



StateStat

Department of Juvenile Services

Profile



Maryland Department of
Juvenile Services
Treating • Supporting • Protecting



DJS Management Team

Secretary: *Sam Abed*
Date Appointed: February 2011
Deputy Secretary for Operations: *Sheri Meisel*
Deputy Secretary for Administration: *Lynette Holmes*

Population Overview

Average Monthly Population

	MONTHLY REPORTING PERIODS					FY2011 Year to Date		
	Nov-10	Dec-10	Jan-11	Feb-11	% Change	Average	Minimum	Maximum
Detained Youth	493	462	428	430	0.5%	449	425	493
Detention Alternatives	610	610	608		-100.0%	654	608	720
Community Supervision	8,517	8,597	8,496	8,449	-0.6%	8,611	8,444	9,271
Informal	1,567	1,658	1,625	1,625	0.0%	1,685	1,485	2,139
Probation	4,425	4,396	4,344	4,310	-0.8%	4,412	4,253	4,633
Aftercare (including placed)	2,525	2,543	2,527	2,514	-0.5%	2,514	2,490	2,543
Committed in out of Home Plcmt	935	956	958	970	1.3%	934	911	970
Committed out of State	112	116	121	122	0.8%	114	108	122

Note: Detention numbers include all detained youth, regardless of legal status.

6,926

Intake and Case Processing

	MONTHLY REPORTING PERIODS					FY2011 Year to Date			
	Oct-10	Nov-10	Dec-10	Jan-11	% Change	Average	Minimum	Maximum	Total
New Intake Cases Received	3128	3001	2434	2849	17.1%	2,891	2,434	3,128	20,234
African American	1860	1817	1422	1677	17.9%	1,692	1,422	1,860	11,841
Caucasian	1097	1011	856	987	15.3%	1,029	856	1,097	7,200
Hispanic	129	129	113	129	14.2%	122	98	137	851
Others**	42	44	43	56	30.2%	49	42	61	342
Cases Closed at Intake	1092	1053	1072	1035	-3.5%	1,140	996	1,480	7,981
Cases Informed	566	603	572	652	14.0%	621	566	698	4,348
Cases Formaled	1310	1271	1040	1109	6.6%	1,232	1,040	1,364	8,622
Probation Dispositions	417	396	392	389	-0.8%	421	389	473	2,949
Committed Dispositions	148	127	131	130	-0.8%	140	127	169	980

**Counts reflect all activity during month, not necessarily just those cases referred during month.*

***Includes Asian, American Indian, Pacific Islander, etc.*



Department of Juvenile Services Profile

PERSONNEL DATA	MONTHLY REPORTING PERIODS				% Change	FY2010 Year To Date			
	Sep-10	Oct-10	Nov-10	Dec-10		Average	Minimum	Maximum	Total
FROI to IWIF									
Administration	0	0	1	0	-100.0%	0	0	2	4
Community Services	4	2	4	3	-25.0%	3	0	5	30
Facilities	30	38	26	35	34.6%	21	11	29	248
FROI LAG > 3 DAYS*									
Administration	0	0	1	0	-100.0%	0	0	1	1
Community Services	1	0	8	3	-62.5%	1	0	3	8
Facilities	4	5	0	7	0.0%	2	0	5	29
Note: * FROILAG is > 3 days from March 2008									
PERSONNEL DATA	MONTHLY REPORTING PERIODS				% Change	FY2010 Year To Date			
	Sep-10	Oct-10	Nov-10	Dec-10		Average	Minimum	Maximum	Total
ACCIDENT LEAVE (DAYS)									
Administration	0	0	1	0	-100.0%	5	0	22	55
Community Services	0	1	0	0	0.0%	0	0	0	0
Comm Svcs Direct Care Staff	0	9	0	0	0.0%	11	0	54	126
Facilities	0	0	8	3	-62.5%	11	0	35	135
Facilities Direct Care Staff	221	123	250	318	27.2%	157	52	314	1,885



Department of Juvenile Services Profile

PERSONNEL DATA	TWO-WEEK REPORTING PERIODS				% Change	FY2010 Year To Date			
	11/16/2010	11/30/2010	12/14/2010	12/28/2010		Average	Minimum	Maximum	Total
SICK LEAVE TOTAL DAYS*	1,225	1,157	1,453	1,286	-11.5%	1,567	1,293	1,863	40,749
Administration	815	653	915	726	-20.7%	1,064	131	1,828	27,668
Community Services	3,923	3,391	4,471	3,169	-29.1%	3,862	509	5,998	100,399
Facilities	5,064	5,215	6,238	5,186	-16.9%	5,520	773	7,493	143,514
Headquarters	631	475	727	563	-22.6%	1,004	653	1,523	26,098
Secretary	24	11	11	54	386.4%	43	0	136	1,128
Departmental Support	474	336	568	417	-26.7%	808	539	1,251	21,014
Office of Administration	133	129	148	93	-37.3%	152	46	386	3,956
Baltimore City	2,044	1,837	2,797	2,034	-27.3%	2,756.4	2,055.1	3,817.9	71,666.3
Administration	24	4	100	2	-98.0%	12	0	52	301
Community Supervision	1,456	1,333	1,806	1,208	-33.1%	1,575	1,224	2,134	40,943
BCJJC	500	396	721	612	-15.1%	1,027	106	1,555	26,701
MYRC	0	0	0	0	0.0%	0	0	0	0
WDSH	64	104	171	212	24.0%	143	17	1,191	3,722
Central Region	1,620	1,730	1,815	1,916	5.5%	1,861	1,468	2,737	48,392
Administration	14	26	3	8	166.7%	30	0	101	771
Community Supervision	515	493	707	664	-6.1%	567	300	959	14,745
Hickey	1,091	1,211	1,106	1,245	12.5%	1,273	836	1,753	28,011
Western Region	1,509	1,467	1,588	1,592	0.2%	1,833.8	1,324.2	2,386.2	47,677.8
Administration	59	74	69	84	21.2%	112	32	229	2,917
Community Supervision	212	210	206	186	-9.7%	196	87	378	5,104
Youth Centers	885	669	671	656	-2.2%	1,086	647	1,517	23,890
Victor Cullen	353	514	643	667	3.8%	427	148	593	9,398
Eastern Region	1,092	852	901	766	-15.0%	852.4	589.4	1,165.3	22,162.9
Administration	48	16	0	21	0.0%	67	0	188	1,744
Community Supervision	484	358	286	375	31.2%	395	203	622	8,693
Carter	103	155	246	185	-24.6%	162	28	290	3,564
Lower Shore	457	324	370	185	-50.0%	258	66	499	5,684
Southern Region	943	924	977	889	-9.0%	1,046	625	1,487	27,189
Administration	29	55	15	44	200.0%	19	0	47	421
Community Supervision	395	218	373	278	-25.6%	478	212	809	10,523
Waxter	520	652	589	568	-3.6%	526	350	710	11,579
Metro Region	1,488	1,637	2,250	2,114	-6.1%	2,376.7	1,639.0	3,459.3	61,795.5
Administration	11	4	2	5	155.0%	21	0	98	466
Community Supervision	387	443	525	427	-18.7%	612	355	874	13,470
Noyes	383	512	675	697	3.3%	482	305	636	10,608
Cheltenham	708	678	1,048	984	-6.1%	1,288	825	1,857	28,341

*Note: Overall totals are reported in Days (8 hr days), but the regional breakdown is by hours.



Department of Juvenile Services Intake

REFERRALS AND CASE PROCESSING

	MONTHLY REPORTING PERIODS				% Change	FY2011 Year to Date			
	Oct-10	Nov-10	Dec-10	Jan-11		Average	Minimum	Maximum	Total
New Intake Cases Received	3128	3001	2434	2849	17.1%	2,891	2,434	3,128	20,234
Male Intake Cases	2299	2172	1748	2073	18.6%	2,113	1,748	2,299	14,792
Female Intake Cases	829	829	686	776	13.1%	777	686	829	5,442
Baltimore City	491	407	276	315	14.1%	410	276	491	2,872
Central Region	801	834	703	731	4.0%	746	690	834	5,219
Western Region	277	339	188	256	36.2%	273	188	339	1,910
Eastern Region	415	309	278	318	14.4%	375	278	510	2,627
Southern Region	574	464	524	558	6.5%	500	405	574	3,503
Metro Region	570	648	465	671	44.3%	586	465	671	4,103
Case Forwarding Decisions Made	2968	2927	2684	2796	4.2%	2,993	2,684	3,401	20,951
Cases Closed at Intake During Month	1092	1053	1072	1035	-3.5%	1,140	996	1,480	7,981
Rate of Intake Cases Closed	35%	35%	44%	36%	-17.5%	40%	35%	49%	
Cases Informed During Month	566	603	572	652	14.0%	621	566	698	4,348
Male Informed	399	425	413	461	11.6%	440	399	478	3,081
Female Informed	167	178	159	191	20.1%	181	140	220	1,267
Baltimore City	17	28	19	19	0.0%	22	11	36	155
Central Region	135	143	123	158	28.5%	139	123	158	972
Western Region	94	120	82	101	23.2%	88	53	120	619
Eastern Region	102	91	84	100	19.0%	112	84	167	785
Southern Region	105	96	145	134	-7.6%	128	96	157	893
Metro Region	113	125	119	140	17.6%	132	113	151	924
Rate of Intake Cases Informed	18%	20%	24%	23%	-2.6%	22%	18%	24%	
Cases Formaled During Month	1310	1271	1040	1109	6.6%	1,232	1,040	1,364	8,622
Male Formaled	1106	1020	869	891	2.5%	1,010	869	1,145	7,073
Female Formaled	204	251	171	218	27.5%	221	171	256	1,549
Baltimore City	342	315	228	217	-4.8%	302	217	356	2,114
Central Region	325	351	299	323	8.0%	315	295	351	2,208
Western Region	112	125	74	92	24.3%	102	74	125	714
Eastern Region	142	115	98	92	-6.1%	122	92	158	856
Southern Region	189	148	125	162	29.6%	159	125	189	1,115
Metro Region	200	217	216	223	3.2%	231	200	262	1,615
Rate of Intake Cases Formaled	42%	42%	43%	39%	-8.9%	43%	39%	46%	



StateStat

Department of Juvenile Services

Intake

REFERRALS AND CASE PROCESSING

	MONTHLY REPORTING PERIODS				% Change	FY2011 Year to Date			
	Oct-10	Nov-10	Dec-10	Jan-11		Average	Minimum	Maximum	Total
Probation Dispositions During Month*	417	396	392	389	-0.8%	421	389	473	2,949
Male Probation	345	332	330	326	-1.2%	348	326	377	2,433
Female Probation	72	64	62	63	1.6%	74	62	103	516
Baltimore City	89	82	57	90	57.9%	95	57	134	666
Central Region	113	110	119	109	-8.4%	111	102	119	779
Western Region	43	40	57	52	-8.8%	48	40	57	337
Eastern Region	30	44	47	30	-36.2%	36	24	47	252
Southern Region	51	36	29	37	27.6%	46	29	61	325
Metro Region	91	84	83	71	-14.5%	84	71	104	590
Committed Dispositions During Month*	148	127	131	130	-0.8%	140	127	169	980
Male Committed	133	109	118	110	-6.8%	123	109	147	860
Female Committed	15	18	13	20	53.8%	17	13	22	120
Baltimore City	42	31	36	29	-19.4%	37	25	57	258
Central Region	22	22	14	28	100.0%	20	14	28	142
Western Region	16	11	18	6	-66.7%	13	6	18	92
Eastern Region	14	20	14	12	-14.3%	17	12	21	117
Southern Region	15	13	16	15	-6.3%	17	13	23	116
Metro Region	39	30	33	40	21.2%	36	30	40	255

**Note: Probation and committed dispositions are based on court disposition date with unique youth count by region.*



Department of Juvenile Services StateStat w Per Diems

Jan-11

Management Team

Operations:

Programs:

Chief of Staff:

Administrations:

MBE CONTRACT ACTIVITY

PROCUREMENT/CONTRACT AWARDS	Goal Achieved: 10.93% # Waivers requested: # Waivers granted:						Goal Achieved: 8.11% # Waivers requested: # Waivers granted:					
	CURRENTLY AVAILABLE PERIOD (Month, Year)						YEAR-TO-DATE					
	Agency Total	Ethnic	Women	Disabled / Non-Profit / Sheltered Workshop	Total MBE/WBE	%	Agency Total	Ethnic	Women	Disabled / Non-Profit / Sheltered Workshop	Total MBE/WBE	%
Payment Totals	\$8,006,891.67	\$283,845.82 3.55%	\$265,919.55 3.32%	\$477,775.57 5.97%	\$1,027,540.94	12.83%	\$49,074,990.27	\$1,155,571.96 \$0.02	\$1,591,584.43 \$0.03	\$2,699,499.52 \$0.06	\$5,446,655.91	11.10%
Awards Totals	\$7,964,921.76	\$222,670.36 2.80%	\$177,536.27 2.23%	\$469,997.00 5.90%	\$870,203.63	10.93%	\$51,285,267.67	\$453,728.00 0.88%	\$1,065,384.00 2.08%	\$2,641,355.00 5.15%	\$4,160,467.00	8.11%
Architectural and Engineering	\$0.00				\$0.00		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
Construction	\$0.00				\$0.00		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
Construction Related	\$0.00				\$0.00		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
Maintenance	\$49,961.69	\$0.00	\$0.00	\$0.00	\$0.00	0.00%	\$400,219.93	\$28,031.00	\$1,269.00	\$13,520.00	\$42,820.00	10.70%
Services	\$63,740.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00%	\$2,102,363.43	\$13,493.00	\$50,695.00	\$19,605.00	\$83,793.00	3.99%
Supplies and Equipment	\$89,482.07	\$0.00	\$14,309.00	\$0.00	\$14,309.00	15.99%	\$771,415.58	\$33,172.00	\$16,011.00	\$5,345.00	\$54,528.00	7.07%
IT Services	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		\$448,812.83	\$0.00	\$0.00	\$0.00	\$0.00	0.00%
IT Supplies and Equipment	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		\$3,413,361.86	\$0.00	\$0.00	\$0.00	\$0.00	0.00%
Human, Cultural, Social & Educational	\$1,241,750.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00%	\$5,900,837.04	\$3,074.00	\$30,000.00	\$0.00	\$33,074.00	0.56%
Corporate Credit Card	\$319,188.00	\$684.00	\$45,238.00	\$10,267.00	\$56,189.00	17.60%	\$2,166,506.00	\$10,063.00	\$315,295.00	\$39,303.00	\$364,661.00	16.83%
Direct Vouchers	\$6,200,800.00	\$221,986.36	\$117,989.27	\$459,730.00	\$799,705.63	12.90%	\$36,081,751.00	\$365,895.00	\$652,114.00	\$2,563,582.00	\$3,581,591.00	9.93%

Notes: (1) MBE data consist of MBE prime and MBE subcontract awards and payments, where applicable. (2) The "Women" category may include contract awards and payments to dually-certified MBEs.

SBR INDICATORS	Agency Total	Total SBR	# Designated Procurements	%	Agency Total	Total SBR	# Designated Procurements	%
Payment Totals	\$1,044,853	\$408,789	0	39.12%	\$6,925,110	\$1,610,116	0	23.25%



3/16/2011

Department of Juvenile Services
StateStat wo Per Diems

Jan-11

MBE CONTRACT ACTIVITY

Goal Achieved: 10.34% # Waivers requested: # Waivers granted: **Goal Achieved: 8.60%** # Waivers requested: # Waivers granted:

PROCUREMENT/CONTRACT AWARDS	CURRENTLY AVAILABLE PERIOD (Month, Year)						YEAR-TO-DATE					
	Agency Total	Ethnic	Women	Disabled / Non-Profit / Sheltered Workshop	Total MBE/WBE	%	Agency Total	Ethnic	Women	Disabled / Non-Profit / Sheltered Workshop	Total MBE/WBE	%
Payment Totals	\$7,964,922.23	\$283,845.82 3.56%	\$265,919.55 3.34%	\$477,775.57 6.00%	\$1,027,540.94	12.90%	\$52,135,190.80	\$1,155,571.96 \$0.02	\$1,591,583.90 \$0.03	\$2,699,499.52 \$0.05	\$5,446,655.38	10.45%
Awards Totals	\$2,447,164.19	\$165,483.00 6.76%	\$68,727.01 2.81%	\$18,749.93 0.77%	\$252,959.94	10.34%	\$15,358,220.00	\$274,932.00 1.79%	\$566,442.00 3.69%	\$479,959.00 3.13%	\$1,321,333.00	8.60%
Architectural and Engineering	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
Construction	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
Construction Related	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
Maintenance	\$49,961.69	\$0.00	\$0.00	\$0.00	\$0.00	0.00%	\$400,220.00	\$28,031.00	\$1,269.00	\$0.00	\$29,300.00	7.32%
Services	\$63,740.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00%	\$2,102,364.00	\$13,493.00	\$50,695.00	\$19,605.00	\$83,793.00	3.99%
Supplies and Equipment	\$89,482.07	\$0.00	\$14,309.00	\$0.00	\$14,309.00	15.99%	\$771,416.00	\$33,172.00	\$16,011.00	\$5,345.00	\$54,528.00	7.07%
IT Services	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		\$448,813.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00%
IT Supplies and Equipment	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		\$10,695.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00%
Human, Cultural, Social & Educational	\$1,241,750.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00%	\$5,900,837.00	\$3,074.00	\$30,000.00	\$0.00	\$33,074.00	0.56%
Corporate Credit Card	\$319,188.00	\$684.00	\$45,238.00	\$10,267.00	\$56,189.00	17.60%	\$2,204,470.00	\$9,665.00	\$315,295.00	\$39,303.00	\$364,263.00	16.52%
Direct Vouchers	\$683,042.43	\$164,799.00	\$9,180.01	\$8,482.93	\$182,461.94	26.71%	\$3,519,405.00	\$187,497.00	\$153,172.00	\$415,706.00	\$756,375.00	21.49%

Notes: (1) MBE data consist of MBE prime and MBE subcontract awards and payments, where applicable. (2) The "Women" category may include contract awards and payments to dually-certified MBEs.

SBR INDICATORS	Agency Total	Total SBR	# Designated Procurements	%	Agency Total	Total SBR	# Designated Procurements	%
Payment Totals	\$1,044,853	\$408,789	0	39.12%	\$6,925,110	\$1,610,076	0	23.25%



StateStat

Department of Juvenile Services

Region OT

Total Overtime Hours	TWO-WEEK REPORTING PERIODS - ENDING:					% Change	Target	FY2011 Year To Date			
	1/11/11	1/25/11	2/8/11	2/22/11	Average			Min	Max	Total	
State Totals	16,128	17,023	15,629	15,208	-2.7%	11,323	16,314	14,575	19,868	277,342	
Administration	17	47	53	54	1.9%		77	13	184	1,305	
Community Supervision	1,999	1,872	1,610	1,545	-4.1%		1,716	1,511	2,071	29,179	
Transportation	945	1,214	1,137	1,133	-0.4%		1,056	664	1,424	17,950	
Facilities	13,167	13,891	12,829	12,476	-2.7%		13,465	11,957	16,360	228,908	
Headquarters	8	36	46	26	-43.7%	102	59	5	158	1,006	
Secretary	0	0	0	0	0.0%		0	0	0	0	
Departmental Support	8	24	15	6	-58.6%		12	2	30	203	
Office of Administration	0	12	31	20	-36.8%		47	0	154	803	
Baltimore City	5,514	6,070	4,688	4,836	3.2%	3,694	5,319	4,512	6,304	90,421	
Administration	0	0	5	24	442.2%		2	0	24	33	
Community Supervision	1,501	1,374	899	934	3.9%		1,130	899	1,501	19,205	
Transportation	677	896	823	832	1.1%		814	512	1,098	13,844	
BCJJC	3,266	3,756	2,886	3,010	4.3%		3,297	2,573	3,816	56,050	
MYRC	0	0	0	0	0.0%		19	0	88	322	
WDSH	70	44	76	36	-52.1%		57	18	117	967	
Central Region	3,605	3,641	3,652	3,387	-7.3%	2,059	3,665	2,947	4,865	62,301	
Administration	4	6	3	2	-33.3%		8	1	21	133	
Community Supervision	236	302	336	262	-21.9%		315	236	372	5,361	
Transportation	41	51	29	59	105.6%		20	0	59	337	
Hickey	3,324	3,282	3,284	3,064	-6.7%		3,322	2,613	4,468	56,470	
Western Region	1,476	1,877	1,608	1,954	21.5%	1,172	1,641	1,287	2,176	27,891	
Administration	0	0	0	2	0.0%		4	0	17	71	
Community Supervision	17	7	28	27	-5.7%		18	7	31	303	
Transportation	35	21	42	35	-17.2%		31	5	51	525	
Youth Centers	574	748	572	625	9.3%		588	318	862	9,996	
Victor Cullen	597	786	764	712	-6.8%		576	351	936	9,797	
Western Maryland CC	254	316	202	554	174.0%		423	202	554	7,199	
Eastern Region	670	538	519	627	20.8%	303	628	446	832	10,676	
Administration	0	0	0	0	0.0%		0	0	0	0	
Community Supervision	21	7	5	40	700.0%		62	5	120	1,062	
Transportation	102	130	150	110	-26.4%		116	0	189	1,965	
Carter	287	165	157	189	20.0%		158	41	287	2,690	
Lower Shore	259	236	207	288	39.0%		292	195	408	4,959	
Southern Region	1,279	1,004	1,287	1,118	-13.1%	444	1,149	999	1,287	19,536	
Administration	0	0	0	0	0.0%		0	0	8	8	
Community Supervision	69	14	50	126	150.1%		33	3	126	568	
Transportation	60	71	31	36	16.4%		47	0	77	797	
Waxter	1,150	920	1,206	957	-20.7%		1,068	895	1,221	18,163	
Metro Region	3,576	3,857	3,829	3,260	-14.9%	3,548	3,854	3,260	4,580	65,511	
Administration	6	5	0	0	0.0%		3	0	8	55	
Community Supervision	156	168	292	156	-46.5%		158	28	292	2,678	
Transportation	30	46	63	61	-2.8%		28	0	63	482	
Noyes	379	709	820	782	-4.6%		831	379	1,247	14,128	
Cheltenham	3,006	2,930	2,655	2,261	-14.9%		2,833	2,261	3,177	48,168	



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Department of Juvenile Services

Resid. OT

Total Overtime Hours	TWO-WEEK REPORTING PERIODS				% Change	FY2011 Year To Date			
	1/11/11	1/25/11	2/8/11	2/22/11		Average	Min	Max	Total
BCJJC	3,266	3,756	2,886	3,010	4.3%	3,297	2,573	3,816	56,050
MYRC	0	0	0	0	0.0%	80	0	1,075	1,366
Schaefer	70	44	76	36	-52.1%	163	18	1,868	2,765
Hickey	3,324	3,282	3,284	3,064	-6.7%	3,334	2,613	4,468	56,683
Victor Cullen	597	786	764	712	-6.8%	587	351	936	9,980
WMC	254	316	202	554	174.0%	449	202	827	7,636
Youth Centers	574	748	572	625	9.3%	588	318	862	10,002
Carter	287	165	157	189	20.0%	175	41	348	2,975
LESCC	259	236	207	288	39.0%	301	195	470	5,121
Waxter	1,150	920	1,206	957	-20.7%	1,077	895	1,240	18,307
Cheltenham	3,006	2,930	2,655	2,261	-14.9%	2,834	2,261	3,177	48,175
Noyes	379	709	820	782	-4.6%	840	379	1,247	14,279

Note: Effective July 2007, bi-w 881.1 802.3 543.6 760.4

Total Callout Hours	TWO-WEEK REPORTING PERIODS				% Change	FY2011 Year To Date			
	12/14/10	12/28/10	1/11/11	1/25/11		Average	Min	Max	Total
Total All Facilities	2512	2776	2832	2632	-7.1%	2,641	1,968	3,072	39,616
BCJJC	600	608	680	864	27.1%	639	448	864	8,304
Cheltenham	696	928	832	680	-18.3%	723	568	928	10,840
LESCC	56	96	64	96	50.0%	70	16	136	1,048
WMC	48	16	8	8	0.0%	37	8	88	560
Carter	24	8	16	48	200.0%	26	8	48	384
Noyes	176	248			0.0%	276	144	384	3,592
Hickey	384	432	504	424	-15.9%	441	264	664	6,608
Waxter	128	144	168	176	4.8%	187	104	336	2,800
Schaefer	8	40	0	40	0.0%	22	0	64	328
Youth Centers	248	88	344	144	-58.1%	171	64	344	2,560
Victor Cullen	144	168	216	152	-29.6%	173	128	248	2,592

Note: Effective July 2007, bi-weekly data are reported.



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Department of Juvenile Services

Resid. OT

Total Overtime Dollars	TWO-WEEK REPORTING PERIODS				% Change	FY2011 Year To Date			
	1/11/11	1/25/11	2/8/11	2/22/11		Average	Min	Max	Total
State Facility Total	\$346,472	\$364,017	\$351,305	\$334,241	-4.9%	\$363,303	\$319,688	\$435,396	\$6,176,154
BCJJC	\$80,776	\$92,993	\$73,133	\$76,443	4.5%	\$84,514	\$64,464	\$101,557	\$1,436,746
MYRC	\$0	\$0	\$0	\$0	0.0%	\$676	\$0	\$2,662	\$11,491
Schaefer	\$2,044	\$1,284	\$2,285	\$1,125	-50.8%	\$1,835	\$719	\$3,397	\$31,200
Hickey	\$85,990	\$86,607	\$86,081	\$81,826	-4.9%	\$89,121	\$74,145	\$117,553	\$1,515,056
Victor Cullen	\$17,051	\$20,737	\$21,643	\$20,281	-6.3%	\$16,438	\$10,034	\$26,479	\$279,439
WMC	\$6,503	\$8,166	\$5,547	\$14,224	156.4%	\$10,781	\$5,547	\$14,224	\$183,271
Youth Centers	\$15,391	\$18,726	\$14,632	\$16,276	11.2%	\$15,500	\$7,841	\$23,671	\$263,501
Carter	\$7,772	\$4,311	\$5,271	\$5,176	-1.8%	\$4,488	\$1,423	\$7,772	\$76,300
LESCC	\$6,997	\$6,591	\$7,732	\$8,826	14.1%	\$8,365	\$5,613	\$11,611	\$142,206
Waxter	\$29,979	\$23,856	\$35,087	\$24,888	-29.1%	\$28,292	\$23,147	\$35,087	\$480,963
Cheltenham	\$83,889	\$81,630	\$75,973	\$63,720	-16.1%	\$80,288	\$63,720	\$89,155	\$1,364,892
Noyes	\$10,080	\$19,117	\$23,920	\$21,458	-10.3%	\$23,005	\$10,080	\$33,602	\$391,089



StateStat

Department of Juvenile Services

Youth Safety

Note: All incident data includes associated incidents

	MONTHLY REPORTING PERIODS					% Change	FY2011 Year To Date				
	Oct-10	Nov-10	Dec-10	Jan-11	Average		Minimum	Maximum	Total	Target	
Overall Incidents											
Average Monthly Population	1,436	1,455	1,408	1,417	0.6%	1408	1,359	1,455	9,858	0	
Assaults on Staff	41	49	51	63	23.5%	45	30	63	317	0	
Assaults on Residents	187	189	215	182	-15.3%	182	146	215	1,275	0	
Incidents	726	702	793	766	-3.4%	714	635	793	4,996	0	
Physical Restraints	251	276	327	308	-5.8%	271	241	327	1,898	0	
Injuries	118	106	131	117	-10.7%	108	78	131	758	0	

Note: All incident data includes associated incidents

	MONTHLY REPORTING PERIODS					% Change	FY2011 Year To Date				
	Oct-10	Nov-10	Dec-10	Jan-11	Average		Minimum	Maximum	Total	Target	
State-Run (Detention & Committed)											
Resident Advisor PINS, Incl. Contractual as of last day from Feb '08	506	506	507	526	3.7%	506	495	526		TBD	
Total Facility Resident Advisors as of last day	444	435	447	461	3.1%	447	435	461		TBD	
PIN Vacancies (FTE)	33	44	38	54	42.1%	37	27	54		TBD	
Contractual Vacancies (FTE) *	19	17	14	7	-50.0%	13	7	19		TBD	
Total Vacancies (FTE)	52	61	52	61	17.3%	51	38	61		TBD	
Youth Population as of last day	712	710	642	647	0.8%	669	639	712			
Youth per Staff as of last day of Month	8.2	8.3	7.3	7.2	-2.2%	8	7	8		6	
Assaults on Staff	17	25	31	36	16.1%	23	14	36	158	0	
Assaults on Residents	130	130	155	121	-21.9%	121	96	155	848	0	
Incidents	486	463	549	473	-13.8%	453	399	549	3,168	0	
Physical Restraints	199	204	260	222	-14.6%	197	154	260	1,380	0	
Injuries	99	85	110	99	-10.0%	89	69	110	625	0	

* Count now includes contractual vacancies. Prior to February 2008 the count included filled permanent and contractual positions and vacant permanent positions but did not include contractual vacancies.

Note: All incident data are provisional

	MONTHLY REPORTING PERIODS					% Change	FY2011 Year To Date				
	Oct-10	Nov-10	Dec-10	Jan-11	Average		Minimum	Maximum	Total	Target	
Private, State-Licensed including Shelter											
Average Monthly Population	724	745	766	770	0.5%	739	720	770			
Assaults on Staff	24	24	20	27	35.0%	23	16	28	159	0	
Assaults on Residents	57	59	60	61	1.7%	61	50	80	427	0	
Incidents	240	239	244	293	20.1%	261	236	295	1828	0	
Physical Restraints	52	72	67	86	28.4%	74	52	87	518	0	
Injuries	19	21	21	18	-14.3%	19	9	28	133	0	



StateStat

Department of Juvenile Services

Youth Safety

Note: All incident data includes associated incidents

	MONTHLY REPORTING PERIODS					% Change	FY2011 Year To Date				
	Oct-10	Nov-10	Dec-10	Jan-11	Average		Minimum	Maximum	Total	Target	
Private, State-Licensed (In-State) including Shelter											
Average Monthly Population	616	633	650	649	-0.2%	626	608	650			
Assaults on Staff	15	16	17	18	5.9%	16	12	19	109	0	
Assaults on Residents	46	48	49	51	4.1%	49	35	68	346	0	
Incidents	187	182	198	243	22.7%	205	182	243	1438	0	
Physical Restraints	24	39	41	50	22.0%	43	24	54	298	0	
Injuries (Incident count with associated incident)	12	17	19	13	-31.6%	16	8	26	110	0	

Note: All incident data includes associated incidents

	MONTHLY REPORTING PERIODS					% Change	FY2011 Year To Date				
	Oct-10	Nov-10	Dec-10	Jan-11	Average		Minimum	Maximum	Total	Target	
Committed Out-of-State											
Average Monthly Population	108	112	116	121	4.3%	113	108	121			
Assaults on Staff	9	8	3	9	200.0%	7	3	9	50	0	
Assaults on Residents	11	11	11	10	-9.1%	12	10	15	81	0	
Incidents	53	57	46	50	8.7%	56	46	67	390	0	
Physical Restraints	28	33	26	36	38.5%	31	26	36	220	0	
Injuries	7	4	2	5	150.0%	3	1	7	23	0	

Note: All incident data includes associated incidents

	MONTHLY REPORTING PERIODS					% Change	FY2011 Year To Date				
	Oct-10	Nov-10	Dec-10	Jan-11	Average		Minimum	Maximum	Total	Target	
All Out of Home Placements (Incident count with associated incident)											
Escapes	0	0	0	0	0.0%	0	0	1	2	0	
Escape Attempts	3	6	5	6	20.0%	4	2	6	28	0	
AWOLS	51	32	41	51	24.4%	39	28	51	270	0	



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Department of Juvenile Services

Homicides

Juvenile Homicides - Statewide	Monthly Reporting Periods				'10 to '11 YTD % Change	Year to Date			'10 to '11 % Change	Total			
	Nov-10	Dec-10	Jan-11	Feb-11		2011	2010	2009		2010	2009	2008	2007
State Police count of youth killed, including custodials (Ages 0-17)	1	2	3	0	NC	3	0	12	-23%	31	40	50	55
Non-Custodial youth killed (7-17)	0	2	2	0	NC	2	0	8	0%	20	20	37	41
Custodial murders, incl. infanticide or relative killings, and juv. homicides ages 0-6.	1	0	1	0	NC	1	0	4	-42%	11	19	15	13
Youth killed while under DJS supervision (7-21), including open warrants	0	1	1	0	0%	1	1	2	-50%	7	14	17	18
Ages 7-17	0	1	1	0	NC	1	0	2	0%	6	6	9	19
Ages 18-21	0	0	0	0	-100%	0	1	0	-88%	1	8	8	5
VPI/OSK Youth killed	0	0	1	0	NC	1	0	0	-100%	0	1	1	NA
Youth killed who had any contact with DJS (Ages 7-17)	0	1	2	0	NC	2	0	7	-13%	14	16	22	19

Juvenile Homicides Baltimore City	Monthly Reporting Periods				'10 to '11 YTD %Change	Year to Date			'10 to '11 % Change	Total			
	Nov-10	Dec-10	Jan-11	Feb-11		2011	2010	2009		2010	2009	2008	2007
State Police count of youth killed, incl. custodials (ages 0-17)	0	2	1	0	NC	1	0	5	-14%	12	14	30	25
Non-Custodial youth killed (7-17)	0	2	1	0	NC	1	0	5	-38%	8	13	23	23
Custodial murders, incl. infanticide or relative killings, and ages 0-6 homicides	0	0	0	0	NC	0	0	0	300%	4	1	7	2
Youth killed while under DJS sup. ages (7-21), incl. open warrants	0	1	1	0	NC	1	0	2	-67%	4	12	9	10
Ages 7-17	0	1	1	0	NC	1	0	2	-33%	4	6	5	6
Ages 18-21	0	0	0	0	NC	0	0	0	-100%	0	6	4	4
VPI/OSK Youth killed	0	0	1	0	NC	1	0	0	-100%	0	1	1	0
Youth killed who had any contact with DJS (Ages 7-17)	0	1	1	0	NC	1	0	5	-36%	7	11	15	Unkn.
City Police count of non-fatal shootings, incl. custodials (Age 0-17)	3	4	2	4	100%	6	3	5	-35%	34	52	89	86
Non-fatal shootings of youth under DJS supervision (ages 7-17), including youth with open warrants	1	3	0	1	-50%	1	2	3	-25%	15	20	30	47



StateStat

Department of Juvenile Services

VPI

OSK	Monthly Reporting Periods				% Change	FY2011 Year to Date		
	Dec-10	Jan-11	Feb-11	Mar-11		Average	Minimum	Maximum
Spaces	200	200	200	200	0.0%	200	200	200
Spaces Filled	197	177	198	191	-3.5%	194	177	199

GPS Tracking - First of Month Count	Dec-10	Jan-11	Feb-11	Mar-11	% Change	Average	Minimum	Maximum
State Total	166	157	173	178	2.9%	177	157	208
Baltimore City	70	75	82	82	0.0%	84	70	105
Central Region	19	12	24	23	-4.2%	20	12	28
Baltimore County	15	7	16	16	0.0%	15	7	26
Metro Region	52	49	45	48	6.7%	45	34	52
Montgomery County	20	23	19	23	21.1%	19	14	23
Prince George's County	32	26	26	25	-3.8%	26	19	33
Southern Region	16	12	12	14	16.7%	16.22	12	21
Western Region	5	3	4	4	0.0%	5.00	3	7
Eastern Region	4	6	6	7	16.7%	6.67	3	11
Statewide GPS VPI Youth	76	71	73	78	6.8%	85	71	98



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Department of Juvenile Services

VPI

Violence Prevention Initiative- Statewide	Dec-10	Jan-11	Feb-11	Mar-11	% Change	Average	Minimum	Maximum
Under Supervision*	555	545	573	579	1.0%	539	456	579
Baltimore City	200	189	207	206	-0.5%	200	189	207
Level I	83	79	92	90	-2.2%	86	76	97
Level II	84	88	91	92	1.1%	84	71	92
Level III	33	22	24	24	0.0%	31	22	39
Central Region	102	104	97	98	1.0%	99	92	106
Level I	22	26	21	24	14.3%	26	19	44
Level II	57	58	52	52	0.0%	54	45	62
Level III	23	20	24	22	-8.3%	20	14	24
Metro Region	163	162	172	173	0.6%	147	89	173
Level I	68	73	59	61	3.4%	60	33	73
Level II	33	35	51	50	-2.0%	40	30	51
Level III	55	54	62	62	0.0%	46	26	62
Southern Region	60	63	71	74	4.2%	63	49	74
Level I	20	19	22	22	0.0%	22	19	28
Level II	30	31	29	36	24.1%	27	15	36
Level III	10	14	20	16	-20.0%	14	10	20
Western Region	6	6	5	5	0.0%	7	5	9
Level I	2	2	1	1	0.0%	3	1	5
Level II	3	2	2	2	0.0%	2	1	3
Level III	1	2	2	2	0.0%	1	0	2
Eastern Region	22	23	21	20	-4.8%	22	18	25
Level I	11	12	10	7	-30.0%	12	7	15
Level II	5	6	7	8	14.3%	6	4	8
Level III	6	5	4	5	25.0%	4	2	6

* Note: VPI under Supervision youths include only probation and aftercare and excludes AWOL, Pending Placement, Detained Juvenile and Adult.



StateStat

Department of Juvenile Services

VPI

VPI Baltimore City					% Change	FY2011 Year to Date		
	Nov-10	Dec-10	Jan-11	Feb-11		Average	Minimum	Maximum
Under Active Supervision	200	189	207	206	-0.5%	200	189	207
* Probation	97	92	101	102	1.0%	97	92	102
* Aftercare	103	97	106	104	-1.9%	104	97	108
* Average Monthly Face-to-Face contacts	12.19	10.12			0.0%	11.68	10.12	12.52
* Average Monthly Phone Contacts	4.71	5.67			0.0%	6.06	4.71	8.04
Number with Habitual Truancy					0.0%	#DIV/0!	0.00	0.00
AWOL	34	34	23	15	-34.8%	31	15	37
In Placement	260	296	312	316	1.3%	281	256	316
Detained Pending Placement or Committed	165	210	218	226	3.7%	194	165	226
Detained-Adult	37	37	39	39	0.0%	39	36	42
Detained-Juvenile	58	49	55	51	-7.3%	48	41	58

VPI Prince George's County					% Change	FY2011 Year to Date		
	Nov-10	Dec-10	Jan-11	Feb-11		Average	Minimum	Maximum
Under Active Supervision	113	112	118	120	1.7%	104	57	120
* Probation	57	58	61	65	6.6%	54	30	65
* Aftercare	56	54	57	55	-3.5%	51	27	57
AWOL	10	11	9	8	-11.1%	10	7	14
In Placement	85	100	101	103	2.0%	84	41	103
Detained Pending Placement or Committed	77	84	78	76	-2.6%	70	32	84
Detained-Adult	2	3	9	9	0.0%	4	1	9
Detained-Juvenile	6	13	14	18	28.6%	11	6	18

* Note: Average contact for month is based on data from closest 28 day period.

Note - VPI Number reflects youth in program on first day of Month.



StateStat

Department of Juvenile Services

VPI

Violence Prevention Initiative- Arrests

VPI Youths Rearrested	Monthly Reporting Periods				% Change	FY2011 Year to Date		
	Nov-10	Dec-10	Jan-11	Feb-11		Average	Minimum	Maximum
Total VPI Youth, (Incl. Placement, AWOL)	1113	1190	1206	1227	1.7%	1141	1023	1227
Youth Arrested	64	33	54	65	20.4%	55	26	71
Arrest Rate	5.8%	2.8%	4.5%	5.3%	18.3%	6%	3%	7%
Baltimore City - VPI Youth	507	551	558	562	0.7%	489	450	520
Youth Arrested	33	17	24	36	50.0%	40	18	56
Arrest Rate	7%	3%	4%	6%	49%	7%	4%	9%
Central Region- VPI Youth	146	147	142	145	2.1%	93	74	120
Youth Arrested	8	5	10	7	-30.0%	6	2	10
Arrest Rate	5%	3%	7%	5%	-31%	6%	2%	9%
Metro Region - VPI Youth	298	315	318	317	-0.3%	137	105	176
Youth Arrested	15	8	15	7	-53.3%	4	1	9
Arrest Rate	5%	3%	5%	2%	-53%	3%	1%	7%
Southern Region - VPI Youth	102	113	124	138	11.3%	64	52	88
Youth Arrested	4	3	3	5	66.7%	3	2	6
Arrest Rate	4%	3%	2%	4%	50%	5%	2%	8%
Western Region - VPI Youth	21	19	20	21	5.0%	27	19	37
Youth Arrested	2	0	0	5	0.0%	1	0	3
Arrest Rate	10%	0%	0%	24%	0%	2%	0%	12%
Eastern Region - VPI Youth	39	45	44	44	0.0%	32	28	36
Youth Arrested	2	0	2	5	150.0%	1	0	5
Arrest Rate	5%	0%	5%	11%	150%	3%	0%	17%

Youths active in VPI at any point during the month are counted once, regardless of multiple arrests



StateStat

Department of Juvenile Services

VPI

Violence Prevention Initiative- New Charges

						FY2011 Year to Date		
	Nov-10	Dec-10	Jan-11	Feb-11	% Change	Average	Minimum	Maximum
Total VPI Youth, (Incl. Placement, AWOL)	1113	1190	1206	1227	1.7%	1141	1023	1227
Statewide Overall Offense Count	66	55	55	88	60.0%	64	38	88
Statewide - Adult Offense Count	19	11	20	16	-20.0%	15	11	20
Statewide - Juvenile Felony Count	19	16	13	16	23.1%	17	6	23
Statewide - Juvenile Misdem. Count	47	28	42	56	33.3%	42	28	56
Rate of All Offenses	6%	5%	5%	7%	57.3%	6%	4%	7%
Rate of Adult Offenses	1.3%	0.9%	1.7%	1%	-1149%	1.3%	0.9%	1.7%
Rate of Juvenile Felonies	1.7%	1.3%	1.1%	1%	21.0%	1%	1%	2%
Rate of Juvenile Misdemeanors	4.2%	2.4%	3.5%	5%	31.1%	4%	2%	5%
Baltimore City - Adult Arrests	8	6	8	9	12.5%	9	4	12
Baltimore City - Juvenile Felonies	13	8	7	11	57.1%	10	5	14
Baltimore City - Juvenile Misdemeanors	17	12	15	22	46.7%	19	12	28
Central Region - Adult Arrests	2	0	2	2	0.0%	1	0	2
Central Region - Juvenile Felonies	2	5	1	0	-100.0%	3	0	5
Central Region - Juvenile Misdemeanors	5	7	11	6	-45.5%	7	1	11
Metro Region - Adult Arrests	9	5	10	3	-70.0%	4	1	10
Metro Region - Juvenile Felonies	4	3	4	2	-50.0%	3	0	5
Metro Region - Juvenile Misdemeanors	12	5	7	6	-14.3%	9	5	15
Southern Region - Adult Arrests	0	0	0	1	0.0%	1	0	3
Southern Region - Juvenile Felonies	0	0	1	0	-100.0%	0	0	1
Southern Region - Juvenile Misdemeanors	6	4	7	8	14.3%	4	1	8
Western Region - Adult Arrests	0	0	0	0	0.0%	0	0	1
Western Region - Juvenile Felonies	0	0	0	3	0.0%	1	0	3
Western Region - Juvenile Misdemeanors	3	0	0	6	0.0%	1	0	6
Eastern Region - Adult Arrests	0	0	0	1	0.0%	0	0	1
Eastern Region - Juvenile Felonies	0	0	0	0	0.0%	0	0	0
Eastern Region - Juvenile Misdemeanors	4	0	2	8	300.0%	2	0	8

* Note: All new offenses are counted for any VPI youth, including under supervision, AWOL, Pending Placement, Detained Juvenile and Adult.



StateStat

Department of Juvenile Services

Staffing

Direct Care Staffing

	MONTHLY REPORTING PERIODS (LAST DAY)					% Change	FY2010 Year To Date				
	Oct-10	Nov-10	Dec-10	Jan-11	Average		Minimum	Maximum	Total	Target	
Community Services Mandated Staff(FTE)											
Total PINS	674.0	655.0	652.0	652.0	0.0%	670.2	665.9	676.9		TBD	
Total Mandated Staff (Including Contractual)	625.0	622.0	624.0	627.0	0.5%	632.8	626.5	641.0		TBD	
Mandated Vacancies	49.0	33.0	28.0	25.0	-10.7%	37.3	29.4	47.4		TBD	
Attrition < 12 Months	0.0	0.0	1.0	0.0	-100.0%	0.2	0.0	1.0	2	TBD	
Average Tenure	11.4	11.3	11.4	11.4	0.5%	11.1	10.9	11.3		TBD	
	Oct-10	Nov-10	Dec-10	Jan-11	% Change	Average	Minimum	Maximum	Total	Target	
Residential Services Mandated Staff (FTE)											
Total PINS	905.00	924.00	932.00	928.00	-0.4%	944.6	942.0	950.0		TBD	
Mandated Staff (Including Contractual)	815.50	807.50	827.50	837.50	1.2%	842.9	830.0	857.5		TBD	
Mandated Vacancies (Not Including Contractual)	60.50	89.50	82.50	79.50	-3.6%	55.2	44.5	66.0		TBD	
Mandated Contractual Vacancies *	19.00	17.00	14.00	7.00	-50.0%	44.8	40.0	51.0		TBD	
Total Vacancies (FTE)	79.50	106.50	96.50	86.50	-10.4%	99.9	85.5	108.0		TBD	
Attrition < 12 Months	5.00	3.00	1.00	3.00	200.0%	1.2	0.0	3.0	14	TBD	
Average Tenure	6.19	6.23	6.18	6.14	-0.6%	5.7	5.5	5.9		TBD	

	Oct-10	Nov-10	Dec-10	Jan-11	% Change	Average	Minimum	Maximum	Total	Target
Mandated Staff (All)										
Hired - Permanent	10.0	10.0	12.0	6.0	-50.0%	5.9	1.0	15.0	71	
Hired - Contractual	0.0	4.0	6.0	14.0	133.3%	4.5	0.0	16.0	54	
Involuntary Termination - Permanent	6.0	5.0	4.0	1.0	-75.0%	1.7	0.0	4.0	20	
Involuntary Termination - Contractual	3.0	0.0	0.0	1.0	0.0%	0.3	0.0	2.0	3	
Voluntary Termination of Employment - PN	5.0	7.0	11.0	9.0	-18.2%	8.4	3.0	15.0	101	
Voluntary Termination of Employment - CN	1.0	0.0	2.0	0.0	-100.0%	1.0	0.0	5.0	12	
	Oct-10	Nov-10	Dec-10	Jan-11	% Change	Average	Minimum	Maximum	Total	Target
Violations of Conduct	41	28	23	12	-47.8%	25	5	38	294	TBD
Non-Certified	2	0	0	0	0.0%	0	0	2	5	TBD
Certified	39	28	23	12	-47.8%	26	15	36	314	TBD



StateStat

Department of Juvenile Services

EBS Slots

Evidence Based Services Slots

Statewide Summary

Description	23-Feb-2011	Bi-Weekly Reporting Periods					CY2011 Year To Date			
		28-Jan-2011	11-Feb-2011	23-Feb-2011	23-Feb-2011	% Change	Average	Minimum	Maximum	Target
# of Contracted Slots	377	364	364	364	377	3.6%	367	364	377	
# of Slots Offline [staff vacancies or slots not online]	52	32	36	38	52	36.8%	35	19	52	
# of Active Slots	325	332	328	326	325	-0.3%	331	325	345	
% of Contracted Slots Active	86.2%	91.2%	90.1%	89.6%	86.2%	-3.7%	90%	86%	95%	90%
# of Active Cases/Families	298	294	298	296	298	0.7%	293	277	298	
% of Active Slots Filled	91.7%	88.6%	90.9%	90.8%	91.7%	1.0%	88%	80%	92%	90%
# of Vacancies	27	38	30	30	27	-10.0%	39	27	68	
# of Youths Pending Admission	22	24	17	15	22	46.7%	20	15	24	
# of Active Cases (incl. Youths Pending Admis.)	320	318	315	311	320	2.9%	313	301	320	
Projected Increase in Utilization (if the youths pending admissions are admitted)	98.5%	95.8%	96.0%	95.4%	98.5%	3.2%	1	1	1	
% of Contracted Slots Filled	79.0%	80.8%	81.9%	81.3%	79.0%	-2.8%	1	1	1	90%

MST

Description	Total	NAFI Baltimore City Region	NAFI Central Region	CSI Baltimore County	CCMS Prince George's County
# of Contracted Slots	105	45	15	20	25
# of Slots Offline [staff vacancies or slots not online]	6	0	0	0	6
# of Active Slots	99	45	15	20	19
% of Contracted Slots Available	94.3%	100.0%	100.0%	100.0%	76.0%
# of Active Cases/Families	95	45	15	19	16
% Filled of Active Slots	96.0%	100.0%	100.0%	95.0%	84.2%
# of Vacancies	4	0	0	1	3
# of Youths Pending Admission	4	0	0	1	3
# of Active Cases (including Youths Pending Admission)	99	45	15	20	19
Projected Increase in Utilization (if the youths pending admissions are admitted)	100.0%	100.0%	100.0%	100.0%	100.0%
% of Contracted Slots Active	90.5%	100.0%	100.0%	95.0%	64.0%



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Department of Juvenile Services

EBS Slots

FFT

Description	Total	Vision Quest Baltimore City	Vision Quest Central	Vision Quest Eastern Shore	Center for Children Southern	Vision Quest Metro	PLC Prince George's County
# of Contracted Slots	267	65	12	18	93	22	57
# of Slots Offline [staff vacancies or slots not online]	46	18	0	4	0	9	15
# of Active Slots	221	47	12	14	93	13	42
% of Contracted Slots Available	82.8%	72.3%	100.0%	77.8%	100.0%	59.1%	73.7%
# of Active Cases/Families	199	47	8	9	89	8	38
% Filled of Active Slots	90.0%	100.0%	66.7%	64.3%	95.7%	61.5%	90.5%
# of Vacancies	22	0	4	5	4	5	4
# of Youths Pending Admission	17	0	0	5	4	4	4
# of Active Cases (including Youths Pending Admission)	216	47	8	14	93	12	42
Projected Increase in Utilization (if the youths pending admissions are admitted)	97.7%	100.0%	66.7%	100.0%	100.0%	92.3%	100.0%
% of Contracted Slots Active	74.5%	72.3%	66.7%	50.0%	95.7%	36.4%	66.7%

MTFC-A

Description	Total	CSI Baltimore County	NHS Mont. County
# of Contracted Slots	5	3	2
# of Slots Offline [staff vacancies or slots not online]	0	0	0
# of Active Slots	5	3	2
% of Contracted Slots Available	100.0%	100.0%	100.0%
# of Active Cases/Families	4	3	1
% Filled of Active Slots	80.0%	100.0%	50.0%
# of Vacancies	1	0	1
# of Youths Pending Admission	1	0	1
# of Active Cases (including Youths Pending Admission)	5	3	2
Projected Increase in Utilization (if the youths pending admissions are admitted)	100.0%	100.0%	100.0%
% of Contracted Slots Active	80.0%	100.0%	50.0%



Department of Juvenile Services
EBS Outcomes

Evidence Based Services

MST Model Adherence

			QUARTERLY REPORTING PERIODS				Last Four Quarters				National Avg.	
Provider	County	Outcome	FY10 Qtr 3	FY10 Qtr 4	FY11 Qtr 1	FY11 Qtr 2	% Change	Average	Minimum	Maximum	Target	2009
Overall		Youth Served	127	133	127	132	3.9%	130	127	133		
		Overall Adherence	0.69	0.66	0.72	0.82	13.8%	0.72	0.66	0.82	0.61	0.71
		% Families Completing 1+ TAM-R	65%	68%	54%	70%	30%	64%	54%	70%	100%	86%
		% Youth Report. Adherence> .61	67%	62%	76%	80%	5%	71%	62%	80%	80%	68%
CSI	Baltimore Co.	Youth Served	28	24	25	25	0.0%	26	24	28		
		Overall Adherence	0.94	0.91	0.82	0.94	14.6%	0.90	0.82	0.94	0.61	0.71
		% Families Completing 1+ TAM-R	75%	88%	60%	92%	53%	79%	60%	92%	100%	86%
		% Youth Report. Adherence> .61	100%	90%	87%	96%	10%	93%	87%	100%	80%	68%
CCMS	Prince George's Co.	Youth Served	na	na	na	26	0.0%	26	26	26		
		Overall Adherence	na	na	na	0.73	0.0%	0.73	0.73	0.73	0.61	0.71
		% Families Completing 1+ TAM-R	na	na	na	69%	0%	69%	69%	69%	100%	86%
		% Youth Report. Adherence> .61	na	na	na	72%	0%	72%	72%	72%	80%	68%
NAFI	Baltimore City	Youth Served	83	93	89	63	-29.2%	82	63	93		
		Overall Adherence	0.61	0.60	0.70	0.86	22.9%	0.69	0.60	0.86	0.61	0.71
		% Families Completing 1+ TAM-R	64%	59%	52%	67%	28%	60%	52%	67%	100%	86%
		% Youth Report. Adherence> .61	57%	60%	71%	88%	24%	69%	57%	88%	80%	68%
	Central Region	Youth Served	16	16	13	18	38.5%	16	13	18		
		Overall Adherence	0.58	0.52	0.77	0.53	-31.2%	0.60	0.52	0.77	0.61	0.71
		% Families Completing 1+ TAM-R	50%	94%	54%	56%	4%	64%	50%	94%	100%	86%
		% Youth Report. Adherence> .61	50%	40%	46%	40%	-13%	44%	40%	50%	80%	68%



Department of Juvenile Services
EBS Outcomes

MST Outcomes		QUARTERLY REPORTING PERIODS				% Change	Last Four Quarters				National Avg.	
Provider	County	Outcome	FY10 Qtr 3	FY10 Qtr 4	FY11 Qtr 1		FY11 Qtr 2	Average	Minimum	Maximum	Target	2009
Overall		Released w/Full Trmt. Opportunity	40	59	65	68	4.6%	58	40	68		
		% of youth living at home (88%=Green)	63%	70%	77%	85%	10.4%	74%	63%	85%	90%	86%
		% of youth in school/working (85%=Grn)	68%	54%	71%	71%	0.0%	66%	54%	71%	90%	85%
		% of youth with no new arrests (85%=Grn)	65%	73%	74%	75%	1.4%	72%	65%	75%	90%	82%
CSI	Baltimore Co.	Released w/Full Trmt. Opportunity	10	12	9	6	-33.3%	9	6	12		
		% of youth living at home	50%	75%	100%	83%	-17.0%	77%	50%	100%	90%	86%
		% of youth in school/working	100%	75%	100%	50%	-50.0%	81%	50%	100%	90%	85%
		% of youth with no new arrests	70%	92%	100%	100%	0.0%	91%	70%	100%	90%	82%
CCMS	Prince George's Co.	Released w/Full Trmt. Opportunity	4	2	8	19	137.5%	8	2	19		
		% of youth living at home	75%	100%	100%	89%	-11.0%	91%	75%	100%	90%	86%
		% of youth in school/working	75%	100%	88%	79%	-10.2%	86%	75%	100%	90%	85%
		% of youth with no new arrests	75%	100%	100%	79%	-21.0%	89%	75%	100%	90%	82%
NAFI	Baltimore City	Released w/Full Trmt. Opportunity	20	40	41	36	-12.2%	34	20	41		
		% of youth living at home	55%	63%	66%	86%	30.3%	68%	55%	86%	90%	86%
		% of youth in school/working	40%	45%	56%	69%	23.2%	53%	40%	69%	90%	85%
		% of youth with no new arrests	50%	63%	61%	69%	13.1%	61%	50%	69%	90%	82%
	Central Region	Released w/Full Trmt. Opportunity	6	5	7	7	0.0%	6	5	7		
		% of youth living at home	100%	100%	86%	71%	-17.4%	89%	71%	100%	90%	86%
		% of youth in school/working	100%	60%	100%	71%	-29.0%	83%	60%	100%	90%	85%
		% of youth with no new arrests	100%	100%	86%	71%	-17.4%	89%	71%	100%	90%	82%



Department of Juvenile Services

EBS Outcomes

FFT Outcomes		QUARTERLY REPORTING PERIODS					Last Four Quarters				
Provider	County	Outcome	Q3 FY10	Q4 FY10	Q1 FY11	Q2 FY11	% Change	Average	Minimum	Maximum	Target
Overall		Total Discharges	34	93	106	89	-16.0%	81	34	106	
		% of youth living at home	88%	86%	86%	82%	-4.7%	86%	0.82	0.88	90%
		% of youth in school/working	94%	86%	77%	91%	18%	87%	77%	94%	90%
		% of youth with no new arrests	79%	89%	86%	85%	-1%	85%	79%	89%	90%
Center for Children	Anne Arundel Co.	Total Discharges	5	20	17	9	-47.1%	13	5	20	
		% of youth living at home	100%	85%	88%	100%	13.6%	93%	0.85	1.00	90%
		% of youth in school/working	100%	75%	94%	100%	6%	92%	75%	100%	90%
		% of youth with no new arrests	100%	80%	76%	78%	3%	84%	76%	100%	90%
	Calvert Co.	Total Discharges	1	3	9	5	-44.4%	5	1	9	
		% of youth living at home	100%	67%	89%	100%	12.4%	89%	0.67	1.00	90%
		% of youth in school/working	100%	67%	67%	100%	49%	84%	67%	100%	90%
		% of youth with no new arrests	0%	67%	100%	100%	0%	67%	0%	100%	90%
	Charles Co.	Total Discharges	6	18	18	11	-38.9%	13	6	18	
		% of youth living at home	83%	72%	78%	73%	-6.4%	77%	0.72	0.83	90%
		% of youth in school/working	100%	89%	72%	82%	14%	86%	72%	100%	90%
		% of youth with no new arrests	67%	89%	83%	82%	-1%	80%	67%	89%	90%
St Mary's Co.	Total Discharges	na	8	3	6	100.0%	6	3	8		
	% of youth living at home	na	100%	67%	67%	0.0%	78%	0.67	1.00	90%	
	% of youth in school/working	na	88%	67%	67%	0%	74%	67%	88%	90%	
	% of youth with no new arrests	na	71%	67%	83%	24%	74%	67%	83%	90%	
PLC	Prince George's Co.	Total Discharges	na	23	33	24	-27.3%	27	23	33	
		% of youth living at home	na	87%	91%	88%	-3.3%	89%	0.87	0.91	90%
		% of youth in school/working	na	91%	67%	100%	49%	86%	67%	100%	90%
		% of youth with no new arrests	na	96%	97%	92%	-5%	95%	92%	97%	90%
Vision Quest	Baltimore City	Total Discharges	na	na	na	3	0.0%	3	3	3	
		% of youth living at home	na	na	na	67%	0.0%	67%	0.67	0.67	90%
		% of youth in school/working	na	na	na	67%	0%	67%	67%	67%	90%
		% of youth with no new arrests	na	na	na	100%	0%	100%	100%	100%	90%
	Baltimore Co.	Total Discharges	na	na	na	1	0.0%	1	1	1	
		% of youth living at home	na	na	na	100%	0.0%	100%	1.00	1.00	90%
		% of youth in school/working	na	na	na	100%	0%	100%	100%	100%	90%
		% of youth with no new arrests	na	na	na	100%	0%	100%	100%	100%	90%
	Carroll Co.	Total Discharges	3	3	2	4	100.0%	3	2	4	
		% of youth living at home	33%	100%	100%	100%	0.0%	83%	0.33	1.00	90%
		% of youth in school/working	67%	100%	100%	100%	0%	92%	67%	100%	90%
		% of youth with no new arrests	33%	100%	100%	100%	0%	83%	33%	100%	90%
	Eastern Shore Counties	Total Discharges	12	11	14	10	-28.6%	12	10	14	
		% of youth living at home	92%	100%	71%	80%	12.7%	86%	0.71	1.00	90%
		% of youth in school/working	100%	91%	79%	90%	14%	90%	79%	100%	90%
		% of youth with no new arrests	83%	100%	64%	80%	25%	82%	64%	100%	90%
	Harford Co.	Total Discharges	4	2	4	2	-50.0%	3	2	4	
		% of youth living at home	100%	100%	100%	100%	0.0%	100%	1.00	1.00	90%
		% of youth in school/working	75%	100%	100%	100%	0%	94%	75%	100%	90%
		% of youth with no new arrests	100%	100%	100%	100%	0%	100%	100%	100%	90%
	Montgomery Co.	Total Discharges	3	5	5	11	120.0%	6	3	11	
		% of youth living at home	100%	80%	100%	64%	-36.0%	86%	0.64	1.00	90%
		% of youth in school/working	100%	80%	100%	91%	-9%	93%	80%	100%	90%
		% of youth with no new arrests	100%	100%	80%	73%	-9%	88%	73%	100%	90%
Prince George's Co.	Total Discharges	0	0	1	3	200.0%	1	0	3		
	% of youth living at home	na	na	100%	67%	-33.0%	84%	0.67	1.00	90%	
	% of youth in school/working	na	na	100%	67%	-33%	84%	67%	100%	90%	
	% of youth with no new arrests	na	na	100%	67%	-33%	84%	67%	100%	90%	



StateStat

Department of Juvenile Services

Comm. Sup.

Probation, Diversion, Aftercare

COMMUNITY SUPERVISION	MONTHLY REPORTING PERIODS					FY2011 Year To Date				
	Nov-10	Dec-10	Jan-11	Feb-11	% Change	Average	Minimum	Maximum	Total	Target
TOTAL COMMUNITY SUPERVISION										
Mandated CMS Staff PINS*	440.00	440	439		-100.0%	451	439	461		TBD
Mandated CMS Staff (Incl. Contractual)*	427.00	426	425		-100.0%	428	425	430		TBD
New Youth Count	806	824	870	852	-2.1%	866	806	940	6925	
Last Day of Month Youth Count	8378	8450	8349	8318	-0.4%	8499	8318	9068		
Caseload: Staff Ratio (based on Youth)	19.6	19.8	19.6	#DIV/0!	0.0%	19.9	19.4	21.1		30.0
Staff with > 30 Cases	69	71	65	59	-9.2%	69	59	81		0
Last Day of Month Youth Count	Nov-10	Dec-10	Jan-11	Feb-11	% Change	Average	Minimum	Maximum	Total	Target
Informal (pre-court)	1,567	1,658	1,625	1,625	0.0%	1694	1485	2139		
Probation	4,425	4,396	4,344	4,310	-0.8%	4427	4253	4633	30,989	
Aftercare	2,525	2,543	2,527	2,514	-0.5%	2514	2490	2543	17,597	
Monthly Reported Contacts	Jun-10	Jul-10	Aug-10	Sep-10	% Change	Average	Minimum	Maximum	Total	Target
Informal Face-to-Face Contacts	825	854	795	747	-6.0%	445	144	854	3,113	TBD
Probation Face-to-Face Contacts (Excluding Intensive/VPI)	7423	6949	7301	7313	0.2%	3081	1	7313	21,570	TBD
Aftercare Face-to-Face Contacts (Incl. Placed, Excl. Intensive/VPI/IA)	3122	2795	3002	3094	3.1%	1282	18	3094	8,975	TBD
Aftercare Contacts for Youth in Placement (incl. VPI, IAP)	1286	1164	1277	1285	0.6%	1242	1164	1285	3,726	TBD

* DJS Case Mgmt Specialists. Direct care community supervision numbers are as of last day of each month

** Face to face contacts for probation include regular probation, SOS, and drug court cases while the last day month youth count and new and closed cases include only regular probation.

REGIONAL COMMUNITY SUPERVISION	MONTHLY REPORTING PERIODS					FY2011 Year To Date			
	Dec-10	Jan-11	Feb-11	Mar-11	% Change	Average	Minimum	Maximum	Target
Percent of Cases Reviewed by Supervisor	91%	94%	93%	95%	2.2%	90%	86%	94%	90%
Baltimore City Region	84%	91%	93%	93%	0.0%	87%	84%	91%	90%
Central Region	90%	91%	92%	95%	3.3%	92%	84%	95%	90%
Eastern Region	97%	96%	98%	95%	-3.1%	97%	95%	98%	90%
Metro Region	95%	95%	87%	98%	12.6%	87%	69%	98%	90%
Southern Region	90%	95%	97%	95%	-2.1%	94%	90%	97%	90%
Western Region	95%	96%	98%	98%	0.0%	96%	86%	98%	90%



StateStat

Department of Juvenile Services

Resid. Placement

DETENTION	MONTHLY REPORTING PERIODS					FY2011 Year To Date				
	Nov-10	Dec-10	Jan-11	Feb-11	% Change	Average	Minimum	Maximum	Total	Target
Average Daily Population (Nightly Count)	493	462	428	430	0.5%	447	425	493		
Male	436	415	382	383	0.3%	395	371	436		
Female	57	47	46	47	2.2%	52	46	57		
First Day of Month Census (From ASSIST)	490	487	431	439	1.9%	452	427	490		
Male	432	437	389	380	-2.3%	401	377	437		
Female	58	50	42	59	40.5%	51	39	59		
White	67	83	67	66	-1.5%	69	58	83		
Black	400	387	349	352	0.9%	364	333	400		
Hispanic	20	16	13	18	38.5%	16	11	21		
Other/unknown	3	1	2	3	50.0%	3	1	7		
Youth Detained over 14 days (as of 1st of Month)	277	313	310	275	-11.3%	278	238	313		
BCJJC	73	79	82	71	-13.4%	74	62	82		
Cheltenham	65	78	88	64	-27.3%	66	49	88		
LESCC	15	19	15	16	6.7%	14	8	19		
WMC	17	18	14	11	-21.4%	15	11	18		
Carter	11	7	10	6	-40.0%	8	6	12		
Noyes	26	37	25	31	24.0%	30	25	37		
Hickey	49	56	59	60	1.7%	54	47	60		
Waxter	21	19	17	16	-5.9%	17	12	21		
Youth Detained over 30 days (as of 1st of Month)	183	203	188	168	-10.6%	177	160	203		
BCJJC	43	49	55	46	-16.4%	48	38	60		
Cheltenham	45	55	47	39	-17.0%	40	31	55		
LESCC	13	10	8	13	62.5%	10	5	13		
WMC	13	9	11	5	-54.5%	9	5	13		
Carter	8	7	7	3	-57.1%	6	2	10		
Noyes	15	21	13	19	46.2%	19	13	26		
Hickey	34	42	39	33	-15.4%	37	32	42		
Waxter	12	10	8	10	25.0%	9	7	12		
Monthly Detention Admissions	565	492	538		-100.0%	562	492	623		
Monthly Detention Releases	601	587	609		-100.0%	595	528	630		
Detention Average Length of Stay at Release	24.7	28.1	27.9		-100.0%	25	22	28		
Adult Detention Census (1st Day of Month)					0.0%	123	115	131		
Detentions in Month for Parent Refusal/Unavail.	21				0.0%	27	21	32	291	

Note: Detention numbers include all detained youth, regardless of legal status.

DETENTION ALTERNATIVES	MONTHLY REPORTING PERIODS					FY2010 Year To Date				
	Nov-10	Dec-10	Jan-11	Feb-11	% Change	Average	Minimum	Maximum	Total	Target
Total Alternatives ADP	593	597	608		-100.0%	777	705	859		
Shelter ADP	22	21	19	32	72.2%	30	20	44		
Evening Reporting including PACT-B.City	30	53	56	46	-17.9%	70	58	92		
CD/EM	536	518	526	567	7.8%	633	564	730		
Other Detention Alternatives (DRAP)	5	5	7	11	57.1%	36	28	41		
Placed in ATD During Month for Parent Refusal/Unavail.	16				0.0%	35	19	61	425	



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Department of Juvenile Services

Resid. Placement

COMMITTED PLACEMENTS	MONTHLY REPORTING PERIODS					FY2010 Year To Date				
	Nov-10	Dec-10	Jan-11	Feb-11	% Change	Average	Minimum	Maximum	Total	Target
Total Out Of Home Committed ADP	935	956	958	970	1.3%	916	897	947		
State-Operated Committed										
Average Daily Population	221	221	218	225	3.2%	220	204	230		
Admissions	34	48	42		-100.0%	48	31	63	572	
Releases	36	56	45		-100.0%	50	33	61	602	
Average Length of Stay at Release	163	164	146		-100.0%	137	103	178	1642	
Private, State-Licensed In-State Excluding shelter										
Average Daily Population	602	619	619	622	0.5%	597	579	620		
Admissions	88	86	93		-100.0%	98	70	139	1174	
Releases	76	80	80		-100.0%	104	79	137	1247	
Average Length of Stay at Release	158	226	234		-100.0%	183	134	249	2191	
Out-of-State Placements*										
Average Daily Population*	112	116	121	122	0.8%	100	93	111		
Secure	17	18	23	28	21.7%	19	15	22		
Non-Secure	80	82	79	80	1.3%	67	58	73		
Staff Secure	20	20	23	23	0.0%	15	11	23		
Admissions	14	12	14		-100.0%	11	6	15	131	
Releases	17	9	9		-100.0%	11	5	22	130	
Average Length of Stay at Release	340	329	258		-100.0%	288	176	339		

Note: Out-of-State ADP total is from the daily census sheet. The secure, staff secure and non-secure ADPs are from ASSIST

PER DIEM PLACEMENTS - non-RTC	MONTHLY REPORTING PERIODS					FY2011 To Date				
	Dec-10	Jan-11	Feb-11	Mar-11	% Change	Average	Minimum	Maximum	Baseline	Target
First of Month Census	518	516	527	523	-0.8%	512	502	527	495	483
Baltimore City	171	166	177	167	-5.6%	163	153	177	134	142
Central Region	62	57	59	60	1.7%	63	57	74	91	78
Eastern Region	55	53	54	56	3.7%	52	42	56	57	49
Metro Region	142	146	148	147	-0.7%	143	138	148	104	120
Southern Region	52	55	56	56	0.0%	58	52	72	71	62
Western Region	36	39	33	37	12.1%	33	29	39	38	32

Private non-RTC providers only.



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Department of Juvenile Services

Resid. Placement

POST COMMITMENT RECIDIVISM RATE	ANNUAL REPORTING PERIODS				% Change	PAST FOUR FISCAL YEARS				
	FY2006	FY2007	FY2008	FY2009		Average	Minimum	Maximum	Total	Target
Cohort of Youth Released	1,848	1,819	1,698	1,671						
AFTER ONE YEAR										
Re-Arrest Juvenile/Adult	53%	56%	56%	56%	0.0%	53%	51%	57%		TBD
Re Adjudication/Conviction	18%	20%	19%	19%	-1.0%	26%	25%	29%		TBD
Re-Commitment/Incarceration	13%	14%	14%	14%	-3.4%	14%	13%	20%		TBD
AFTER TWO YEARS										
Re-Arrest Juvenile/Adult	67%	70%	69%		-0.9%	65%	64%	66%		TBD
Re Adjudication/Conviction	35%	37%	36%		-2.1%	45%	43%	46%		TBD
Re-Commitment/Incarceration	28%	30%	30%		-1.1%	27%	27%	27%		TBD
AFTER THREE YEARS										
Re-Arrest Juvenile/Adult	74%	76%			3.3%	74%	73%	76%		TBD
Re Adjudication/Conviction	45%	47%			5.1%	59%	59%	59%		TBD
Re-Commitment/Incarceration	39%	41%			4.3%	41%	40%	43%		TBD



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Department of Juvenile Services

Facility Performance

AVERAGE LENGTH OF STAY (At Release)	QUARTERLY REPORTING PERIODS				% Change	FY2010 YTD			
	FY10 Q3	FY10 Q4	FY11 Q1	FY11 Q2		Average	Minimum	Maximum	Target
Total State-Run Pre & Post Committed	29	26	28	28	1.4%	26	25	29	
BCJJC	18	17	18	22	24.3%	17	17	18	
Cheltenham	22	18	22	17	-20.9%	20	18	22	
LESCC	25	20	20	18	-9.1%	22	18	25	
WMC	24	22	25	23	-9.4%	24	22	26	
Carter	24	19	26	20	-24.2%	20	17	24	
Noyes	22	21	20	24	18.2%	20	19	22	
Hickey	16	21	16	17	7.6%	18	16	21	
Waxter	31	18	18	23	27.1%	22	16	31	
Schaefer	88	94	90	87	-3.5%	86	75	94	
Victor Cullen	186	193	179	166	-7.1%	173	148	193	
Youth Centers	171	163	177	165	-6.8%	161	151	171	
Privately Operated						#DIV/0!	0	0	
In State Per Diems (Incl. Shelt.)	199	192	203	189	-6.9%	185	163	199	
Out of State Per Diems	311	312	273	364	33.3%	294	257	312	

DIRECT CARE STAFF: RESIDENT RATIO

	MONTHLY REPORTING PERIODS				% Change	FY2011 Year To Date			
	Oct-10	Nov-10	Dec-10	Jan-11		Average	Minimum	Maximum	Target
Total State-Run	8.18	8.32	7.32	7.16	-2.2%	7.64	7.16	8.32	6
BCJJC	7.97	8.46	7.85	6.69	-14.8%	7.60	6.69	8.46	6
Cheltenham	10.35	10.04	10.12	8.14	-19.6%	8.86	6.92	10.35	6
LESCC	9.42	10.20	6.19	9.81	58.5%	8.28	6.19	10.20	6
WMC	6.98	7.52	6.17	6.17	0.0%	6.52	4.85	7.52	6
Carter	6.38	6.38	5.10	4.32	-15.3%	5.41	4.25	6.38	6
Noyes	8.79	9.05	4.81	7.08	47.2%	8.02	4.81	10.96	6
Hickey	7.37	8.22	6.58	6.86	4.3%	7.19	6.25	8.22	6
Waxter	9.78	8.74	7.34	6.75	-8.0%	8.51	6.75	10.63	6
MYRC	0.00	0.00	0.00	0.00	0.0%	0.00	0.00	0.00	NA
Schaefer	2.78	1.39	1.39	2.78	100.0%	3.42	1.39	10.20	8
Victor Cullen	4.99	5.44	5.21	4.99	-4.2%	4.92	4.37	5.44	6
Youth Centers	9.19	9.18	8.93	9.07	1.6%	9.20	8.93	9.45	8



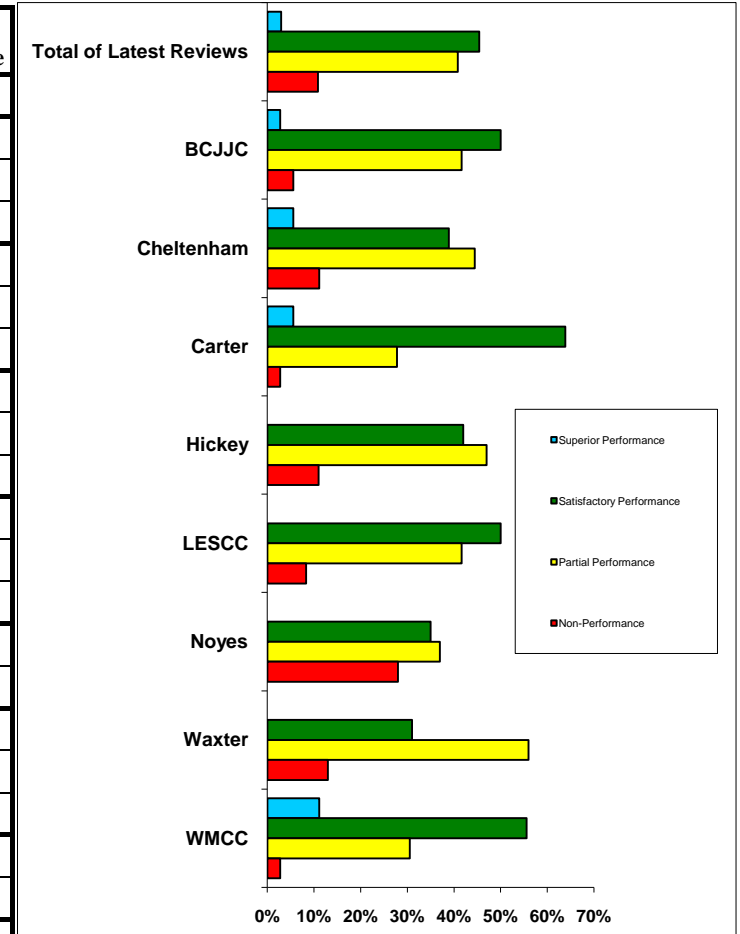
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Department of Juvenile Services

Facility Performance

Facility Quality Review Ratings

	Date of Last Review	Superior Performance	Satisfactory Performance	Partial Performance	Non-Performance
Total of Latest Reviews	1/20/2011	3%	45%	41%	11%
BCJJC	1/20/2011	3%	50%	42%	6%
BCJJC	3/20/2009	0%	40%	56%	4%
BCJJC	4/10/2008	5%	13%	53%	29%
Cheltenham	12/1/2010	6%	39%	44%	11%
Cheltenham	5/1/2009	0%	42%	55%	3%
Cheltenham	5/16/2008	10%	53%	35%	3%
Carter	7/9/2010	6%	64%	28%	3%
Carter	10/16/2008	16%	48%	29%	7%
Carter	1/7/2008	0%	6%	41%	53%
Hickey	6/21/2010	0%	42%	47%	11%
Hickey	6/12/2009	11%	71%	11%	8%
Hickey	6/5/2008	5%	61%	30%	5%
LESCC	9/23/2010	0%	50%	42%	8%
LESCC	8/15/2008	5%	45%	41%	9%
Noyes	5/10/2010	0%	35%	37%	28%
Noyes	11/12/2008	0%	20%	66%	14%
Noyes	2/6/2008	0%	21%	53%	26%
Waxter	1/8/2009	0%	31%	56%	13%
Waxter	3/13/2008	3%	32%	35%	30%
WMCC	10/19/2010	11%	56%	31%	3%
WMCC	8/11/2009	18%	40%	40%	3%
WMCC	7/17/2008	11%	39.0%	36.0%	14%





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Department of Juvenile Services

Facility Incidents

RESIDENTIAL POPULATION	MONTHLY REPORTING PERIODS					FY2011 Year To Date			
	Sep-10	Oct-10	Nov-10	Dec-10	% Change	Average	Minimum	Maximum	Capac.
	Days	30	31	30	31				
TOTAL RESIDENTIAL POP.	1,386	1,410	1,460	1,429	-2.1%	1409	1376	1,460	
Total State-Run	664	686	715	681	-4.7%	671	644	715	793
BCJJC	122	124	123	122	-1.2%	121	117	124	120
Cheltenham	111	120	128	125	-2.7%	114	98	128	115
LESCC	19	21	27	20	-23.9%	22	19	27	24
WMC	26	25	28	21	-26.4%	24	21	28	24
Carter	11	13	15	13	-9.2%	13	11	15	27
Noyes	42	46	55	47	-15.5%	48	42	55	57
Hickey	80	81	83	86	3.6%	78	69	86	72
Waxter	41	43	42	36	-14.3%	39	36	43	68
MYRC	0	0	0	0	0.0%	0	0	0	0
Schaefer	5	6	5	3	-40.0%	5	3	6	19
Youth Centers	163	163	163	162	-0.6%	162	160	163	164
Victor Cullen	44	43	46	47	2.2%	44	41	47	48
Privately Operated	722	724	745	748	0.4%	738	722	770	
O'farrell	0	0	0	0	n/a	0	0	0	0
In State Per Diems (Incl. Shelt.)	613	616	633	632	-0.2%	625	613	649	
Out of State Per Diems	109	108	112	116	3.6%	113	108	121	

ESCAPES/AWOL - Including attempted Escapes (Incident count with associated incident)

Note: In Nov 2008, one youth escaped from Waxter

	MONTHLY REPORTING PERIODS					FY2010 Year To Date				
	Oct-10	Nov-10	Dec-10	Jan-11	% Change	Average	Minimum	Maximum	Total	Target
TOTAL	54	38	46	57	23.9%	43	32	57	300	0
Total State-Run	3	5	5	6	20.0%	4	3	6	31	0
BCJJC	0	0	0	0	0.0%	0	0	1	1	0
Cheltenham	0	0	0	2	0.0%	0	0	2	2	0
LESCC	0	0	0	0	0.0%	0	0	0	0	0
WMC	0	0	0	0	0.0%	0	0	0	0	0
Carter	0	0	0	0	0.0%	0	0	0	0	0
Noyes	1	1	0	0	0.0%	0	0	1	2	0
Hickey	0	0	0	0	0.0%	0	0	1	3	0
Waxter	0	0	0	1	0.0%	0	0	1	1	0
MYRC	0	0	0	0	0.0%	0	0	0	0	0
Schaefer	0	0	0	0	0.0%	0	0	0	0	0
Youth Centers	1	3	4	3	-25.0%	3	0	4	18	0
Victor Cullen	1	1	1	0	-100.0%	1	0	1	4	0
Privately Operated	51	33	41	51	24.4%	38	27	51	269	0
O'farrell	closed	closed	closed	closed	n/a	0	0	0	0	0
In State Per Diems (Incl. Shelt.)	51	33	40	51	27.5%	38	26	51	263	0
Out of State Per Diems	0	0	1	0	-100.0%	1	0	3	6	0



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Department of Juvenile Services

Facility Incidents

INJURIES - Rate Per 100 Youth Days (Incident count with associated incident)

*Non-Sports Related as of 7/08

	MONTHLY REPORTING PERIODS					FY2011 Year To Date				
	Oct-10	Nov-10	Dec-10	Jan-11	% Change	Average	Minimum	Maximum	Total	Target
TOTAL Injury Rate	0.27	0.24	0.30	0.27	-9.9%	0.25	0.18	0.30	1.75	0
Total State-Run	0.47	0.40	0.52	0.49	-5.2%	0.43	0.35	0.52	3.03	0
BCJJC	0.81	0.70	0.66	0.80	20.2%	0.66	0.32	0.81	4.61	0
Cheltenham	0.29	0.29	0.83	0.73	-12.3%	0.40	0.15	0.83	2.81	0
LESCC	0.76	0.50	0.47	0.49	4.1%	0.73	0.47	1.05	5.09	0
WMC	0.77	0.36	0.63	0.89	41.1%	0.59	0.36	0.89	4.12	0
Carter	0.24	0.23	0.00	0.00	0.0%	0.18	0.00	0.81	1.28	0
Noyes	0.70	0.96	0.62	0.77	24.8%	0.73	0.47	0.96	5.12	0
Hickey	0.60	0.32	0.60	0.00	-100.0%	0.46	0.00	0.74	3.20	0
Waxter	1.13	0.63	0.81	0.00	-100.0%	0.57	0.00	1.13	4.00	0
MYRC	0.00	0.00	0.00	0.00	0.0%	0.00	0.00	0.00	0.00	0
Schaefer	0.00	0.00	0.00	0.00	0.0%	0.00	0.00	0.00	0.00	0
Youth Centers	0.08	0.10	0.24	0.12	-49.5%	0.13	0.08	0.24	0.94	0
Victor Cullen	0.07	0.14	0.00	0.07	0.0%	0.15	0.00	0.31	1.06	0
Privately Operated	0.08	0.09	0.09	0.08	-16.7%	0.08	0.04	0.13	0.59	0
O'farrell	0	0	0	0	n/a	0.00	0.00	0.00	0.00	0
In State Per Diems (Incl. Shelt.)	0.06	0.09	0.10	0.06	-33.4%	0.08	0.04	0.14	0.58	0
Out of State Per Diems	0.21	0.12	0.06	0.13	139.7%	0.09	0.03	0.21	0.66	0

Physical Assault Youth On Youth - PER 100 YD (includes assaults reported as Group Disturbances as primary incident type)

	MONTHLY REPORTING PERIODS					FY2011 Year To Date				
	Oct-10	Nov-10	Dec-10	Jan-11	% Change	Average	Minimum	Maximum	Total	Target
TOTAL PAYS Rate	0.43	0.43	0.49	0.41	-14.6%	0.42	0.34	0.49	2.94	0
Total State-Run	0.61	0.61	0.73	0.60	-17.8%	0.59	0.48	0.73	4.11	0
BCJJC	1.04	0.95	1.01	1.02	0.9%	0.95	0.75	1.04	6.66	0
Cheltenham	0.54	0.42	1.27	0.87	-31.3%	0.60	0.33	1.27	4.20	0
LESCC	1.07	0.87	0.47	0.33	-30.6%	0.70	0.15	1.23	4.89	0
WMC	0.64	0.72	0.47	0.74	56.8%	0.56	0.26	0.74	3.91	0
Carter	0.96	1.15	0.24	1.21	395.8%	0.84	0.24	1.21	5.90	0
Noyes	0.77	0.84	0.83	0.77	-6.4%	0.72	0.32	0.84	5.06	0
Hickey	0.52	0.48	0.68	0.00	-100.0%	0.51	0.00	0.83	3.60	0
Waxter	1.05	1.43	0.81	0.00	-100.0%	0.76	0.00	1.43	5.33	0
MYRC	0.00	0.00	0.00	0.00	0.0%	0.00	0.00	0.00	0.00	0
Schaefer	0.00	0.00	0.00	0.00	0.0%	0.00	0.00	0.00	0.00	0
Youth Centers	0.30	0.27	0.32	0.30	-5.4%	0.26	0.16	0.32	1.85	0
Victor Cullen	0.07	0.22	0.41	0.00	-100.0%	0.28	0.00	0.47	1.93	0
Privately Operated	0.25	0.26	0.26	0.26	-1.2%	0.27	0.22	0.35	1.88	0
O'farrell	0	0	0	0	n/a	0.00	0.00	0.00	0.00	0
In State Per Diems (Incl. Shelt.)	0.24	0.25	0.25	0.25	1.4%	0.26	0.18	0.36	1.80	0
Out of State Per Diems	0.33	0.33	0.31	0.27	-12.8%	0.33	0.27	0.43	2.34	0



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Department of Juvenile Services

Facility Incidents

Physical Assault Youth On Staff - PER 100 YD (Incident count with associated incident)

	MONTHLY REPORTING PERIODS					FY2011 Year To Date				
	Oct-10	Nov-10	Dec-10	Jan-11	% Change	Average	Minimum	Maximum	Total	Target
TOTAL PAYOS Rate	0.09	0.11	0.12	0.14	24.6%	0.10	0.07	0.14	0.73	0
Total State-Run	0.08	0.12	0.15	0.18	22.3%	0.11	0.07	0.18	0.77	0
BCJJC	0.05	0.11	0.13	0.19	45.0%	0.12	0.05	0.28	0.87	0
Cheltenham	0.00	0.03	0.16	0.23	49.7%	0.06	0.00	0.23	0.45	0
LESCC	0.46	0.00	0.32	0.33	4.1%	0.27	0.00	0.53	1.88	0
WMC	0.26	0.24	0.00	0.30	0.0%	0.13	0.00	0.30	0.92	0
Carter	0.24	0.23	0.00	0.30	0.0%	0.11	0.00	0.30	0.77	0
Noyes	0.21	0.12	0.00	0.15	0.0%	0.08	0.00	0.21	0.56	0
Hickey	0.04	0.08	0.11	0.00	-100.0%	0.07	0.00	0.17	0.49	0
Waxter	0.08	0.56	0.54	0.00	-100.0%	0.31	0.00	0.56	2.17	0
MYRC	0.00	0.00	0.00	0.00	0.0%	0.00	0.00	0.00	0.00	0
Schaefer	0.00	0.00	0.00	0.00	0.0%	0.00	0.00	0.00	0.00	0
Youth Centers	0.06	0.10	0.16	0.08	-49.5%	0.07	0.02	0.16	0.48	0
Victor Cullen	0.07	0.07	0.07	0.00	-100.0%	0.09	0.00	0.16	0.60	0
Privately Operated	0.11	0.11	0.09	0.11	31.1%	0.10	0.07	0.13	0.70	0
O'farrell	0	0	0	0	n/a	0.00	0.00	0.00	0.00	0
In State Per Diems (Incl. Shelt.)	0.08	0.08	0.09	0.09	3.1%	0.08	0.06	0.10	0.57	0
Out of State Per Diems	0.27	0.24	0.08	0.24	187.6%	0.21	0.08	0.28	1.45	0

Group Disturbance - PER 100 YD (Incident count with associated incident)

	MONTHLY REPORTING PERIODS					FY2011 Year To Date				
	Oct-10	Nov-10	Dec-10	Jan-11	% Change	Average	Minimum	Maximum	Total	Target
TOTAL Group Disturbance Rate	0.03	0.02	0.02	0.02	15.3%	0.02	0.01	0.03	0.13	0
Total State-Run	0.05	0.04	0.03	0.04	20.4%	0.03	0.02	0.05	0.24	0
BCJJC	0.13	0.03	0.05	0.03	-48.2%	0.07	0.03	0.13	0.48	0
Cheltenham	0.03	0.08	0.05	0.12	124.5%	0.04	0.00	0.12	0.30	0
LESCC	0.15	0.00	0.16	0.00	-100.0%	0.07	0.00	0.18	0.49	0
WMC	0.00	0.00	0.00	0.00	0.0%	0.00	0.00	0.00	0.00	0
Carter	0.00	0.23	0.00	0.00	0.0%	0.03	0.00	0.23	0.23	0
Noyes	0.07	0.12	0.00	0.00	0.0%	0.04	0.00	0.12	0.27	0
Hickey	0.00	0.04	0.04	0.00	-100.0%	0.02	0.00	0.05	0.12	0
Waxter	0.08	0.08	0.00	0.00	0.0%	0.06	0.00	0.18	0.41	0
MYRC	0.00	0.00	0.00	0.00	0.0%	0.00	0.00	0.00	0.00	0
Schaefer	0.00	0.00	0.00	0.00	0.0%	0.00	0.00	0.00	0.00	0
Youth Centers	0.02	0.00	0.00	0.02	0.0%	0.01	0.00	0.02	0.04	0
Victor Cullen	0.00	0.00	0.07	0.00	-100.0%	0.01	0.00	0.07	0.07	0
Privately Operated	0.01	0.00	0.00	0.00	0.0%	0.00	0.00	0.01	0.02	0
O'farrell	0	0	0	0	n/a	0.00	0.00	0.00	0.00	0
In State Per Diems (Incl. Shelt.)	0.01	0.01	0.00	0.00	0.0%	0.00	0.00	0.01	0.03	0
Out of State Per Diems	0.00	0.00	0.00	0.00	0.0%	0.00	0.00	0.00	0.00	0



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Facility Incidents

Use of Seclusion - PER 100 YD (Incident count with associated incident)

	MONTHLY REPORTING PERIODS					FY2011 Year To Date				
	Oct-10	Nov-10	Dec-10	Jan-11	% Change	Average	Minimum	Maximum	Total	Target
TOTAL Rate of Seclusion Use	0.21	0.13	0.16	0.15	-2.0%	0.16	0.12	0.21	1.12	0
Total State-Run	0.36	0.24	0.29	0.28	-1.6%	0.28	0.21	0.36	1.94	0
BCJJC	1.38	0.95	1.14	1.07	-6.0%	1.12	0.81	1.39	7.82	0
Cheltenham	0.03	0.08	0.18	0.09	-51.9%	0.06	0.00	0.18	0.44	0
LESCC	1.07	0.25	0.16	0.16	4.1%	0.35	0.00	1.07	2.42	0
WMC	0.39	0.00	0.31	0.15	-53.0%	0.25	0.00	0.53	1.77	0
Carter	0.00	0.46	0.00	0.00	0.0%	0.07	0.00	0.46	0.46	0
Noyes	0.56	0.18	0.07	0.39	461.5%	0.24	0.07	0.56	1.66	0
Hickey	0.04	0.12	0.15	0.00	-100.0%	0.09	0.00	0.18	0.66	0
Waxter	0.23	0.32	0.27	0.00	-100.0%	0.18	0.00	0.36	1.25	0
MYRC	0.00	0.00	0.00	0.00	0.0%	0.00	0.00	0.00	0.00	0
Schaefer	0.00	0.00	0.00	0.00	0.0%	0.00	0.00	0.00	0.00	0
Youth Centers	0.00	0.00	0.00	0.00	0.0%	0.00	0.00	0.00	0.00	0
Victor Cullen	0.00	0.00	0.00	0.00	0.0%	0.00	0.00	0.00	0.00	0
Privately Operated	0.06	0.03	0.04	0.05	18.7%	0.05	0.03	0.07	0.37	0
O'farrell	0.00	0.00	0.00	0.00	n/a	0.00	0.00	0.00	0.00	0
In State Per Diems (Incl. Shelt.)	0.05	0.03	0.03	0.04	46.1%	0.04	0.03	0.05	0.29	0
Out of State Per Diems	0.15	0.03	0.08	0.05	-36.1%	0.12	0.03	0.20	0.82	0

Use of Restraint - PER 100 YD (Incident count with associated incident)

	MONTHLY REPORTING PERIODS					FY2011 Year To Date				
	Oct-10	Nov-10	Dec-10	Jan-11	% Change	Average	Minimum	Maximum	Total	Target
TOTAL Rate of Restraint Use	0.57	0.63	0.74	0.70	-5.0%	0.63	0.56	0.74	4.38	0
Total State-Run	0.94	0.95	1.23	1.11	-10.1%	0.96	0.76	1.23	6.69	0
BCJJC	1.54	1.52	1.64	1.57	-4.8%	1.45	1.08	1.64	10.18	0
Cheltenham	0.67	0.68	2.04	1.54	-24.7%	0.90	0.39	2.04	6.33	0
LESCC	1.98	0.50	1.26	0.66	-47.9%	1.29	0.50	2.28	9.06	0
WMC	1.28	1.31	1.41	1.77	25.5%	1.40	0.77	2.24	9.78	0
Carter	1.92	2.52	0.24	1.82	643.6%	1.37	0.24	2.52	9.57	0
Noyes	1.26	1.44	0.90	1.39	55.5%	1.12	0.81	1.44	7.87	0
Hickey	0.44	0.52	0.86	0.00	-100.0%	0.57	0.00	0.88	4.00	0
Waxter	1.65	2.22	2.51	0.00	-100.0%	1.70	0.00	2.51	11.90	0
MYRC	0.00	0.00	0.00	0.00	0.0%	0.00	0.00	0.00	0.00	0
Schaefer	0.00	0.00	0.00	0.00	0.0%	0.00	0.00	0.00	0.00	0
Youth Centers	0.48	0.45	0.56	0.54	-2.7%	0.41	0.16	0.56	2.85	0
Victor Cullen	0.67	0.65	0.62	0.42	-31.9%	0.73	0.42	1.29	5.11	0
Privately Operated	0.23	0.32	0.29	0.36	24.7%	0.33	0.23	0.39	2.28	0
O'farrell	0.00	0.00	0.00	0.00	n/a	0.00	0.00	0.00	0.00	0
In State Per Diems (Incl. Shelt.)	0.13	0.21	0.21	0.25	18.8%	0.22	0.13	0.28	1.55	0
Out of State Per Diems	0.84	0.98	0.72	0.96	32.7%	0.91	0.72	0.98	6.34	0



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Facility Incidents

INJURIES - Raw Numbers for Calculation (Incident count with associated incident)

	MONTHLY REPORTING PERIODS					FY2011 Year To Date				
	Oct-10	Nov-10	Dec-10	Jan-11	% Change	Average	Minimum	Maximum	Total	Target
TOTAL	118	106	131	117	-10.7%	108	78	131	758	0
Total State-Run	99	85	110	99	-10.0%	89	69	110	625	0
BCJJC	31	26	25	29	16.0%	24	12	31	171	0
Cheltenham	11	11	32	25	-21.9%	14	5	32	101	0
LESCC	5	4	3	3	0.0%	5	3	7	34	0
WMC	6	3	4	6	50.0%	4	3	6	30	0
Carter	1	1	0	0	0.0%	1	0	3	5	0
Noyes	10	16	9	10	11.1%	11	6	16	77	0
Hickey	15	8	16	16	0.0%	13	6	16	93	0
Waxter	15	8	9	3	-66.7%	7	3	15	52	0
MYRC	0	1	0	0	0.0%	0	0	1	1	0
Schaefer	0	0	0	0	0.0%	0	0	0	0	0
Youth Centers	4	5	12	6	-50.0%	7	4	12	47	0
Victor Cullen	1	2	0	1	0.0%	2	0	4	14	0
Privately Operated	19	21	21	18	-14.3%	19	9	28	133	0
O'farrell	closed	closed	closed	closed	0.0%	0	0	0	0	0
In State Per Diems (Incl. Shelt.)	12	17	19	13	-31.6%	16	8	26	110	0
Out of State Per Diems	7	4	2	5	150.0%	3	1	7	23	0

Physical Assault Youth On Youth - Raw Number for Calculation (Incident count with associated incident)

	MONTHLY REPORTING PERIODS					FY2011 Year To Date				
	Oct-10	Nov-10	Dec-10	Jan-11	% Change	Average	Minimum	Maximum	Total	Target
TOTAL	187	189	215	182	-15.3%	182	146	215	1275	0
Total State-Run	130	130	155	121	-21.9%	121	96	155	848	0
BCJJC	40	35	38	37	-2.6%	35	27	40	247	0
Cheltenham	20	16	49	30	-38.8%	22	10	49	151	0
LESCC	7	7	3	2	-33.3%	5	1	7	33	0
WMC	5	6	3	5	66.7%	4	2	6	29	0
Carter	4	5	1	4	300.0%	3	1	5	23	0
Noyes	11	14	12	10	-16.7%	11	4	14	76	0
Hickey	13	12	18	13	-27.8%	14	10	18	99	0
Waxter	14	18	9	5	-44.4%	10	5	18	71	0
MYRC	0	1	0	0	0.0%	0	0	1	1	0
Schaefer	0	0	0	0	0.0%	0	0	0	0	0
Youth Centers	15	13	16	15	-6.3%	13	8	16	92	0
Victor Cullen	1	3	6	0	-100.0%	4	0	6	26	0
Privately Operated	57	59	60	61	1.7%	61	50	80	427	0
O'farrell	closed	closed	closed	closed	0.0%	0	0	0	0	0
In State Per Diems (Incl. Shelt.)	46	48	49	51	4.1%	49	35	68	346	0
Out of State Per Diems	11	11	11	10	-9.1%	12	10	15	81	0



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Physical Assault Youth On Staff - Raw Number for Calculation (Incident count with associated incident)

	MONTHLY REPORTING PERIODS					FY2011 Year To Date				
	Oct-10	Nov-10	Dec-10	Jan-11	% Change	Average	Minimum	Maximum	Total	Target
TOTAL	41	49	51	63	23.5%	45	30	63	317	0
Total State-Run	17	25	31	36	16.1%	23	14	36	158	0
BCJJC	2	4	5	7	40.0%	5	2	10	32	0
Cheltenham	0	1	6	8	33.3%	2	0	8	16	0
LESCC	3	0	2	2	0.0%	2	0	3	12	0
WMC	2	2	0	2	0.0%	1	0	2	7	0
Carter	1	1	0	1	0.0%	0	0	1	3	0
Noyes	3	2	0	2	0.0%	1	0	3	8	0
Hickey	1	2	3	3	0.0%	2	0	4	15	0
Waxter	1	7	6	7	16.7%	5	0	7	33	0
MYRC	0	0	0	0	0.0%	0	0	0	0	0
Schaefer	0	0	0	0	0.0%	0	0	0	0	0
Youth Centers	3	5	8	4	-50.0%	3	1	8	24	0
Victor Cullen	1	1	1		-100.0%	1	1	2	8	0
Privately Operated	24	24	20	27	35.0%	23	16	28	159	0
O'farrell	closed	closed	closed	closed	0.0%	0	0	0	0	0
In State Per Diems (Incl. Shelt.)	15	16	17	18	5.9%	16	12	19	109	0
Out of State Per Diems	9	8	3	9	200.0%	7	3	9	50	0

Group Disturbance - Raw Number for Calculation (Incident count with associated incident)

	MONTHLY REPORTING PERIODS					FY2011 Year To Date				
	Oct-10	Nov-10	Dec-10	Jan-11	% Change	Average	Minimum	Maximum	Total	Target
TOTAL	12	10	7	8	14.3%	8	4	12	55	0
Total State-Run	10	9	7	8	14.3%	7	3	10	50	0
BCJJC	5	1	2	1	-50.0%	3	1	5	18	0
Cheltenham	1	3	2	4	100.0%	2	0	4	11	0
LESCC	1	0	1	0	-100.0%	0	0	1	3	0
WMC	0	0	0	0	0.0%	0	0	0	0	0
Carter	0	1	0	0	0.0%	0	0	1	1	0
Noyes	1	2	0	0	0.0%	1	0	2	4	0
Hickey	0	1	1	2	100.0%	1	0	2	5	0
Waxter	1	1	0	0	0.0%	1	0	2	5	0
MYRC	0	0	0	0	0.0%	0	0	0	0	0
Schaefer	0	0	0	0	0.0%	0	0	0	0	0
Youth Centers	1	0	0	1	0.0%	0	0	1	2	0
Victor Cullen	0	0	1	0	-100.0%	0	0	1	1	0
Privately Operated	2	1	0	0	0.0%	1	0	2	5	0
O'farrell	closed	closed	closed	closed	0.0%	0	0	0	0	0
In State Per Diems (Incl. Shelt.)	2	1	0	0	0.0%	1	0	2	5	0
Out of State Per Diems	0	0	0	0	0.0%	0	0	0	0	0



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Use of Seclusion - Raw Number for Calculation (Incident count with associated incident)

	MONTHLY REPORTING PERIODS					FY2011 Year To Date				
	Oct-10	Nov-10	Dec-10	Jan-11	% Change	Average	Minimum	Maximum	Total	Target
TOTAL	90	59	70	68	-2.9%	69	53	90	483	0
Total State-Run	76	52	61	57	-6.6%	57	43	76	400	0
BCJJC	53	35	43	39	-9.3%	41	30	53	290	0
Cheltenham	1	3	7	3	-57.1%	2	0	7	16	0
LESCC	7	2	1	1	0.0%	2	0	7	16	0
WMC	3	0	2	1	-50.0%	2	0	4	13	0
Carter	0	2	0	0	0.0%	0	0	2	2	0
Noyes	8	3	1	5	400.0%	3	1	8	24	0
Hickey	1	3	4	3	-25.0%	3	0	4	19	0
Waxter	3	4	3	5	66.7%	3	0	5	20	0
MYRC	0	0	0	0	0.0%	0	0	0	0	0
Schaefer	0	0	0	0	0.0%	0	0	0	0	0
Youth Centers	0	0	0	0	0.0%	0	0	0	0	0
Victor Cullen	0	0	0	0	0.0%	0	0	0	0	0
Privately Operated	14	7	9	11	22.2%	12	7	17	83	0
O'farrell	closed	closed	closed	closed	0.0%	0	0	0	0	0
In State Per Diems (Incl. Shelt.)	9	6	6	9	50.0%	8	6	10	55	0
Out of State Per Diems	5	1	3	2	-33.3%	4	1	7	28	0

Use of Restraints - Raw Number for Calculation (Incident count with associated incident)

	MONTHLY REPORTING PERIODS					FY2011 Year To Date				
	Oct-10	Nov-10	Dec-10	Jan-11	% Change	Average	Minimum	Maximum	Total	Target
TOTAL	251	276	327	308	-5.8%	271	241	327	1898	0
Total State-Run	199	204	260	222	-14.6%	197	154	260	1380	0
BCJJC	59	56	62	57	-8.1%	54	40	62	377	0
Cheltenham	25	26	79	53	-32.9%	33	13	79	228	0
LESCC	13	4	8	4	-50.0%	8	4	13	59	0
WMC	10	11	9	12	33.3%	10	6	17	72	0
Carter	8	11	1	6	500.0%	5	1	11	38	0
Noyes	18	24	13	18	38.5%	17	13	24	116	0
Hickey	11	13	23	16	-30.4%	16	11	23	112	0
Waxter	22	28	28	23	-17.9%	24	15	28	167	0
MYRC	0	0	0	0	0.0%	0	0	0	0	0
Schaefer	0	0	0	0	0.0%	0	0	0	0	0
Youth Centers	24	22	28	27	-3.6%	20	8	28	142	0
Victor Cullen	9	9	9	6	-33.3%	10	6	17	69	0
Privately Operated	52	72	67	86	28.4%	74	52	87	518	0
O'farrell	closed	closed	closed	closed	0.0%	0	0	0	0	0
In State Per Diems (Incl. Shelt.)	24	39	41	50	22.0%	43	24	54	298	0
Out of State Per Diems	28	33	26	36	38.5%	31	26	36	220	0

GDU Agency Goals and Actions Assessment Dashboard- DJS

(Contributing Actions, Benchmarks and Progress to Date: February 2011)

GDU IV. Reduce Violent Crime in Maryland by 10 % a Year

Contributing Actions/Deliverables	Implementation Targets	Delivery Date	Progress to Date	Status/Comments	GDU Assessment
A. Enhance Law Enforcement Efforts					
Ensure 20 contacts per youth per month for juveniles in VPI in Baltimore City	Month: 20 contacts / youth 6 Months: 120 contacts/youth Year: 240 contacts/ youth	Monthly, December '10 (6 mo), June '11 (year)	December: 15 contacts/youth	2010 Totals Month: 19 contacts / youth 6 Months: 106 contacts/youth Year: 221 contacts/ youth	2009 Totals Month: 18 contacts 6 Months: 102 contacts Year: 212 contacts
GPS monitoring	Maintain 180-200 youth	Ongoing	As of Feb 1: 173		
Working with DPP to identify dually involved youth and families	All dually involved youth	Ongoing	January: matched 9 times		

GDU V. Reduce Violent Crimes Against Women and Children by 25% by 2012

Contributing Actions/Deliverables	Implementation Targets	Delivery Date	Progress to Date	Status/Comments	GDU Assessment
A. Enhance Law Enforcement Efforts					
Launch "Gang Initiatives"	Develop a method to share DJS juvenile information pertaining to gang involvement with law enforcement and other interests	Completed	Law Enforcement has access to the information on ASSIST through the Dashboard.		
Train all DJS employees to use GangNet	115 training sessions/ total of 506 staff to train	Completed	November: 135 sessions with 575 staff trained	DJS obtained access to GangNet looking youth up for possible gang involvement. Statewide training completed Nov, 10. New staff to be trained during entry level training.	
Expand OSK + Integrate with VPI	Expand to Baltimore City 200 slots and Prince George's County 36 slots with VPI	Ongoing	Feb: Baltimore City 198 slots filled Prince George's 36 slots filled	Fully implemented in Baltimore City and Prince George's	
B. Maintain 95% of Evidence-Based Services Slots Filled with Youth in the Community					

Expand to 428 EBS Slots Statewide through increased use of MST, FFT, and Multi-Dimensional Therapy Foster Care	Contracted slots : 364 - Dec	12/10	Feb: 328 active slots	91% of active slots filled 82% of contracted slots filled	
Maintain 90% percent occupancy of EBS slots statewide	96% utilization	Ongoing	Feb: 91% utilization	EBS Utilization Spreadsheet forwarded for each StateStat	
C. Decrease Out of State Placement of DJS Youth by 20% by 2010 and 50% by 2011 (historical numbers needed) - add amount of decrease for 2010					
Baltimore City DJS Treatment Facility	Complete construction - reliant on approval of the FY11 budget request for Design/Build funding.	2012	Search for suitable property is on-going	Suitable site not yet identified. DGS Engineers conducted site assessments on two previously identified properties and both were not suitable for building.	
Develop/ launch in-state staff secure program to bring back out-of-state youth	Develop/ launch program - capacity 48	Completed	Jan: at capacity of 48		
D. Reduce the Avg. Daily Number of Youth in DJS non-Residential Treatment Facilities (incl. Group Homes) by 10% by 2010 and 20% by 2011 - SAME AS C -add amount of decrease for 2010					
Baseline: City - 178	City- 142	2011	February: 178		
Baseline: Southern- 73	Southern- 62	2011	February: 61		
Baseline: Metro -135 (PG-90) (MC- 45)	Metro -120 (PG-77) (MC-43)	2011	February: 153 (PG-108) (MC-45)		
E. Increase number of Baltimore City youth returning from placement with CORPS Services					
CORPS Project: Reduce Recidivism	Reduce recidivism rate of CORPS youth < 20%	Ongoing	To be updated		Currently working on this - to be more reflective of current goals/targets
CORPS Project: Increase placement of youth >18 w/employment, education or occupational skills	Placement rate 60%	Ongoing	To be updated		
CORPS Project: Decrease highschool dropout rate of formerly detained/placed youth	Increase by 20% school retention rate of youth under 18	Ongoing	To be updated		
CORPS Project: Youth w/ MVA ID Cards to date	Reviewing program to determine goals (number of youth)	Ongoing	September: 18 youth referred - 8 youth with MVA ID Cards		

CORPS Project: Participants	Reviewing program to determine goals (number of youth)	Ongoing	October: 13 participants		
G. Improve integration of child serving agency activities (GOC)					
Initiate data sharing between DJS, DHR, and other agencies through "Children's Dashboard"	Complete MOUs, Develop dashboard, Train caseworkers	Completed	MOU Signed, staff trained, directives given by each agency	DJS/DHR Staff using dashboard daily to see if youth are co-committed.	
Initiate data sharing between DJS & DC	Determine what databases contain the needed information	To be updated	Court Dispositions, Parental Information, Current Address. Legal Status, Caseworker Contact Information, Photo of the Youth, Outstanding Warrants, Offense History		
Initiate data sharing between DJS & VA	Draft legislation to be put forward that would allow VA to share information with Maryland	To be updated	On 7/21/10, transferred data on MD youth currently in Residential Treatment for matching with VA youth		

Assesment Key	
A	Ahead/ Exceeding Expectations
OT	On Track
B	Behind Schedule
CB	Considerably Behind Schedule