	39	53	54
Non-Custodial youth killed (7-17)	2	3	0	2	-	0	0	0%	20	20	37	41
Custodial murders, incl. infanticide or relative killings, and juv. homicides ages 0-6.	2	1	1	0	-	0	0	-42%	11	19	15	13
Youth killed while under DJS supervision (7-21), including open warrants	0	1	0	1	-100%	0	1	-50%	7	14	17	18
Ages 7-17	0	1	0	1	-	0	0	0%	6	6	9	19
Ages 18-21	0	0	0	0	-100%	0	1	-88%	1	8	8	5
VPI /OSK Youth killed	0	0	0	0	-	0	0	-100%	0	1	1	NA
Youth killed who had any contact with DJS (Ages 7-17)	1	3	0	1	-	0	0	-13%	14	16	22	19

Juvenile Homicides Baltimore City	Monthly Reporting Periods				'10 to '11 YTD %Change	CYTD 2011	CYTD 2010		Total 2010	Total 2009	Total 2008	Total 2007
	Sep-10	Oct-10	Nov-10	Dec-10								
State Police count of youth killed, incl. custodials (ages 0-17)	1	2	0	2	-	0	0	-14%	12	14	30	25
Non-Custodial youth killed (7-17)	0	1	0	2	-	0	0	-38%	8	13	23	23
Custodial murders, incl. infanticide or relative killings, and ages 0-6 homicides	1	1	0	0	-	0	0	300%	4	1	7	2
Youth killed while under DJS sup. ages (7-21), incl. open warrants	0	0	0	1	-	0	0	-67%	4	12	9	10
Ages 7-17	0	0	0	1	-	0	0	-33%	4	6	5	6
Ages 18-21	0	0	0	0	-	0	0	-100%	0	6	4	4
VPI /OSK Youth killed	0	0	0	0	-	0	0	-100%	0	1	1	0
Youth killed who had any contact with DJS (Ages 7-17)	0	1	0	1	-	0	0	-36%	7	11	15	Unkn.
City Police count of non-fatal shootings, incl. custodials (Age 0-17)	6	0	3	4	-100%	0	2	-35%	34	52	89	86
Non-fatal shootings of youth under DJS supervision (ages 7-17), including youth with open warrants	4	0	1	3	-100%	0	2	-25%	15	20	30	47



StateStat

Department of Juvenile Services

VPI

OSK	Monthly Reporting Periods				% Change	FY2011 Year to Date		
	Oct-10	Nov-10	Dec-10	Jan-11		Average	Minimum	Maximum
Spaces	200	200	200	200	0.0%	200	200	200
Spaces Filled	199	192	197	177	-10.2%	193	177	199
GPS Tracking - First of Month Count	Oct-10	Nov-10	Dec-10	Jan-11	% Change	Average	Minimum	Maximum
State Total	175	177	166	157	-5.4%	178	157	208
Baltimore City	89	83	70	75	7.1%	84	70	105
Central Region	17	13	19	12	-36.8%	20	12	28
Baltimore County	13	10	15	7	-53.3%	15	7	26
Metro Region	39	50	52	49	-5.8%	45	34	52
Montgomery County	14	17	20	23	15.0%	19	14	23
Prince George's County	25	33	32	26	-18.8%	26	19	33
Southern Region	21	18	16	12	-25.0%	17.14	12	21
Western Region	6	7	5	3	-40.0%	5.29	3	7
Eastern Region	3	6	4	6	50.0%	6.71	3	11
Statewide GPS VPI Youth	98	95	76	71	-6.6%	88	71	98



StateStat

Department of Juvenile Services

VPI

Violence Prevention Initiative- Statewide	Oct-10	Nov-10	Dec-10	Jan-11	% Change	Average	Minimum	Maximum
Under Supervision*	550	542	555	545	-1.8%	528	456	555
Baltimore City	200	200	200	189	-5.5%	199	189	202
Level I	76	86	83	79	-4.8%	85	76	97
Level II	88	83	84	88	4.8%	81	71	88
Level III	36	31	33	22	-33.3%	33	22	39
Central Region	100	97	102	104	2.0%	100	92	106
Level I	19	20	22	26	18.2%	27	19	44
Level II	62	55	57	58	1.8%	54	45	62
Level III	19	22	23	20	-13.0%	19	14	23
Metro Region	155	151	163	162	-0.6%	140	89	163
Level I	70	64	68	73	7.4%	60	33	73
Level II	41	43	33	35	6.1%	37	30	43
Level III	44	44	55	54	-1.8%	42	26	55
Southern Region	62	65	60	63	5.0%	60	49	65
Level I	22	19	20	19	-5.0%	22	19	28
Level II	26	34	30	31	3.3%	25	15	34
Level III	14	12	10	14	40.0%	13	10	14
Western Region	8	6	6	6	0.0%	7	6	9
Level I	5	4	2	2	0.0%	4	2	5
Level II	3	1	3	2	-33.3%	2	1	3
Level III	0	1	1	2	100.0%	1	0	2
Eastern Region	25	23	22	23	4.5%	22	18	25
Level I	15	12	11	12	9.1%	13	10	15
Level II	7	7	5	6	20.0%	6	4	7
Level III	3	4	6	5	-16.7%	4	2	6

* Note: VPI under Supervision youths include only probation and aftercare and excludes AWOL, Pending Placement, Detained Juvenile and Adult.



StateStat

Department of Juvenile Services

VPI

VPI Baltimore City					% Change	FY2011 Year to Date		
	Sep-10	Oct-10	Nov-10	Dec-10		Average	Minimum	Maximum
Under Active Supervision	200	200	200	189	-5.5%	198	189	202
* Probation	98	95	97	92	-5.2%	95	92	98
* Aftercare	102	105	103	97	-5.8%	103	97	108
* Average Monthly Face-to-Face contacts	11.57	12.16	12.19	10.12	-17.0%	11.68	10.12	12.52
* Average Monthly Phone Contacts	6.79	4.71	4.71	5.67	20.4%	6.06	4.71	8.04
Number with Habitual Truancy					0.0%	#DIV/0!	0.00	0.00
AWOL	36	37	34	34	0.0%	35	34	37
In Placement	275	266	260	296	13.8%	270	256	296
Detained Pending Placement or Committed	195	180	165	210	27.3%	185	165	210
Detained-Adult	40	42	37	37	0.0%	39	36	42
Detained-Juvenile	41	44	58	49	-15.5%	47	41	58

VPI Prince George's County					% Change	FY2011 Year to Date		
	Sep-10	Oct-10	Nov-10	Dec-10		Average	Minimum	Maximum
Under Active Supervision	115	108	113	112	-0.9%	99	57	115
* Probation	60	56	57	58	1.8%	51	30	60
* Aftercare	55	52	56	54	-3.6%	49	27	56
AWOL	12	11	10	11	10.0%	11	7	14
In Placement	81	90	85	100	17.6%	78	41	100
Detained Pending Placement or Committed	70	74	77	84	9.1%	67	32	84
Detained-Adult	2	4	2	3	50.0%	3	1	4
Detained-Juvenile	9	12	6	13	116.7%	9	6	13

* Note: Average contact for month is based on data from closest 28 day period.

Note - VPI Number reflects youth in program on first day of Month.



StateStat

Department of Juvenile Services

VPI

Violence Prevention Initiative- Arrests

VPI Youths Rearrested	Monthly Reporting Periods				% Change	FY2011 Year to Date		
	Sep-10	Oct-10	Nov-10	Dec-10		Average	Minimum	Maximum
Total VPI Youth, (Incl. Placement, AWOL)	1124	1141	1113	1190	6.9%	1116	1023	1190
Youth Arrested	54	61	64	33	-48.4%	55	26	71
Arrest Rate	5%	5%	6%	3%	-51.8%	6%	3%	7%
Baltimore City - VPI Youth	527	528	507	551	8.7%	489	450	520
Youth Arrested	34	36	33	17	-48.5%	40	18	56
Arrest Rate	6%	7%	7%	3%	-53%	7%	4%	9%
Central Region- VPI Youth	150	145	146	147	0.7%	93	74	120
Youth Arrested	6	7	8	5	-37.5%	6	2	10
Arrest Rate	4%	5%	5%	3%	-38%	6%	2%	9%
Metro Region - VPI Youth	284	300	298	315	5.7%	137	105	176
Youth Arrested	11	13	15	8	-46.7%	4	1	9
Arrest Rate	4%	4%	5%	3%	-50%	3%	1%	7%
Southern Region - VPI Youth	105	107	102	113	10.8%	64	52	88
Youth Arrested	2	3	4	3	-25.0%	3	2	6
Arrest Rate	2%	3%	4%	3%	-32%	5%	2%	8%
Western Region - VPI Youth	20	20	21	19	-9.5%	27	19	37
Youth Arrested	1	1	2	0	-100.0%	1	0	3
Arrest Rate	5%	5%	10%	0%	-100%	2%	0%	12%
Eastern Region - VPI Youth	38	41	39	45	15.4%	32	28	36
Youth Arrested	0	1	2	0	-100.0%	1	0	5
Arrest Rate	0%	2%	5%	0%	-100%	3%	0%	17%

Youths active in VPI at any point during the month are counted once, regardless of multiple arrests



StateStat

Department of Juvenile Services VPI

Violence Prevention Initiative- New Charges

						FY2011 Year to Date		
	Sep-10	Oct-10	Nov-10	Dec-10	% Change	Average	Minimum	Maximum
Total VPI Youth, (Incl. Placement, AWOL)	1124	1141	1113	1190	6.9%	1116	1023	1190
Statewide Overall Offense Count	76	75	66	55	-16.7%	61	38	76
Statewide - Adult Offense Count	15	11	19	11	-42.1%	14	11	19
Statewide - Juvenile Felony Count	18	22	19	16	-15.8%	17	6	23
Statewide - Juvenile Misdem. Count	43	53	47	28	-40.4%	39	28	53
Rate of All Offenses	7%	7%	6%	5%	-22.1%	5%	4%	7%
Rate of Adult Offenses	1.3%	1.3%	1.3%	1%	-28.9%	1.2%	0.9%	1.4%
Rate of Juvenile Felonies	1.6%	1.9%	1.7%	1%	-21.2%	2%	1%	2%
Rate of Juvenile Misdemeanors	3.8%	4.6%	4.2%	2%	-44.3%	3%	2%	5%
Baltimore City - Adult Arrests	12	4	8	6	-25.0%	9	4	12
Baltimore City - Juvenile Felonies	9	14	13	8	-38.5%	10	5	14
Baltimore City - Juvenile Misdemeanors	17	28	17	12	-29.4%	19	12	28
Central Region - Adult Arrests	1	1	2	0	-100.0%	1	0	2
Central Region - Juvenile Felonies	4	4	2	5	150.0%	4	1	5
Central Region - Juvenile Misdemeanors	8	10	5	7	40.0%	6	1	10
Metro Region - Adult Arrests	1	4	9	5	-44.4%	4	1	9
Metro Region - Juvenile Felonies	5	3	4	3	-25.0%	3	0	5
Metro Region - Juvenile Misdemeanors	15	13	12	5	-58.3%	9	5	15
Southern Region - Adult Arrests	0	1	0	0	0.0%	1	0	3
Southern Region - Juvenile Felonies	0	0	0	0	0.0%	0	0	1
Southern Region - Juvenile Misdemeanors	3	2	6	4	-33.3%	3	1	6
Western Region - Adult Arrests	1	0	0	0	0.0%	0	0	1
Western Region - Juvenile Felonies	0	1	0	0	0.0%	0	0	1
Western Region - Juvenile Misdemeanors	0	0	3	0	-100.0%	1	0	3
Eastern Region - Adult Arrests	0	1	0	0	0.0%	0	0	1
Eastern Region - Juvenile Felonies	0	0	0	0	0.0%	0	0	0
Eastern Region - Juvenile Misdemeanors	0	0	4	0	-100.0%	1	0	4

* Note: All new offenses are counted for any VPI youth, including under supervision, AWOL, Pending Placement, Detained Juvenile and Adult.



Department of Juvenile Services Staffing

Direct Care Staffing	MONTHLY REPORTING PERIODS (LAST DAY)					FY2010 Year To Date				
	Aug-10	Sep-10	Oct-10	Nov-10	% Change	Average	Minimum	Maximum	Total	Target
Community Services Mandated Staff(FTE)										
Total PINS	677.0	674.5	674.0	655.0	-2.8%	670.2	665.9	676.9		TBD
Total Mandated Staff (Including Contractual)	628.0	626.5	625.0	622.0	-0.5%	632.8	626.5	641.0		TBD
Mandated Vacancies	49.0	48.0	49.0	33.0	-32.7%	37.3	29.4	47.4		TBD
Attrition < 12 Months	1.0	0.0	0.0	0.0	0.0%	0.2	0.0	1.0	2	TBD
Average Tenure	11.0	11.1	11.4	11.3	-0.6%	11.1	10.9	11.3		TBD
	Aug-10	Sep-10	Oct-10	Nov-10	% Change	Average	Minimum	Maximum	Total	Target
Residential Services Mandated Staff (FTE)										
Total PINS	903.00	904.00	905.00	924.00	2.1%	944.6	942.0	950.0		TBD
Mandated Staff (Including Contractual)	819.00	817.00	815.50	807.50	-1.0%	842.9	830.0	857.5		TBD
Mandated Vacancies (Not Including Contractual)	57.00	61.00	60.50	89.50	47.9%	55.2	44.5	66.0		TBD
Mandated Contractual Vacancies *	11.00	12.00	19.00	17.00	-10.5%	44.8	40.0	51.0		TBD
Total Vacancies (FTE)	68.00	73.00	79.50	106.50	34.0%	99.9	85.5	108.0		TBD
Attrition < 12 Months	2.00	2.00	5.00	3.00	-40.0%	1.2	0.0	3.0	14	TBD
Average Tenure	6.05	6.12	6.19	6.23	0.6%	5.7	5.5	5.9		TBD

	Aug-10	Sep-10	Oct-10	Nov-10	% Change	Average	Minimum	Maximum	Total	Target
Mandated Staff (All)										
Hired - Permanent	7.0	4.0	10.0	10.0	0.0%	5.9	1.0	15.0	71	
Hired - Contractual	1.0	2.0	0.0	4.0	0.0%	4.5	0.0	16.0	54	
Involuntary Termination - Permanent	4.0	2.0	6.0	5.0	-16.7%	1.7	0.0	4.0	20	
Involuntary Termination - Contractual	0.0	2.0	3.0	0.0	-100.0%	0.3	0.0	2.0	3	
Voluntary Termination of Employment - PN	12.0	9.0	5.0	7.0	40.0%	8.4	3.0	15.0	101	
Voluntary Termination of Employment - CN	0.0	0.0	1.0	0.0	-100.0%	1.0	0.0	5.0	12	
	Aug-10	Sep-10	Oct-10	Nov-10	% Change	Average	Minimum	Maximum	Total	Target
Violations of Conduct	32	31	41	28	-31.7%	25	5	38	294	TBD
Non-Certified	1	0	2	0	-100.0%	0	0	2	5	TBD
Certified	31	31	39	28	-28.2%	26	15	36	314	TBD



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Department of Juvenile Services

Comm. Sup.

Probation, Diversion, Aftercare

COMMUNITY SUPERVISION	MONTHLY REPORTING PERIODS					FY2011 Year To Date				
	Aug-10	Sep-10	Oct-10	Nov-10	% Change	Average	Minimum	Maximum	Total	Target
TOTAL COMMUNITY SUPERVISION										
Mandated CMS Staff PINS*	460.00	458.50	459.00	440.00	-4.1%	456	440	461		TBD
Mandated CMS Staff (Incl. Contractual)*	429.00	428.50	430.00	427.00	-0.7%	429	427	430		TBD
New Youth Count	902	865	866	806	-6.9%	876	806	940	4379	
Last Day of Month Youth Count	8688	8414	8323	8378	0.7%	8574	8323	9068		
Caseload: Staff Ratio (based on Youth)	20.3	19.6	19.4	19.6	1.4%	20.0	19.4	21.1		30.0
Staff with > 30 Cases	78	66	59	69	16.9%	71	59	81		0
Last Day of Month Youth Count	Aug-10	Sep-10	Oct-10	Nov-10	% Change	Average	Minimum	Maximum	Total	Target
Informal (pre-court)	1,826	1,556	1,485	1,567	5.5%	1715	1485	2139		
Probation	4,253	4,486	4,452	4,425	-0.6%	4450	4253	4633	22,249	
Aftercare	2,506	2,490	2,507	2,525	0.7%	2505	2490	2525	12,527	
Monthly Reported Contacts	Jun-10	Jul-10	Aug-10	Sep-10	% Change	Average	Minimum	Maximum	Total	Target
Informal Face-to-Face Contacts	825	854	795	747	-6.0%	561	190	854	2,804	TBD
Probation Face-to-Face Contacts (Excluding Intensive/VPI)	7423	6949	7301	7313	0.2%	4313	1	7313	21,567	TBD
Aftercare Face-to-Face Contacts (Incl. Placed, Excl. Intensive/VPI/IA)	3122	2795	3002	3094	3.1%	1787	18	3094	8,933	TBD
Aftercare Contacts for Youth in Placement (incl. VPI, IAP)	1286	1164	1277	1285	0.6%	1242	1164	1285	3,726	TBD
INTENSIVE PROBATION (Non-VPI)	Sep-10	Oct-10	Nov-10	Dec-10	% Change	Average	Minimum	Maximum	Total	Target
Last Day of Month Youth Count	242	218	190	165	-13.2%	226	165	280		
New Cases	3	1	3	2	-33.3%	3	1	6	19	
Closed Cases	25	24	18	23	27.8%	23	18	25	139	
Face-to-Face Contacts** (Intensive Only)	219				0.0%	306	219	415	919	TBD

* DJS Case Mgmt Specialists. Direct care community supervision numbers are as of last day of each month

** Face to face contacts for probation include regular probation, SOS, and drug court cases while the last day month youth count and new and closed cases include only regular probation.

REGIONAL COMMUNITY SUPERVISION	MONTHLY REPORTING PERIODS					FY2011 Year To Date				
	Oct-10	Nov-10	Dec-10	Jan-11	% Change	Average	Minimum	Maximum	Target	
Percent of Cases Reviewed by Supervisor	87%	93%	91%	94%	3.3%	90%	86%	94%	90%	
Baltimore City Region	91%	88%	84%	91%	8.3%	87%	84%	91%	90%	
Central Region	91%	94%	90%	91%	1.1%	91%	84%	95%	90%	
Eastern Region	95%	96%	97%	96%	-0.7%	97%	95%	98%	90%	
Metro Region	69%	94%	95%	95%	0.0%	85%	69%	95%	90%	
Southern Region	96%	94%	90%	95%	5.4%	93%	90%	96%	90%	
Western Region	96%	96%	95%	96%	1.4%	95%	86%	97%	90%	



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Department of Juvenile Services

Resid. Placement

DETENTION	MONTHLY REPORTING PERIODS					FY2011 Year To Date				
	Oct-10	Nov-10	Dec-10	Jan-11	% Change	Average	Minimum	Maximum	Total	Target
Average Daily Population (Nightly Count)	466	493	462		-100.0%	453	425	493		
Male	411	436	415		-100.0%	399	371	436		
Female	55	57	47		-100.0%	53	47	57		
First Day of Month Census (From ASSIST)	468	490	487	431	-11.5%	457	427	490		
Male	409	432	437	389	-11.0%	406	377	437		
Female	59	58	50	42	-16.0%	51	42	59		
White	66	67	83	67	-19.3%	71	62	83		
Black	387	400	387	349	-9.8%	367	333	400		
Hispanic	13	20	16	13	-18.8%	16	11	21		
Other/unknown	2	3	1	2	100.0%	3	1	7		
Youth Detained over 14 days (as of 1st of Month)	282	277	313	310	-1.0%	282	238	313		
BCJJC	81	73	79	82	3.8%	76	62	82		
Cheltenham	62	65	78	88	12.8%	66	49	88		
LESCC	12	15	19	15	-21.1%	14	8	19		
WMC	15	17	18	14	-22.2%	15	11	18		
Carter	7	11	7	10	42.9%	9	6	12		
Noyes	27	26	37	25	-32.4%	30	25	37		
Hickey	58	49	56	59	5.4%	53	47	59		
Waxter	20	21	19	17	-10.5%	18	12	21		
Youth Detained over 30 days (as of 1st of Month)	173	183	203	188	-7.4%	181	164	203		
BCJJC	60	43	49	55	12.2%	49	38	60		
Cheltenham	32	45	55	47	-14.5%	41	31	55		
LESCC	9	13	10	8	-20.0%	9	5	13		
WMC	9	13	9	11	22.2%	9	6	13		
Carter	2	8	7	7	0.0%	7	2	10		
Noyes	19	15	21	13	-38.1%	19	13	26		
Hickey	32	34	42	39	-7.1%	37	32	42		
Waxter	10	12	10	8	-20.0%	9	7	12		
Monthly Detention Admissions	623	565	489		-100.0%	566	489	623		
Monthly Detention Releases	628	626	627		-100.0%	607	528	630		
Detention Average Length of Stay at Release	22.6	24.7	28.9		-100.0%	24	22	29		
Adult Detention Census (1st Day of Month)					0.0%	123	115	131		
Detentions in Month for Parent Refusal/Unavail.	27	21			0.0%	27	21	32	291	

Note: Detention numbers include all detained youth, regardless of legal status.

DETENTION ALTERNATIVES	MONTHLY REPORTING PERIODS					FY2010 Year To Date				
	Sep-10	Oct-10	Nov-10	Dec-10	% Change	Average	Minimum	Maximum	Total	Target
Total Alternatives ADP	687	682	610	602	-1.3%	779	705	859		
Shelter ADP	32	31	31	26	-16.1%	41	26	75		
Evening Reporting including PACT-B.City	59	63	30	53	76.7%	70	58	92		
CD/EM	577	575	536	518	-3.4%	633	564	730		
Other Detention Alternatives (DRAP)	19	13	13	5	-61.5%	36	28	41		
Placed in ATD During Month for Parent Refusal/Unavail.	30	19	16		-100.0%	35	19	61	425	



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Department of Juvenile Services

Resid. Placement

COMMITTED PLACEMENTS	MONTHLY REPORTING PERIODS					FY2010 Year To Date				
	Sep-10	Oct-10	Nov-10	Dec-10	% Change	Average	Minimum	Maximum	Total	Target
Total Out Of Home Committed ADP	911	913	935	956	2.2%	916	897	947		
State-Operated Committed										
Average Daily Population (daily census)	219	220	221	221	0.0%	220	204	230		
Admissions	38	29	34	47	38.2%	48	31	63	572	
Releases	40	29	36	55	52.8%	50	33	61	602	
Average Length of Stay at Release	163	194	163	165	1.2%	137	103	178	1642	
Private, State-Licensed In-State Excluding shelter										
Average Daily Population	582	585	602	619	2.8%	597	579	620		
Admissions	90	85	84	74	-11.9%	98	70	139	1174	
Releases	105	78	73	65	-11.0%	104	79	137	1247	
Average Length of Stay at Release	194	183	162	225	39.0%	183	134	249	2191	
Out-of-State Placements*										
Average Daily Population*	109	108	112	116	3.6%	100	93	111		
Secure	14	16	17	18	5.9%	19	15	22		
Non-Secure	73	76	80	82	2.5%	67	58	73		
Staff Secure	21	23	20	20	0.0%	15	11	23		
Admissions	8	10	14	10	-28.6%	11	6	15	131	
Releases	12	6	17	4	-76.5%	11	5	22	130	
Average Length of Stay at Release	245	482	340	323	-4.9%	288	176	339		

Note: Out-of-State ADP total is from the daily census sheet. The secure, staff secure and non-secure ADPs are from ASSIST

PER DIEM PLACEMENTS	MONTHLY REPORTING PERIODS					FY2011 To Date				
	Oct-10	Nov-10	Dec-10	Jan-11	% Change	Average	Minimum	Maximum	Baseline	Target
Non-RTC Per Diem Population (1st of month)	502	503	518	516	-0.4%	509	502	518	495	483
Baltimore City	154	156	171	166	-2.9%	160	153	171	134	142
Central Region	64	59	62	57	-8.1%	64	57	74	91	78
Eastern Region	55	55	55	53	-3.6%	51	42	55	57	49
Metro Region	144	147	142	146	2.8%	142	138	147	104	120
Southern Region	55	53	52	55	5.8%	58	52	72	71	62
Western Region	30	33	36	39	8.3%	33	29	39	38	32

Private non-RTC providers only.



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Department of Juvenile Services

Resid. Placement

POST COMMITMENT RECIDIVISM RATE	ANNUAL REPORTING PERIODS				% Change	PAST FOUR FISCAL YEARS				
	FY2006	FY2007	FY2008	FY2009		Average	Minimum	Maximum	Total	Target
Cohort of Youth Released	1,848	1,819	1,698	1,671						
AFTER ONE YEAR										
Re-Arrest Juvenile/Adult	53%	56%	56%	56%	0.0%	53%	51%	57%		TBD
Re Adjudication/Conviction	18%	20%	19%	19%	-1.0%	26%	25%	29%		TBD
Re-Commitment/Incarceration	13%	14%	14%	14%	-3.4%	14%	13%	20%		TBD
AFTER TWO YEARS										
Re-Arrest Juvenile/Adult	67%	70%	69%		-0.9%	65%	64%	66%		TBD
Re Adjudication/Conviction	35%	37%	36%		-2.1%	45%	43%	46%		TBD
Re-Commitment/Incarceration	28%	30%	30%		-1.1%	27%	27%	27%		TBD
AFTER THREE YEARS										
Re-Arrest Juvenile/Adult	74%	76%			3.3%	74%	73%	76%		TBD
Re Adjudication/Conviction	45%	47%			5.1%	59%	59%	59%		TBD
Re-Commitment/Incarceration	39%	41%			4.3%	41%	40%	43%		TBD



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Department of Juvenile Services

Facility Performance

AVERAGE LENGTH OF STAY (At Release)	QUARTERLY REPORTING PERIODS					FY2010 YTD			
	FY10 Q1	FY10 Q2	FY10 Q3	FY10 Q4	% Change	Average	Minimum	Maximum	Target
Total State-Run Pre & Post Committed	25.1	25.4	29	26	-8.7%	26	25	29	
BCJJC	17	18	18	17	-4.2%	17	17	18	
Cheltenham	20	21	22	18	-19.0%	20	18	22	
LESCC	18	24	25	20	-21.8%	22	18	25	
WMC	26	25	24	22	-8.9%	24	22	26	
Carter	17	19	24	19	-21.0%	20	17	24	
Noyes	19	19	22	21	-2.9%	20	19	22	
Hickey	18	19	16	21	29.8%	18	16	21	
Waxter	16	21	31	18	-41.4%	22	16	31	
Schaefer	85	75	88	94	7.0%	86	75	94	
Victor Cullen	148	165	186	193	4.0%	173	148	193	
Youth Centers	161	151	171	163	-4.7%	161	151	171	
Privately Operated						#DIV/0!	0	0	
In State Per Diems (Incl. Shelt.)	188	163			0.0%	175	163	188	
Out of State Per Diems	257	296			0.0%	276	257	296	

DIRECT CARE STAFF: RESIDENT RATIO

	MONTHLY REPORTING PERIODS					FY2011 Year To Date			
	Aug-10	Sep-10	Oct-10	Nov-10	% Change	Average	Minimum	Maximum	Target
Total State-Run	7.32	7.90	8.18	8.32	1.7%	7.80	7.27	8.32	6
BCJJC	7.56	7.88	7.97	8.46	6.1%	7.73	6.76	8.46	6
Cheltenham	7.21	9.21	10.35	10.04	-3.0%	8.75	6.92	10.35	6
LESCC	7.45	7.06	9.42	10.20	8.3%	8.39	7.06	10.20	6
WMC	6.89	7.04	6.98	7.52	7.7%	6.66	4.85	7.52	6
Carter	4.25	5.53	6.38	6.38	0.0%	5.68	4.25	6.38	6
Noyes	7.74	7.74	8.79	9.05	3.0%	8.86	7.74	10.96	6
Hickey	7.10	7.94	7.37	8.22	11.5%	7.38	6.25	8.22	6
Waxter	8.16	10.63	9.78	8.74	-10.6%	9.09	8.16	10.63	6
MYRC	0.00	0.00	0.00	0.00	0.0%	0.00	0.00	0.00	NA
Schaefer	3.06	2.32	2.78	1.39	-50.0%	3.95	1.39	10.20	8
Victor Cullen	4.77	4.68	4.99	5.44	9.0%	4.85	4.37	5.44	6
Youth Centers	9.28	9.28	9.19	9.18	-0.1%	9.28	9.18	9.45	8



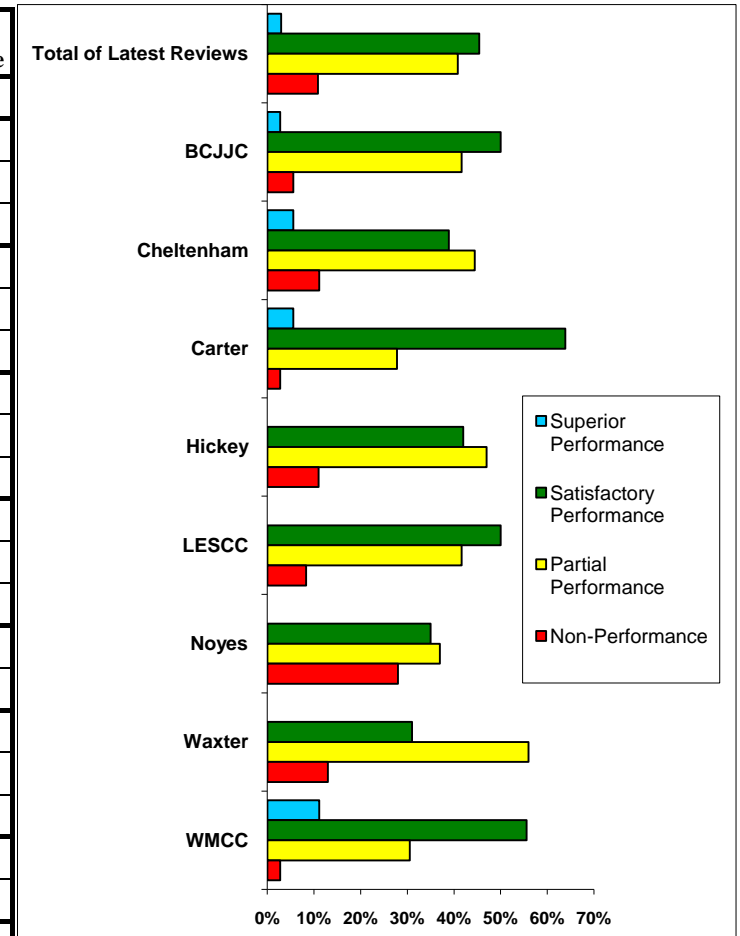
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Department of Juvenile Services

Facility Performance

Facility Quality Review Ratings

	Date of Last Review	Superior Performance	Satisfactory Performance	Partial Performance	Non-Performance
Total of Latest Reviews	1/20/2011	3%	45%	41%	11%
BCJJC	1/20/2011	3%	50%	42%	6%
BCJJC	3/20/2009	0%	40%	56%	4%
BCJJC	4/10/2008	5%	13%	53%	29%
Cheltenham	12/1/2010	6%	39%	44%	11%
Cheltenham	5/1/2009	0%	42%	55%	3%
Cheltenham	5/16/2008	10%	53%	35%	3%
Carter	7/9/2010	6%	64%	28%	3%
Carter	10/16/2008	16%	48%	29%	7%
Carter	1/7/2008	0%	6%	41%	53%
Hickey	6/21/2010	0%	42%	47%	11%
Hickey	6/12/2009	11%	71%	11%	8%
Hickey	6/5/2008	5%	61%	30%	5%
LESCC	9/23/2010	0%	50%	42%	8%
LESCC	8/15/2008	5%	45%	41%	9%
Noyes	5/10/2010	0%	35%	37%	28%
Noyes	11/12/2008	0%	20%	66%	14%
Noyes	2/6/2008	0%	21%	53%	26%
Waxter	1/8/2009	0%	31%	56%	13%
Waxter	3/13/2008	3%	32%	35%	30%
WMCC	10/19/2010	11%	56%	31%	3%
WMCC	8/11/2009	18%	40%	40%	3%
WMCC	7/17/2008	11%	39.0%	36.0%	14%





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Department of Juvenile Services

Facility Incidents

RESIDENTIAL POPULATION	MONTHLY REPORTING PERIODS					FY2011 Year To Date			
	Sep-10	Oct-10	Nov-10	Dec-10	% Change	Average	Minimum	Maximum	Capac.
	Days	30	31	30	31				
TOTAL RESIDENTIAL POP.	1,386	1,410	1,460	1,429	-2.1%	1408	1376	1,460	
Total State-Run	664	686	715	681	-4.7%	675	644	715	793
BCJJC	122	124	123	122	-1.2%	121	117	124	120
Cheltenham	111	120	128	125	-2.7%	115	98	128	115
LESCC	19	21	27	20	-23.9%	22	19	27	24
WMC	26	25	28	21	-26.4%	25	21	28	24
Carter	11	13	15	13	-9.2%	13	11	15	27
Noyes	42	46	55	47	-15.5%	49	42	55	57
Hickey	80	81	83	86	3.6%	78	69	86	72
Waxter	41	43	42	36	-14.3%	40	36	43	68
MYRC	0	0	0	0	0.0%	0	0	0	0
Schaefer	5	6	5	3	-40.0%	5	3	6	19
Youth Centers	163	163	163	162	-0.6%	163	162	163	164
Victor Cullen	44	43	46	47	2.2%	44	41	47	48
Privately Operated	722	724	745	748	0.4%	733	722	748	
O'farrell	0	0	0	0	n/a	0	0	0	0
In State Per Diems (Incl. Shelt.)	613	616	633	632	-0.2%	622	613	633	
Out of State Per Diems	109	108	112	116	3.6%	112	108	116	

ESCAPES/AWOL - Including attempted Escapes (Incident count with associated incident)

Note: In Nov 2008, one youth escaped from Waxter

TOTAL	MONTHLY REPORTING PERIODS					FY2010 Year To Date				
	Sep-10	Oct-10	Nov-10	Dec-10	% Change	Average	Minimum	Maximum	Total	Target
TOTAL	36	54	38	43	13.2%	40	32	54	240	0
Total State-Run	4	3	5	5	0.0%	4	3	5	25	0
BCJJC	0	0	0	0	0.0%	0	0	1	1	0
Cheltenham	0	0	0	0	0.0%	0	0	0	0	0
LESCC	0	0	0	0	0.0%	0	0	0	0	0
WMC	0	0	0	0	0.0%	0	0	0	0	0
Carter	0	0	0	0	0.0%	0	0	0	0	0
Noyes	0	1	1	0	-100.0%	0	0	1	2	0
Hickey	1	0	0	0	0.0%	1	0	1	3	0
Waxter	0	0	0	0	0.0%	0	0	0	0	0
MYRC	0	0	0	0	0.0%	0	0	0	0	0
Schaefer	0	0	0	0	0.0%	0	0	0	0	0
Youth Centers	3	1	3	4	33.3%	3	0	4	15	0
Victor Cullen	0	1	1	1	0.0%	1	0	1	4	0
Privately Operated	32	51	33	38	15.2%	36	27	51	215	0
O'farrell	closed	closed	closed	closed	n/a	0	0	0	0	0
In State Per Diems (Incl. Shelt.)	29	51	33	37	12.1%	35	26	51	209	0
Out of State Per Diems	3	0	0	1	0.0%	1	0	3	6	0



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Department of Juvenile Services

Facility Incidents

INJURIES - Rate Per 100 Youth Days (Incident count with associated incident)

*Non-Sports Related as of 7/08

	MONTHLY REPORTING PERIODS					FY2011 Year To Date				
	Sep-10	Oct-10	Nov-10	Dec-10	% Change	Average	Minimum	Maximum	Total	Target
TOTAL Injury Rate	0.25	0.27	0.24	0.28	14.7%	0.25	0.18	0.30	1.48	0
Total State-Run	0.39	0.47	0.40	0.49	23.0%	0.42	0.35	0.52	2.54	0
BCJJC	0.74	0.81	0.70	0.66	-5.8%	0.64	0.32	0.81	3.82	0
Cheltenham	0.15	0.29	0.29	0.78	171.2%	0.35	0.15	0.83	2.09	0
LESCC	1.05	0.76	0.50	0.47	-4.6%	0.77	0.47	1.05	4.60	0
WMC	0.39	0.77	0.36	0.63	75.4%	0.54	0.36	0.77	3.24	0
Carter	0.00	0.24	0.23	0.00	-100.0%	0.21	0.00	0.81	1.28	0
Noyes	0.47	0.70	0.96	0.48	-49.9%	0.72	0.47	0.96	4.34	0
Hickey	0.67	0.60	0.32	0.49	51.8%	0.53	0.28	0.74	3.20	0
Waxter	0.24	1.13	0.63	0.81	27.0%	0.67	0.24	1.13	4.00	0
MYRC	0.00	0.00	0.00	0.00	0.0%	0.00	0.00	0.00	0.00	0
Schaefer	0.00	0.00	0.00	0.00	0.0%	0.00	0.00	0.00	0.00	0
Youth Centers	0.16	0.08	0.10	0.24	133.5%	0.14	0.08	0.24	0.82	0
Victor Cullen	0.23	0.07	0.14	0.00	-100.0%	0.16	0.00	0.31	0.99	0
Privately Operated	0.13	0.08	0.09	0.09	-8.2%	0.09	0.04	0.13	0.51	0
O'farrell	0	0	0	0	n/a	0.00	0.00	0.00	0.00	0
In State Per Diems (Incl. Shelt.)	0.14	0.06	0.09	0.09	2.6%	0.09	0.04	0.14	0.51	0
Out of State Per Diems	0.06	0.21	0.12	0.06	-53.3%	0.09	0.03	0.21	0.53	0

Physical Assault Youth On Youth - PER 100 YD (includes assaults reported as Group Disturbances as primary incident type)

	MONTHLY REPORTING PERIODS					FY2011 Year To Date				
	Sep-10	Oct-10	Nov-10	Dec-10	% Change	Average	Minimum	Maximum	Total	Target
TOTAL PAYY Rate	0.39	0.43	0.43	0.47	8.3%	0.42	0.34	0.48	2.52	0
Total State-Run	0.52	0.61	0.61	0.70	15.6%	0.58	0.48	0.73	3.50	0
BCJJC	1.04	1.04	0.95	1.01	6.4%	0.94	0.75	1.04	5.65	0
Cheltenham	0.33	0.54	0.42	1.27	204.5%	0.56	0.33	1.27	3.33	0
LESCC	1.23	1.07	0.87	0.47	-45.5%	0.76	0.15	1.23	4.56	0
WMC	0.26	0.64	0.72	0.47	-34.2%	0.53	0.26	0.72	3.17	0
Carter	0.61	0.96	1.15	0.24	-78.7%	0.78	0.24	1.15	4.68	0
Noyes	0.32	0.77	0.84	0.76	-10.1%	0.71	0.32	0.84	4.28	0
Hickey	0.63	0.52	0.48	0.53	9.0%	0.60	0.47	0.83	3.60	0
Waxter	0.41	1.05	1.43	0.63	-56.1%	0.87	0.41	1.43	5.24	0
MYRC	0.00	0.00	0.00	0.00	0.0%	0.00	0.00	0.00	0.00	0
Schaefer	0.00	0.00	0.00	0.00	0.0%	0.00	0.00	0.00	0.00	0
Youth Centers	0.29	0.30	0.27	0.32	19.8%	0.26	0.16	0.32	1.55	0
Victor Cullen	0.45	0.07	0.22	0.41	89.4%	0.32	0.07	0.47	1.93	0
Privately Operated	0.28	0.25	0.26	0.25	-3.6%	0.27	0.22	0.35	1.62	0
O'farrell	0	0	0	0	n/a	0.00	0.00	0.00	0.00	0
In State Per Diems (Incl. Shelt.)	0.27	0.24	0.25	0.24	-3.1%	0.26	0.18	0.36	1.54	0
Out of State Per Diems	0.34	0.33	0.33	0.31	-6.6%	0.35	0.31	0.43	2.07	0



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Physical Assault Youth On Staff - PER 100 YD (Incident count with associated incident)

	MONTHLY REPORTING PERIODS					FY2011 Year To Date				
	Sep-10	Oct-10	Nov-10	Dec-10	% Change	Average	Minimum	Maximum	Total	Target
TOTAL PAYOS Rate	0.10	0.09	0.11	0.11	-1.2%	0.10	0.07	0.12	0.59	0
Total State-Run	0.07	0.08	0.12	0.14	17.8%	0.10	0.07	0.15	0.59	0
BCJJC	0.05	0.05	0.11	0.13	22.5%	0.11	0.05	0.28	0.68	0
Cheltenham	0.00	0.00	0.03	0.16	496.6%	0.04	0.00	0.16	0.21	0
LESCC	0.53	0.46	0.00	0.32	0.0%	0.26	0.00	0.53	1.55	0
WMC	0.13	0.26	0.24	0.00	-100.0%	0.10	0.00	0.26	0.62	0
Carter	0.00	0.24	0.23	0.00	-100.0%	0.08	0.00	0.24	0.47	0
Noyes	0.08	0.21	0.12	0.00	-100.0%	0.07	0.00	0.21	0.41	0
Hickey	0.17	0.04	0.08	0.08	-6.6%	0.08	0.00	0.17	0.49	0
Waxter	0.00	0.08	0.56	0.45	-19.4%	0.36	0.00	0.56	2.17	0
MYRC	0.00	0.00	0.00	0.00	0.0%	0.00	0.00	0.00	0.00	0
Schaefer	0.00	0.00	0.00	0.00	0.0%	0.00	0.00	0.00	0.00	0
Youth Centers	0.02	0.06	0.10	0.16	55.7%	0.07	0.02	0.16	0.40	0
Victor Cullen	0.15	0.07	0.07	0.07	-5.3%	0.10	0.07	0.16	0.60	0
Privately Operated	0.13	0.11	0.11	0.09	-19.7%	0.10	0.07	0.13	0.59	0
O'farrell	0	0	0	0	n/a	0.00	0.00	0.00	0.00	0
In State Per Diems (Incl. Shelt.)	0.10	0.08	0.08	0.09	3.0%	0.08	0.06	0.10	0.48	0
Out of State Per Diems	0.28	0.27	0.24	0.08	-65.0%	0.20	0.08	0.28	1.21	0

Group Disturbance - PER 100 YD (Incident count with associated incident)

	MONTHLY REPORTING PERIODS					FY2011 Year To Date				
	Sep-10	Oct-10	Nov-10	Dec-10	% Change	Average	Minimum	Maximum	Total	Target
TOTAL Group Disturbance Rate	0.01	0.03	0.02	0.02	-30.8%	0.02	0.01	0.03	0.11	0
Total State-Run	0.02	0.05	0.04	0.03	-21.0%	0.03	0.02	0.05	0.20	0
BCJJC	0.05	0.13	0.03	0.05	96.0%	0.08	0.03	0.13	0.46	0
Cheltenham	0.00	0.03	0.08	0.05	-33.7%	0.03	0.00	0.08	0.19	0
LESCC	0.18	0.15	0.00	0.16	0.0%	0.08	0.00	0.18	0.49	0
WMC	0.00	0.00	0.00	0.00	0.0%	0.00	0.00	0.00	0.00	0
Carter	0.00	0.00	0.23	0.00	-100.0%	0.04	0.00	0.23	0.23	0
Noyes	0.08	0.07	0.12	0.00	-100.0%	0.04	0.00	0.12	0.27	0
Hickey	0.00	0.00	0.04	0.04	-6.6%	0.02	0.00	0.05	0.12	0
Waxter	0.00	0.08	0.08	0.00	-100.0%	0.07	0.00	0.18	0.41	0
MYRC	0.00	0.00	0.00	0.00	0.0%	0.00	0.00	0.00	0.00	0
Schaefer	0.00	0.00	0.00	0.00	0.0%	0.00	0.00	0.00	0.00	0
Youth Centers	0.00	0.02	0.00	0.00	0.0%	0.00	0.00	0.02	0.02	0
Victor Cullen	0.00	0.00	0.00	0.07	0.0%	0.01	0.00	0.07	0.07	0
Privately Operated	0.00	0.01	0.00	0.00	-100.0%	0.00	0.00	0.01	0.02	0
O'farrell	0	0	0	0	n/a	0.00	0.00	0.00	0.00	0
In State Per Diems (Incl. Shelt.)	0.00	0.01	0.01	0.00	-100.0%	0.00	0.00	0.01	0.03	0
Out of State Per Diems	0.00	0.00	0.00	0.00	0.0%	0.00	0.00	0.00	0.00	0



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Facility Incidents

Use of Seclusion - PER 100 YD (Incident count with associated incident)

	MONTHLY REPORTING PERIODS					FY2011 Year To Date				
	Sep-10	Oct-10	Nov-10	Dec-10	% Change	Average	Minimum	Maximum	Total	Target
TOTAL Rate of Seclusion Use	0.19	0.21	0.13	0.16	17.3%	0.16	0.12	0.21	0.96	0
Total State-Run	0.31	0.36	0.24	0.29	19.1%	0.28	0.21	0.36	1.66	0
BCJJC	1.39	1.38	0.95	1.14	20.4%	1.13	0.81	1.39	6.75	0
Cheltenham	0.00	0.03	0.08	0.18	132.0%	0.06	0.00	0.18	0.35	0
LESCC	0.53	1.07	0.25	0.16	-36.4%	0.38	0.00	1.07	2.25	0
WMC	0.26	0.39	0.00	0.31	0.0%	0.27	0.00	0.53	1.62	0
Carter	0.00	0.00	0.46	0.00	-100.0%	0.08	0.00	0.46	0.46	0
Noyes	0.16	0.56	0.18	0.07	-61.8%	0.21	0.07	0.56	1.27	0
Hickey	0.17	0.04	0.12	0.15	24.5%	0.11	0.00	0.18	0.66	0
Waxter	0.00	0.23	0.32	0.27	-15.3%	0.21	0.00	0.36	1.25	0
MYRC	0.00	0.00	0.00	0.00	0.0%	0.00	0.00	0.00	0.00	0
Schaefer	0.00	0.00	0.00	0.00	0.0%	0.00	0.00	0.00	0.00	0
Youth Centers	0.00	0.00	0.00	0.00	0.0%	0.00	0.00	0.00	0.00	0
Victor Cullen	0.00	0.00	0.00	0.00	0.0%	0.00	0.00	0.00	0.00	0
Privately Operated	0.07	0.06	0.03	0.04	23.9%	0.05	0.03	0.07	0.32	0
O'farrell	0.00	0.00	0.00	0.00	n/a	0.00	0.00	0.00	0.00	0
In State Per Diems (Incl. Shelt.)	0.05	0.05	0.03	0.03	-3.1%	0.04	0.03	0.05	0.24	0
Out of State Per Diems	0.18	0.15	0.03	0.08	180.3%	0.13	0.03	0.20	0.76	0

Use of Restraint - PER 100 YD (Incident count with associated incident)

	MONTHLY REPORTING PERIODS					FY2011 Year To Date				
	Sep-10	Oct-10	Nov-10	Dec-10	% Change	Average	Minimum	Maximum	Total	Target
TOTAL Rate of Restraint Use	0.60	0.57	0.63	0.70	11.0%	0.61	0.56	0.73	3.67	0
Total State-Run	0.83	0.94	0.95	1.16	21.9%	0.93	0.76	1.23	5.58	0
BCJJC	1.37	1.54	1.52	1.64	8.5%	1.43	1.08	1.64	8.61	0
Cheltenham	0.39	0.67	0.68	2.02	198.3%	0.80	0.39	2.04	4.79	0
LESCC	2.28	1.98	0.50	1.26	154.3%	1.40	0.50	2.28	8.40	0
WMC	0.77	1.28	1.31	1.41	7.6%	1.33	0.77	2.24	8.00	0
Carter	0.30	1.92	2.52	0.24	-90.3%	1.29	0.24	2.52	7.75	0
Noyes	1.11	1.26	1.44	0.76	-47.5%	1.08	0.81	1.44	6.48	0
Hickey	0.79	0.44	0.52	0.56	7.8%	0.67	0.44	0.88	4.00	0
Waxter	1.22	1.65	2.22	2.15	-3.2%	1.97	1.22	2.42	11.81	0
MYRC	0.00	0.00	0.00	0.00	0.0%	0.00	0.00	0.00	0.00	0
Schaefer	0.00	0.00	0.00	0.00	0.0%	0.00	0.00	0.00	0.00	0
Youth Centers	0.37	0.48	0.45	0.56	23.9%	0.38	0.16	0.56	2.31	0
Victor Cullen	1.29	0.67	0.65	0.62	-5.3%	0.78	0.62	1.29	4.68	0
Privately Operated	0.38	0.23	0.32	0.28	-13.0%	0.32	0.23	0.39	1.92	0
O'farrell	0.00	0.00	0.00	0.00	n/a	0.00	0.00	0.00	0.00	0
In State Per Diems (Incl. Shelt.)	0.28	0.13	0.21	0.21	1.9%	0.22	0.13	0.28	1.30	0
Out of State Per Diems	0.98	0.84	0.98	0.67	-32.0%	0.89	0.70	0.98	5.36	0



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INJURIES - Raw Numbers for Calculation (Incident count with associated incident)

	MONTHLY REPORTING PERIODS					FY2011 Year To Date				
	Sep-10	Oct-10	Nov-10	Dec-10	% Change	Average	Minimum	Maximum	Total	Target
TOTAL	105	118	106	131	23.6%	107	78	131	641	0
Total State-Run	77	99	85	110	29.4%	88	69	110	526	0
BCJC	27	31	26	25	-3.8%	24	12	31	142	0
Cheltenham	5	11	11	32	190.9%	13	5	32	76	0
LESCC	6	5	4	3	-25.0%	5	3	7	31	0
WMC	3	6	3	4	33.3%	4	3	6	24	0
Carter	0	1	1	0	-100.0%	1	0	3	5	0
Noyes	6	10	16	9	-43.8%	11	6	16	67	0
Hickey	16	15	8	16	100.0%	13	6	16	77	0
Waxter	3	15	8	9	12.5%	8	3	15	49	0
MYRC	0	0	1	0	-100.0%	0	0	1	1	0
Schaefer	0	0	0	0	0.0%	0	0	0	0	0
Youth Centers	8	4	5	12	140.0%	7	4	12	41	0
Victor Cullen	3	1	2		-100.0%	3	1	4	13	0
Privately Operated	28	19	21	21	0.0%	19	9	28	115	0
O'farrell	closed	closed	closed	closed	0.0%	0	0	0	0	0
In State Per Diems (Incl. Shelt.)	26	12	17	19	11.8%	16	8	26	97	0
Out of State Per Diems	2	7	4	2	-50.0%	3	1	7	18	0

Physical Assault Youth On Youth - Raw Number for Calculation (Incident count with associated incident)

	MONTHLY REPORTING PERIODS					FY2011 Year To Date				
	Sep-10	Oct-10	Nov-10	Dec-10	% Change	Average	Minimum	Maximum	Total	Target
TOTAL	164	186	189	214	13.2%	182	146	214	1091	0
Total State-Run	104	130	130	154	18.5%	121	96	154	726	0
BCJC	38	40	35	38	8.6%	35	27	40	210	0
Cheltenham	11	20	16	49	206.3%	20	10	49	121	0
LESCC	7	7	7	3	-57.1%	5	1	7	31	0
WMC	2	5	6	3	-50.0%	4	2	6	24	0
Carter	2	4	5	1	-80.0%	3	1	5	19	0
Noyes	4	11	14	12	-14.3%	11	4	14	66	0
Hickey	15	13	12	18	50.0%	14	10	18	86	0
Waxter	5	14	18	8	-55.6%	11	5	18	65	0
MYRC	0	0	1	0	-100.0%	0	0	1	1	0
Schaefer	0	0	0	0	0.0%	0	0	0	0	0
Youth Centers	14	15	13	16	23.1%	13	8	16	77	0
Victor Cullen	6	1	3	6	100.0%	4	1	6	26	0
Privately Operated	60	56	59	60	1.7%	61	50	80	365	0
O'farrell	closed	closed	closed	closed	0.0%	0	0	0	0	0
In State Per Diems (Incl. Shelt.)	49	45	48	49	2.1%	49	35	68	294	0
Out of State Per Diems	11	11	11	11	0.0%	12	11	15	71	0



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Physical Assault Youth On Staff - Raw Number for Calculation (Incident count with associated incident)

	MONTHLY REPORTING PERIODS					FY2011 Year To Date				
	Sep-10	Oct-10	Nov-10	Dec-10	% Change	Average	Minimum	Maximum	Total	Target
TOTAL	42	41	49	51	4.1%	42	30	51	254	0
Total State-Run	14	17	25	31	24.0%	20	14	31	122	0
BCJJC	2	2	4	5	25.0%	4	2	10	25	0
Cheltenham	0	0	1	6	500.0%	1	0	6	8	0
LESCC	3	3	0	2	0.0%	2	0	3	10	0
WMC	1	2	2	0	-100.0%	1	0	2	5	0
Carter	0	1	1	0	-100.0%	0	0	1	2	0
Noyes	1	3	2	0	-100.0%	1	0	3	6	0
Hickey	4	1	2	3	50.0%	2	0	4	12	0
Waxter	0	1	7	6	-14.3%	4	0	7	26	0
MYRC	0	0	0	0	0.0%	0	0	0	0	0
Schaefer	0	0	0	0	0.0%	0	0	0	0	0
Youth Centers	1	3	5	8	60.0%	3	1	8	20	0
Victor Cullen	2	1	1	1	0.0%	1	1	2	8	0
Privately Operated	28	24	24	20	-16.7%	22	16	28	132	0
O'farrell	closed	closed	closed	closed	0.0%	0	0	0	0	0
In State Per Diems (Incl. Shelt.)	19	15	16	17	6.3%	15	12	19	91	0
Out of State Per Diems	9	9	8	3	-62.5%	7	3	9	41	0

Group Disturbance - Raw Number for Calculation (Incident count with associated incident)

	MONTHLY REPORTING PERIODS					FY2011 Year To Date				
	Sep-10	Oct-10	Nov-10	Dec-10	% Change	Average	Minimum	Maximum	Total	Target
TOTAL	4	12	10	7	-30.0%	8	4	12	47	0
Total State-Run	4	10	9	7	-22.2%	7	3	10	42	0
BCJJC	2	5	1	2	100.0%	3	1	5	17	0
Cheltenham	0	1	3	2	-33.3%	1	0	3	7	0
LESCC	1	1	0	1	0.0%	1	0	1	3	0
WMC	0	0	0	0	0.0%	0	0	0	0	0
Carter	0	0	1	0	-100.0%	0	0	1	1	0
Noyes	1	1	2	0	-100.0%	1	0	2	4	0
Hickey	0	0	1	1	0.0%	1	0	1	3	0
Waxter	0	1	1	0	-100.0%	1	0	2	5	0
MYRC	0	0	0	0	0.0%	0	0	0	0	0
Schaefer	0	0	0	0	0.0%	0	0	0	0	0
Youth Centers	0	1	0	0	0.0%	0	0	1	1	0
Victor Cullen	0	0	0	1	0.0%	0	0	1	1	0
Privately Operated	0	2	1	0	-100.0%	1	0	2	5	0
O'farrell	closed	closed	closed	closed	0.0%	0	0	0	0	0
In State Per Diems (Incl. Shelt.)	0	2	1	0	-100.0%	1	0	2	5	0
Out of State Per Diems	0	0	0	0	0.0%	0	0	0	0	0



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Use of Seclusion - Raw Number for Calculation (Incident count with associated incident)

	MONTHLY REPORTING PERIODS					FY2011 Year To Date				
	Sep-10	Oct-10	Nov-10	Dec-10	% Change	Average	Minimum	Maximum	Total	Target
TOTAL	77	90	59	70	18.6%	69	53	90	415	0
Total State-Run	62	76	52	61	17.3%	57	43	76	343	0
BCJJC	51	53	35	43	22.9%	42	30	53	251	0
Cheltenham	0	1	3	7	133.3%	2	0	7	13	0
LESCC	3	7	2	1	-50.0%	3	0	7	15	0
WMC	2	3	0	2	0.0%	2	0	4	12	0
Carter	0	0	2	0	-100.0%	0	0	2	2	0
Noyes	2	8	3	1	-66.7%	3	1	8	19	0
Hickey	4	1	3	4	33.3%	3	0	4	16	0
Waxter	0	3	4	3	-25.0%	3	0	4	15	0
MYRC	0	0	0	0	0.0%	0	0	0	0	0
Schaefer	0	0	0	0	0.0%	0	0	0	0	0
Youth Centers	0	0	0	0	0.0%	0	0	0	0	0
Victor Cullen	0	0	0	0	0.0%	0	0	0	0	0
Privately Operated	15	14	7	9	28.6%	12	7	17	72	0
O'farrell	closed	closed	closed	closed	0.0%	0	0	0	0	0
In State Per Diems (Incl. Shelt.)	9	9	6	6	0.0%	8	6	10	46	0
Out of State Per Diems	6	5	1	3	200.0%	4	1	7	26	0

Use of Restraints - Raw Number for Calculation (Incident count with associated incident)

	MONTHLY REPORTING PERIODS					FY2011 Year To Date				
	Sep-10	Oct-10	Nov-10	Dec-10	% Change	Average	Minimum	Maximum	Total	Target
TOTAL	249	251	276	325	17.8%	265	241	325	1588	0
Total State-Run	166	199	204	259	27.0%	193	154	259	1157	0
BCJJC	50	59	56	62	10.7%	53	40	62	320	0
Cheltenham	13	25	26	79	203.8%	29	13	79	175	0
LESCC	13	13	4	8	100.0%	9	4	13	55	0
WMC	6	10	11	9	-18.2%	10	6	17	60	0
Carter	1	8	11	1	-90.9%	5	1	11	32	0
Noyes	14	18	24	13	-45.8%	16	13	24	98	0
Hickey	19	11	13	23	76.9%	16	11	23	96	0
Waxter	15	22	28	27	-3.6%	24	15	28	143	0
MYRC	0	0	0	0	0.0%	0	0	0	0	0
Schaefer	0	0	0	0	0.0%	0	0	0	0	0
Youth Centers	18	24	22	28	27.3%	19	8	28	115	0
Victor Cullen	17	9	9	9	0.0%	11	8	17	63	0
Privately Operated	83	52	72	66	-8.3%	72	52	87	431	0
O'farrell	closed	closed	closed	closed	0.0%	0	0	0	0	0
In State Per Diems (Incl. Shelt.)	51	24	39	41	5.1%	41	24	54	248	0
Out of State Per Diems	32	28	33	25	-24.2%	31	25	33	183	0

GDU Agency Goals and Actions Assessment Dashboard- DJS

(Contributing Actions, Benchmarks and Progress to Date: Jan 2011)

GDU IV. Reduce Violent Crime in Maryland by 10 % a Year

Contributing Actions/Deliverables	Implementation Targets	Delivery Date	Progress to Date	Status/Comments	GDU Assessment
A. Enhance Law Enforcement Efforts					
Ensure 20 contacts per youth per month for juveniles in VPI in Baltimore City	Month: 20 contacts / youth 6 Months: 120 contacts/youth Year: 240 contacts/ youth	Monthly, December '10 (6 mo), June '11 (year)	December: 15 contacts/youth	2010 Totals Month: 19 contacts / youth 6 Months: 106 contacts/youth Year: 221 contacts/ youth	2009 Totals Month: 18 contacts 6 Months: 102 contacts Year: 212 contacts
GPS monitoring	Maintain 180-200 youth	Ongoing	As of Jan 1: 157		
Working with DPP to identify dually involved youth and families	All dually involved youth	Ongoing	December: matched 8 times		

GDU V. Reduce Violent Crimes Against Women and Children by 25% by 2012

Contributing Actions/Deliverables	Implementation Targets	Delivery Date	Progress to Date	Status/Comments	GDU Assessment
A. Enhance Law Enforcement Efforts					
Launch "Gang Initiatives"	Develop a method to share DJS juvenile information pertaining to gang involvement with law enforcement and other interests	Completed	Law Enforcement has access to the information on ASSIST through the Dashboard.		
Train all DJS employees to use GangNet	115 training sessions/ total of 506 staff to train	Completed	November: 135 sessions with 575 staff trained	DJS obtained access to GangNet looking youth up for possible gang involvement. Statewide training completed Nov, 10. New staff to be trained during entry level training.	
Expand OSK + Integrate with VPI	Expand to Baltimore City 200 slots and Prince George's County 36 slots with VPI	Ongoing	Jan: Baltimore City 177 slots filled Prince George's 36 slots filled	Fully implemented in Baltimore City and Prince George's	
B. Maintain 95% of Evidence-Based Services Slots Filled with Youth in the Community					

Expand to 428 EBS Slots Statewide through increased used of MST, FFT, and Mutli-Dimensional Therapy Foster Care	Contracted slots : 361 - Dec	12/10	Dec: 331 active slots	84% of active slots filled 77% of contracted slots filled	
Maintain 90% percent occupancy of EBS slots statewide	90% utilization	Ongoing	Dec: 77% utilization	EBS Utilization Spreadsheet forwarded for each StateStat	
C. Decrease Out of State Placement of DJS Youth by 20% by 2010 and 50% by 2011 (historical numbers needed) - add amount of decrease for 2010					
Baltimore City DJS Treatment Facility	Complete construction - reliant on approval of the FY11 budget request for Design/Build funding.	2012	Search for suitable property is on-going	Suitable site not yet identified. DGS Engineers conducted site assessments on two previously identified properties and both were not suitable for building.	
Develop/ launch in-state staff secure program to bring back out-of-state youth	Develop/ launch program - capacity 48	Completed	Jan: at capacity of 48		
D. Reduce the Avg. Daily Number of Youth in DJS non-Residential Treatment Facilities (incl. Group Homes) by 10% by 2010 and 20% by 2011 - SAME AS C -add amount of decrease for 2010					
Baseline: City - 178	City- 142	2011	January: 172		
Baseline: Southern- 73	Southern- 62	2011	January: 61		
Baseline: Metro -135 (PG-90) (MC- 45)	Metro -120 (PG-77) (MC-43)	2011	January: 151 (PG-97) (MC-54)		
E. Increase number of Baltimore City youth returning from placement with CORPS Services					
CORPS Project: Reduce Recidivism	Reduce recidivism rate of CORPS youth < 20%	Ongoing	To be updated		Currently working on this - to be more reflective of current goals/targets
CORPS Project: Increase placement of youth >18 w/employment, education or occupational skills	Placement rate 60%	Ongoing	To be updated		
CORPS Project: Decrease highschool dropout rate of formerly detained/placed youth	Increase by 20% school retention rate of youth under 18	Ongoing	To be updated		
CORPS Project: Youth w/ MVA ID Cards to date	Reviewing program to determine goals (number of youth)	Ongoing	September: 18 youth referred - 8 youth with MVA ID Cards		

CORPS Project: Participants	Reviewing program to determine goals (number of youth)	Ongoing	October: 13 participants		
G. Improve integration of child serving agency activities (GOC)					
Initiate data sharing between DJS, DHR, and other agencies through "Children's Dashboard"	Complete MOUs, Develop dashboard, Train caseworkers	Completed	MOU Signed, staff trained, directives given by each agency	DJS/DHR Staff using dashboard daily to see if youth are co-committed.	
Initiate data sharing between DJS & DC	Determine what databases contain the needed information	To be updated	Court Dispositions, Parental Information, Current Address. Legal Status, Caseworker Contact Information, Photo of the Youth, Outstanding Warrants, Offense History		
Initiate data sharing between DJS & VA	Draft legislation to be put forward that would allow VA to share information with Maryland	To be updated	On 7/21/10, transferred data on MD youth currently in Residential Treatment for matching with VA youth		

Assesment Key	
A	Ahead/ Exceeding Expectations
OT	On Track
B	Behind Schedule
CB	Considerably Behind Schedule