

StateStat

Department of Juvenile Services

Overview



Maryland Department of
Juvenile Services
Treating • Supporting • Protecting



DJS Management Team

Secretary: *Sam Abed*

Appointed: March 2011

Deputy Secretary for Administration: *Lynette Holmes*

Deputy Secretary for Operations: *Sheri Meisel*

Population Overview	Last Four Months				FY2011 YTD		FY2010 YTD		FY2010	FY2009	FY2008	FY2007	FY2006
	Nov-10	Dec-10	Jan-11	Feb-11	Average	Total	Average	Total	Annual	Annual	Annual	Annual	Annual
New Intake Cases	3001	2434	2849	2788	2,878	23,022	3,335	26,681	40,729	48,528	51,110	51,157	53,507
Cases Closed at Intake	1053	1072	1035	1003	1,123	8,984	1,364	10,911	16,095	18,959	18,856	18,106	17,296
Cases Informaled	603	572	652	619	621	4,967	690	5,521	8,562	9,854	10,690	10,107	12,534
Cases Formaled	1271	1040	1109	1203	1,228	9,825	1,345	10,758	16,381	19,164	20,857	22,074	22,810
Probation Dispositions	400	401	398	404	422	3,375	481	3,846	5,924	6,442	6,357	5,722	5,826
Committed Dispositions	127	131	130	129	139	1,109	153	1,225	1,945	1,903	1,900	1,978	2,057
Detention Alternatives ADP	610	610	608	656	654		741		770	785	774		
Pre-Disposition Detention ADP	277	238	223	237	244		na		na	na	na	na	na
Detention Admissions	524	451	486	486	487	1,947	na	0	0	0	0	0	0
Detention ALOS	16.3	17.2	14.5	15.9	16.0		na	0	na	na	na	na	na
Detained Pending Placement ADP	204	208	192	176	195		na		na	na	na	na	na
Pending Placement Admissions	144	125	138	126	133	533	139	1,113	1,542	1,552	1,462	1,383	1,480
Pending Placement ALOS	42.2	50.9	47.9	41.1	45.5		35		37	33	37	46	42
Community Supervision Cases	8517	8597	8496	8449	8,611		9,824	78,592	115,844	127,228	127,869	126,516	132,448
Informal	1,567	1,658	1,625	1,625	1,685		2,093	16,743	25,069	28,996	27,715	28,698	30,488
Probation	4,425	4,396	4,344	4,310	4,412		5,164	41,308	60,184	67,208	66,638	62,847	65,537
Aftercare (Including Placed)	2,525	2,543	2,527	2,514	2,514		2,568	20,541	30,591	31,024	33,516	34,971	36,423
VPI Cases Under Supervision	542	555	545	573	539		368		379	280			
Committed ADP	935	956	958	970	934		921		916	933	1,017	1,050	1,051
State-Run	221	221	218	225	220		225		220	235	220	187	209
Private In-State	602	619	619	622	599		600		597	588	676	754	765
Private Out of State	112	116	121	122	114		96		100	110	121	110	77



Department of Juvenile Services Intake

REFERRALS AND CASE PROCESSING

	MONTHLY REPORTING PERIODS				% Change	FY2011 Year to Date			
	Nov-10	Dec-10	Jan-11	Feb-11		Average	Minimum	Maximum	Total
New Intake Cases Received	3006	2446	2922	2788	-4.6%	2,889	2,446	3,128	23,112
Male Intake Cases	2176	1757	2130	2070	-2.8%	2,117	1,757	2,299	16,932
Female Intake Cases	830	689	792	718	-9.3%	773	689	830	6,180
Baltimore City	407	277	325	332	2.2%	402	277	491	3,215
Central Region	834	705	751	707	-5.9%	744	690	834	5,948
Western Region	340	189	258	269	4.3%	273	189	340	2,183
Eastern Region	310	278	320	331	3.4%	370	278	510	2,961
Southern Region	467	528	563	512	-9.1%	503	405	574	4,027
Metro Region	648	469	705	637	-9.6%	597	469	705	4,778
Case Forwarding Decisions Made	2922	2695	2843	2825	-0.6%	2,979	2,695	3,401	23,829
Cases Closed at Intake During Month	1073	1096	1052	1003	-4.7%	1,131	996	1,480	9,045
Rate of Intake Cases Closed	37%	41%	37%	36%	-4.1%	39%	35%	49%	
Cases Informaled During Month	577	546	647	619	-4.3%	614	546	698	4,910
Male Informaled	404	397	453	450	-0.7%	436	397	478	3,486
Female Informaled	173	149	194	169	-12.9%	178	140	220	1,424
Baltimore City	19	18	18	47	161.1%	24	11	47	191
Central Region	136	122	153	149	-2.6%	139	122	153	1,108
Western Region	114	72	94	75	-20.2%	84	53	114	671
Eastern Region	92	81	102	56	-45.1%	105	56	167	841
Southern Region	97	141	139	113	-18.7%	126	97	157	1,008
Metro Region	119	112	141	179	27.0%	136	112	179	1,091
Rate of Intake Cases Informaled	20%	20%	23%	22%	-3.7%	21%	18%	23%	
Cases Formaled During Month	1272	1053	1144	1203	5.2%	1,234	1,053	1,364	9,874
Male Formaled	1021	881	918	985	7.3%	1,012	881	1,145	8,098
Female Formaled	251	172	226	218	-3.5%	222	172	256	1,776
Baltimore City	316	231	220	253	15.0%	297	220	356	2,374
Central Region	348	301	331	327	-1.2%	318	295	348	2,542
Western Region	126	75	96	117	21.9%	105	75	126	837
Eastern Region	116	98	94	119	26.6%	122	94	158	978
Southern Region	149	130	170	163	-4.1%	162	129	189	1,292
Metro Region	217	218	233	224	-3.9%	231	200	262	1,851
Rate of Intake Cases Formaled	44%	39%	40%	43%	5.8%	43%	39%	46%	



StateStat

Department of Juvenile Services

Intake

REFERRALS AND CASE PROCESSING

	MONTHLY REPORTING PERIODS				% Change	FY2011 Year to Date			
	Nov-10	Dec-10	Jan-11	Feb-11		Average	Minimum	Maximum	Total
Probation Dispositions During Month*	400	401	398	404	1.5%	422	398	473	3,375
Male Probation	334	337	333	346	3.9%	349	333	377	2,795
Female Probation	66	64	65	58	-10.8%	73	58	103	580
Baltimore City	83	63	92	69	-25.0%	93	63	134	744
Central Region	111	119	111	135	21.6%	115	102	135	917
Western Region	40	57	53	62	17.0%	50	40	62	400
Eastern Region	43	48	30	29	-3.3%	35	24	48	281
Southern Region	38	30	38	52	36.8%	48	30	61	381
Metro Region	85	84	74	57	-23.0%	82	57	104	652
Committed Dispositions During Month*	130	138	139	129	-7.2%	141	129	169	1,128
Male Committed	111	124	118	100	-15.3%	122	100	147	976
Female Committed	19	14	21	29	38.1%	19	13	29	152
Baltimore City	32	38	29	22	-24.1%	35	22	57	283
Central Region	22	14	28	21	-25.0%	20	14	28	163
Western Region	11	18	6	22	266.7%	14	6	22	114
Eastern Region	20	14	12	17	41.7%	17	12	21	134
Southern Region	14	18	16	15	-6.3%	17	14	23	135
Metro Region	31	36	48	32	-33.3%	37	31	48	299

**Note: Probation and committed dispositions are based on court disposition date with unique youth count by region.*



Department of Juvenile Services
StateStat wo Per Diems
 Reporting Period: February 2011

MBE CONTRACT ACTIVITY

Goal Achieved: **12.19%** # Waivers requested: # Waivers granted: Goal Achieved: **9.24%** # Waivers requested: # Waivers granted:

PROCUREMENT/CONTRACT AWARDS	CURRENTLY AVAILABLE PERIOD (Month, Year)						YEAR-TO-DATE					
	Agency Total	Ethnic	Women	Disabled / Non-Profit / Sheltered Workshop	Total MBE/WBE	%	Agency Total	Ethnic	Women	Disabled / Non-Profit / Sheltered Workshop	Total MBE/WBE	%
Payment Totals	\$7,879,215.43	\$75,582.67 0.96%	\$222,125.66 2.82%	\$555,713.56 7.05%	\$853,421.89	10.83%	\$60,014,406.23	\$1,231,154.63 \$0.02	\$1,813,709.56 \$0.03	\$3,255,213.08 \$0.05	\$6,300,077.27	10.50%
Awards Totals	\$3,298,642.80	\$193,901.25 5.88%	\$185,811.67 5.63%	\$22,435.75 0.68%	\$402,148.67	12.19%	\$18,656,862.00	\$468,833.00 2.51%	\$752,254.00 4.03%	\$502,395.00 2.69%	\$1,723,482.00	9.24%
Architectural and Engineering	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
Construction	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
Construction Related	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
Maintenance	\$14,000.40	\$0.00	\$0.00	\$0.00	\$0.00	0.00%	\$414,220.00	\$28,031.00	\$1,269.00	\$0.00	\$29,300.00	7.07%
Services	\$128,457.20	\$0.00	\$20,500.00	\$0.00	\$20,500.00	15.96%	\$2,230,821.00	\$13,493.00	\$71,195.00	\$19,605.00	\$104,293.00	4.68%
Supplies and Equipment	\$97,901.83	\$0.00	\$0.00	\$0.00	\$0.00	0.00%	\$869,318.00	\$33,172.00	\$16,011.00	\$5,345.00	\$54,528.00	6.27%
IT Services	\$20,275.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00%	\$469,088.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00%
IT Supplies and Equipment	\$2,271.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00%	\$12,966.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00%
Human, Cultural, Social & Educational	\$1,983,919.00	\$174,987.00	\$0.00	\$0.00	\$174,987.00	8.82%	\$7,884,756.00	\$178,061.00	\$30,000.00	\$0.00	\$208,061.00	2.64%
Corporate Credit Card	\$285,611.00	\$2,133.00	\$32,740.00	\$6,656.00	\$41,529.00	14.54%	\$2,490,081.00	\$11,798.00	\$348,035.00	\$45,959.00	\$405,792.00	16.30%
Direct Vouchers	\$766,207.37	\$16,781.25	\$132,571.67	\$15,779.75	\$165,132.67	21.55%	\$4,285,612.00	\$204,278.00	\$285,744.00	\$431,486.00	\$921,508.00	21.50%

Notes: (1) MBE data consist of MBE prime and MBE subcontract awards and payments, where applicable. (2) The "Women" category may include contract awards and payments to dually-certified MBEs.

SBR INDICATORS	Agency Total	Total SBR	# Designated Procurements	%	Agency Total	Total SBR	# Designated Procurements	%
Payment Totals	\$5,849,467	\$203,646	0	3.48%	\$18,352,771	\$1,813,722	0	9.88%



Department of Juvenile Services
StateStat w Per Diems
 Reporting Period: February 2011

MBE CONTRACT ACTIVITY

Goal Achieved: **11.77%** # Waivers requested: # Waivers granted: Goal Achieved: **8.60%** # Waivers requested: # Waivers granted:

PROCUREMENT/CONTRACT AWARDS	CURRENTLY AVAILABLE PERIOD (Month, Year)						YEAR-TO-DATE					
	Agency Total	Ethnic	Women	Disabled / Non-Profit / Sheltered Workshop	Total MBE/WBE	%	Agency Total	Ethnic	Women	Disabled / Non-Profit / Sheltered Workshop	Total MBE/WBE	%
Payment Totals	\$6,880,169.96	\$75,582.67 1.10%	\$222,125.66 3.23%	\$555,713.56 8.08%	\$853,421.89	12.40%	\$55,955,160.23	\$1,231,154.63 \$0.02	\$1,813,710.09 \$0.03	\$3,255,213.08 \$0.06	\$6,300,077.80	11.26%
Awards Totals	\$7,879,216.43	\$193,901.25 2.46%	\$185,811.67 2.36%	\$547,788.00 6.95%	\$927,500.92	11.77%	\$59,164,484.10	\$647,719.00 1.09%	\$1,250,926.00 2.11%	\$3,189,143.00 5.39%	\$5,087,788.00	8.60%
Architectural and Engineering	\$0.00				\$0.00		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
Construction	\$0.00				\$0.00		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
Construction Related	\$0.00				\$0.00		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
Maintenance	\$14,000.40	\$0.00	\$0.00	\$0.00	\$0.00	0.00%	\$414,220.33	\$28,031.00	\$1,269.00	\$13,520.00	\$42,820.00	10.34%
Services	\$128,457.20	\$0.00	\$20,500.00	\$0.00	\$20,500.00	15.96%	\$2,230,820.63	\$13,493.00	\$71,195.00	\$19,605.00	\$104,293.00	4.68%
Supplies and Equipment	\$97,901.83	\$0.00	\$0.00	\$0.00	\$0.00	0.00%	\$869,317.41	\$33,172.00	\$16,011.00	\$5,345.00	\$54,528.00	6.27%
IT Services	\$20,275.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00%	\$469,087.83	\$0.00	\$0.00	\$0.00	\$0.00	0.00%
IT Supplies and Equipment	\$2,271.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00%	\$3,415,632.86	\$0.00	\$0.00	\$0.00	\$0.00	0.00%
Human, Cultural, Social & Educational	\$1,983,919.00	\$174,987.00	\$0.00	\$0.00	\$174,987.00	8.82%	\$7,884,756.04	\$178,061.00	\$30,000.00	\$0.00	\$208,061.00	2.64%
Corporate Credit Card	\$285,611.00	\$2,133.00	\$32,740.00	\$6,656.00	\$41,529.00	14.54%	\$2,452,117.00	\$12,196.00	\$347,765.00	\$45,959.00	\$405,920.00	16.55%
Direct Vouchers	\$5,346,781.00	\$16,781.25	\$132,571.67	\$541,132.00	\$690,484.92	12.91%	\$41,428,532.00	\$382,766.00	\$784,686.00	\$3,104,714.00	\$4,272,166.00	10.31%

Notes: (1) MBE data consist of MBE prime and MBE subcontract awards and payments, where applicable. (2) The "Women" category may include contract awards and payments to dually-certified MBEs.

SBR INDICATORS	Agency Total	Total SBR	# Designated Procurements	%	Agency Total	Total SBR	# Designated Procurements	%
Payment Totals	\$5,849,467	\$203,646	0	3.48%	\$18,352,771	\$1,813,762	0	9.88%



StateStat

Department of Juvenile Services

Region OT

Total Overtime Hours	TWO-WEEK REPORTING PERIODS - ENDING:					% Change	Target	FY2011 Year To Date			
	1/25/11	2/8/11	2/22/11	3/8/11	Average			Min	Max	Total	
State Totals	17,023	15,629	15,208	16,069	5.7%	11,323	16,301	14,575	19,868	293,411	
Administration	47	53	54	69	27.6%		76	13	184	1,374	
Community Supervision	1,872	1,610	1,545	1,633	5.7%		1,712	1,511	2,071	30,811	
Transportation	1,214	1,137	1,133	1,299	14.7%		1,069	664	1,424	19,250	
Facilities	13,891	12,829	12,476	13,068	4.7%		13,443	11,957	16,360	241,976	
Headquarters	36	46	26	35	34.8%	102	58	5	158	1,040	
Secretary	0	0	0	0	0.0%		0	0	0	0	
Departmental Support	24	15	6	23	275.0%		13	2	30	225	
Office of Administration	12	31	20	12	-38.8%		45	0	154	815	
Baltimore City	6,070	4,688	4,836	5,213	7.8%	3,694	5,313	4,512	6,304	95,634	
Administration	0	5	24	28	16.4%		3	0	28	61	
Community Supervision	1,374	899	934	1,008	7.9%		1,123	899	1,501	20,213	
Transportation	896	823	832	939	12.8%		821	512	1,098	14,783	
BCJJC	3,756	2,886	3,010	3,171	5.4%		3,290	2,573	3,816	59,221	
MYRC	0	0	0	0	0.0%		18	0	88	322	
WDSH	44	76	36	67	84.1%		57	18	117	1,034	
Central Region	3,641	3,652	3,387	3,542	4.6%	2,059	3,658	2,947	4,865	65,844	
Administration	6	3	2	0	-100.0%		7	0	21	133	
Community Supervision	302	336	262	232	-11.6%		311	232	372	5,593	
Transportation	51	29	59	48	-18.0%		21	0	59	385	
Hickey	3,282	3,284	3,064	3,262	6.5%		3,318	2,613	4,468	59,732	
Western Region	1,877	1,608	1,954	2,083	6.6%	1,172	1,665	1,287	2,176	29,973	
Administration	0	0	2	6	200.0%		4	0	17	77	
Community Supervision	7	28	27	7	-74.9%		17	7	31	310	
Transportation	21	42	35	52	49.0%		32	5	52	577	
Youth Centers	748	572	625	688	10.0%		594	318	862	10,684	
Victor Cullen	786	764	712	747	4.9%		586	351	936	10,543	
Western Maryland CC	316	202	554	583	5.3%		432	202	583	7,782	
Eastern Region	538	519	627	649	3.5%	303	629	446	832	11,325	
Administration	0	0	0	0	0.0%		0	0	0	0	
Community Supervision	7	5	40	34	-15.0%		61	5	120	1,096	
Transportation	130	150	110	105	-4.7%		115	0	189	2,070	
Carter	165	157	189	186	-1.3%		160	41	287	2,877	
Lower Shore	236	207	288	324	12.3%		293	195	408	5,282	
Southern Region	1,004	1,287	1,118	794	-29.0%	444	1,129	794	1,287	20,330	
Administration	0	0	0	0	0.0%		0	0	8	8	
Community Supervision	14	50	126	37	-70.3%		34	3	126	606	
Transportation	71	31	36	47	32.4%		47	0	77	844	
Waxter	920	1,206	957	710	-25.8%		1,048	710	1,221	18,873	
Metro Region	3,857	3,829	3,260	3,754	15.2%	3,548	3,848	3,260	4,580	69,265	
Administration	5	0	0	0	0.0%		3	0	8	55	
Community Supervision	168	292	156	315	102.1%		166	28	315	2,994	
Transportation	46	63	61	109	77.2%		33	0	109	591	
Noyes	709	820	782	936	19.8%		837	379	1,247	15,065	
Cheltenham	2,930	2,655	2,261	2,393	5.9%		2,809	2,261	3,177	50,561	



StateStat

Department of Juvenile Services

Resid. OT

Total Overtime Hours	TWO-WEEK REPORTING PERIODS				% Change	FY2011 Year To Date			
	1/25/11	2/8/11	2/22/11	3/8/11		Average	Min	Max	Total
BCJJC	3,756	2,886	3,010	3,171	5.4%	3,290	2,573	3,816	59,221
MYRC	0	0	0	0	0.0%	76	0	1,075	1,366
Schaefer	44	76	36	67	84.1%	157	18	1,868	2,832
Hickey	3,282	3,284	3,064	3,262	6.5%	3,330	2,613	4,468	59,945
Victor Cullen	786	764	712	747	4.9%	596	351	936	10,726
WMC	316	202	554	583	5.3%	457	202	827	8,219
Youth Centers	748	572	625	688	10.0%	594	318	862	10,690
Carter	165	157	189	186	-1.3%	176	41	348	3,162
LESCC	236	207	288	324	12.3%	302	195	470	5,444
Waxter	920	1,206	957	710	-25.8%	1,056	710	1,240	19,016
Cheltenham	2,930	2,655	2,261	2,393	5.9%	2,809	2,261	3,177	50,568
Noyes	709	820	782	936	19.8%	845	379	1,247	15,215

Note: Effective July 2007, bi-w 881.1 802.3 543.6 760.4

Total Callout Hours	TWO-WEEK REPORTING PERIODS				% Change	FY2011 Year To Date			
	1/11/11	1/25/11	2/8/11	2/22/11		Average	Min	Max	Total
Total All Facilities	2832	2632	2848	2520	-11.5%	2,646	1,968	3,072	44,984
BCJJC	680	864	1016	1016	0.0%	689	448	1,016	10,336
Cheltenham	832	680	456	416	-8.8%	689	416	928	11,712
LESCC	64	96	88	72	-18.2%	71	16	136	1,208
WMC	8	8	32	72	125.0%	39	8	88	664
Carter	16	48	8	16	100.0%	24	8	48	408
Noyes					0.0%	276	144	384	3,592
Hickey	504	424	416	392	-5.8%	436	264	664	7,416
Waxter	168	176	296	184	-37.8%	193	104	336	3,280
Schaefer	0	40	56	0	-100.0%	23	0	64	384
Youth Centers	344	144	384	216	-43.8%	186	64	384	3,160
Victor Cullen	216	152	96	136	41.7%	166	96	248	2,824

Note: Effective July 2007, bi-weekly data are reported.



StateStat

Department of Juvenile Services

Resid. OT

Total Overtime Dollars	TWO-WEEK REPORTING PERIODS				% Change	FY2011 Year To Date			
	1/25/11	2/8/11	2/22/11	3/8/11		Average	Min	Max	Total
State Facility Total	\$364,017	\$351,305	\$334,241	\$348,787	4.4%	\$362,497	\$319,688	\$435,396	\$6,524,940
BCJJC	\$92,993	\$73,133	\$76,443	\$79,536	4.0%	\$84,238	\$64,464	\$101,557	\$1,516,282
MYRC	\$0	\$0	\$0	\$0	0.0%	\$638	\$0	\$2,662	\$11,491
Schaefer	\$1,284	\$2,285	\$1,125	\$2,016	79.2%	\$1,845	\$719	\$3,397	\$33,216
Hickey	\$86,607	\$86,081	\$81,826	\$87,214	6.6%	\$89,015	\$74,145	\$117,553	\$1,602,270
Victor Cullen	\$20,737	\$21,643	\$20,281	\$21,545	6.2%	\$16,721	\$10,034	\$26,479	\$300,984
WMC	\$8,166	\$5,547	\$14,224	\$14,968	5.2%	\$11,013	\$5,547	\$14,968	\$198,239
Youth Centers	\$18,726	\$14,632	\$16,276	\$18,136	11.4%	\$15,646	\$7,841	\$23,671	\$281,637
Carter	\$4,311	\$5,271	\$5,176	\$5,203	0.5%	\$4,528	\$1,423	\$7,772	\$81,503
LESCC	\$6,591	\$7,732	\$8,826	\$8,972	1.6%	\$8,399	\$5,613	\$11,611	\$151,177
Waxter	\$23,856	\$35,087	\$24,888	\$17,889	-28.1%	\$27,714	\$17,889	\$35,087	\$498,852
Cheltenham	\$81,630	\$75,973	\$63,720	\$67,787	6.4%	\$79,593	\$63,720	\$89,155	\$1,432,679
Noyes	\$19,117	\$23,920	\$21,458	\$25,522	18.9%	\$23,145	\$10,080	\$33,602	\$416,611



Department of Juvenile Services
Personnel

STAFFING

	MONTHLY REPORTING PERIODS (LAST DAY)				% Change	FY2011 Year To Date			
	Nov-10	Dec-10	Jan-11	Feb-11		Average	Minimum	Maximum	Total
Community Services Mandated Staff (FTE)									
Total PINS	655.0	652.0	652.0	647.5	-0.7%	664.3	647.5	682.0	
Total Mandated Staff (Including Contractual)	622.0	624.0	627.0	611.5	-2.5%	624.1	611.5	629.0	
Mandated Vacancies	33.0	28.0	25.0	36.0	44.0%	40.1	25.0	53.0	
Attrition < 12 Months	0.0	1.0	0.0	0.0	0.0%	0.3	0.0	1.0	2
Average Tenure	11.3	11.4	11.4	11.3	-1.2%	11.2	11.0	11.4	
Community Services Direct Care Staff									
Mandated CMS Staff PINS*	440.0	440.0	439.0	436.5	-0.6%	449	437	461	
Mandated CMS Staff (Incl. Contractual)*	427.0	426.0	425.0	415.5	-2.2%	426	416	430	
Last Day of Month Youth Count	8,378.0	8,450.0	8,349.0	8,318.0	-0.4%	8499	8318	9068	
Caseload: Staff Ratio (based on Youth)	19.6	19.8	19.6	20.0	1.8%	19.9	19.4	21.1	
Staff with > 30 Cases	69.0	71.0	65.0	59.0	-9.2%	69	59	81	
Residential Services Mandated Staff (FTE)									
Total PINS	924.0	932.0	928.0	923.0	-0.5%	913.9	892.0	932.0	
Mandated Staff (Including Contractual)	807.5	827.5	837.5	833.5	-0.5%	823.2	807.5	837.5	
Mandated Vacancies (Not Including Contractual)	89.5	82.5	79.5	85.5	7.5%	70.6	49.0	89.5	
Mandated Contractual Vacancies *	17.0	14.0	7.0	1.0	-85.7%	11.6	1.0	19.0	
Total Vacancies (FTE)	106.5	96.5	86.5	86.5	0.0%	85.2	68.0	106.5	
Attrition < 12 Months	3.0	1.0	3.0	na	0.0%	2.6	1.0	5.0	18
Average Tenure	6.2	6.2	6.1	na	0.0%	6.1	5.9	6.2	
Facility Direct Care Staff									
Resident Advisor PINS, Incl. Contractual as of last day from 2/08	506.0	507.0	526.0	526.0	0.0%	508	495	526	
Total Facility Resident Advisors as of last day	435.0	447.0	461.0	459.0	-0.4%	449	435	461	
On-Call RA's (Not included in counts fro ratios)	10.0	8.0	4.0	3.0	-25.0%	10	3	16	
PIN Vacancies (FTE)	44.0	38.0	54.0	63.0	16.7%	40	27	63	
Contractual Vacancies (FTE) *	17.0	14.0	7.0	1.0	-85.7%	12	1	19	
Total Vacancies (FTE)	61.0	52.0	61.0	64.0	4.9%	53	38	64	
Youth Population as of last day	710.0	642.0	647.0	663.0	2.5%	668	639	712	
Youth per Staff as of last day of Month	8.3	7.3	7.2	7.4	2.9%	8	7	8	
Mandated Staff (All)									
Hired - Permanent	10.0	12.0	6.0	5.0	-16.7%	8.3	4.0	12.0	66
Hired - Contractual	4.0	6.0	14.0	12.0	-14.3%	5.9	0.0	14.0	47
Involuntary Termination - Permanent	5.0	4.0	1.0	3.0	200.0%	3.3	1.0	6.0	26
Involuntary Termination - Contractual	0.0	0.0	1.0	2.0	100.0%	1.0	0.0	3.0	8
Voluntary Termination of Employment - PN	7.0	11.0	9.0	21.0	133.3%	10.3	5.0	21.0	82
Voluntary Termination of Employment - CN	0.0	2.0	0.0	3.0	0.0%	0.9	0.0	3.0	7
Violations of Conduct - Total	28	27	21	37	76.2%	34	21	51	268
Non-Certified	0	0	0	1	0.0%	1	0	2	6
Certified	28	27	21	36	71.4%	33	21	49	262



Department of Juvenile Services
Personnel

Sick Leave	TWO-WEEK REPORTING PERIODS					FY2010 Year To Date			
	11/16/2010	11/30/2010	12/14/2010	12/28/2010	% Change	Average	Minimum	Maximum	Total
SICK LEAVE TOTAL DAYS*	1,225	1,157	1,453	1,286	-11.5%	1,567	1,293	1,863	40,749
Administration	815	653	915	726	-20.7%	1,064	131	1,828	27,668
Community Services	3,923	3,391	4,471	3,169	-29.1%	3,862	509	5,998	100,399
Facilities	5,064	5,215	6,238	5,186	-16.9%	5,520	773	7,493	143,514
Headquarters	631	475	727	563	-22.6%	1,004	653	1,523	26,098
Secretary	24	11	11	54	386.4%	43	0	136	1,128
Departmental Support	474	336	568	417	-26.7%	808	539	1,251	21,014
Office of Administration	133	129	148	93	-37.3%	152	46	386	3,956
Baltimore City	2,044	1,837	2,797	2,034	-27.3%	2,756.4	2,055.1	3,817.9	71,666.3
Administration	24	4	100	2	-98.0%	12	0	52	301
Community Supervision	1,456	1,333	1,806	1,208	-33.1%	1,575	1,224	2,134	40,943
BCJJC	500	396	721	612	-15.1%	1,027	106	1,555	26,701
MYRC	0	0	0	0	0.0%	0	0	0	0
WDSH	64	104	171	212	24.0%	143	17	1,191	3,722
Central Region	1,620	1,730	1,815	1,916	5.5%	1,861	1,468	2,737	48,392
Administration	14	26	3	8	166.7%	30	0	101	771
Community Supervision	515	493	707	664	-6.1%	567	300	959	14,745
Hickey	1,091	1,211	1,106	1,245	12.5%	1,273	836	1,753	28,011
Western Region	1,509	1,467	1,588	1,592	0.2%	1,833.8	1,324.2	2,386.2	47,677.8
Administration	59	74	69	84	21.2%	112	32	229	2,917
Community Supervision	212	210	206	186	-9.7%	196	87	378	5,104
Youth Centers	885	669	671	656	-2.2%	1,086	647	1,517	23,890
Victor Cullen	353	514	643	667	3.8%	427	148	593	9,398
Eastern Region	1,092	852	901	766	-15.0%	852.4	589.4	1,165.3	22,162.9
Administration	48	16	0	21	0.0%	67	0	188	1,744
Community Supervision	484	358	286	375	31.2%	395	203	622	8,693
Carter	103	155	246	185	-24.6%	162	28	290	3,564
Lower Shore	457	324	370	185	-50.0%	258	66	499	5,684
Southern Region	943	924	977	889	-9.0%	1,046	625	1,487	27,189
Administration	29	55	15	44	200.0%	19	0	47	421
Community Supervision	395	218	373	278	-25.6%	478	212	809	10,523
Waxter	520	652	589	568	-3.6%	526	350	710	11,579
Metro Region	1,488	1,637	2,250	2,114	-6.1%	2,376.7	1,639.0	3,459.3	61,795.5
Administration	11	4	2	5	155.0%	21	0	98	466
Community Supervision	387	443	525	427	-18.7%	612	355	874	13,470
Noyes	383	512	675	697	3.3%	482	305	636	10,608
Cheltenham	708	678	1,048	984	-6.1%	1,288	825	1,857	28,341

*Note: Overall totals are reported in Days (8 hr days), but the regional breakdown is by hours.



Department of Juvenile Services
Personnel

IWIF Accident Leave	MONTHLY REPORTING PERIODS					% Change	FY2010 Year To Date			
	Sep-10	Oct-10	Nov-10	Dec-10	Average		Minimum	Maximum	Total	
FROI to IWIF										
Administration	0	0	1	0	-100.0%	0	0	2	4	
Community Services	4	2	4	3	-25.0%	3	0	5	30	
Facilities	30	38	26	35	34.6%	21	11	29	248	
FROI LAG > 3 DAYS*										
Administration	0	0	1	0	-100.0%	0	0	1	1	
Community Services	1	0	8	3	-62.5%	1	0	3	8	
Facilities	4	5	0	7	0.0%	2	0	5	29	
ACCIDENT LEAVE (DAYS)										
Administration	0	0	1	0	-100.0%	5	0	22	55	
Community Services	0	1	0	0	0.0%	0	0	0	0	
Comm Svcs Direct Care Staff	0	9	0	0	0.0%	11	0	54	126	
Facilities	0	0	8	3	-62.5%	11	0	35	135	
Facilities Direct Care Staff	221	123	250	318	27.2%	157	52	314	1,885	



StateStat

Department of Juvenile Services

Comm. Sup.

REGIONAL COMMUNITY SUPERVISION	MONTHLY REPORTING PERIODS					% Change	FY2011 Year To Date			
	Dec-10	Jan-11	Feb-11	Mar-11	Average		Minimum	Maximum	Target	
Percent of Cases Reviewed by Supervisor	91%	94%	93%	95%	2.2%	90%	86%	94%	90%	
Baltimore City Region	84%	91%	93%	93%	0.0%	87%	84%	91%	90%	
Central Region	90%	91%	92%	95%	3.3%	92%	84%	95%	90%	
Eastern Region	97%	96%	98%	95%	-3.1%	97%	95%	98%	90%	
Metro Region	95%	95%	87%	98%	12.6%	87%	69%	98%	90%	
Southern Region	90%	95%	97%	95%	-2.1%	94%	90%	97%	90%	
Western Region	95%	96%	98%	98%	0.0%	96%	86%	98%	90%	



StateStat

Department of Juvenile Services

Homicides

Juvenile Homicides - Statewide	Monthly Reporting Periods				'10 to '11 YTD % Change	Year to Date			'10 to '11 % Change	Total			
	Dec-10	Jan-11	Feb-11	Mar-11		2011	2010	2009		2010	2009	2008	2007
State Police count of youth killed, including custodials (Ages 0-17)	2	3	0	3	200%	6	2	16	-23%	31	40	50	55
Non-Custodial youth killed (7-17)	2	2	0	3	400%	5	1	9	0%	20	20	37	41
Custodial murders, incl. infanticide or relative killings, and juv. homicides ages 0-6.	0	1	0	0	0%	1	1	7	-42%	11	19	15	13
Youth killed while under DJS supervision (7-21), including open warrants	1	1	0	1	0%	2	2	3	-50%	7	14	17	18
Ages 7-17	1	1	0	1	100%	2	1	3	0%	6	6	9	19
Ages 18-21	0	0	0	0	-100%	0	1	0	-88%	1	8	8	5
VPI/OSK Youth killed	0	1	0	0	NC	1	0	0	-100%	0	1	1	NA
Youth killed who had any contact with DJS (Ages 7-17)	1	2	0	3	400%	5	1	8	-13%	14	16	22	19

Juvenile Homicides Baltimore City	Monthly Reporting Periods				'10 to '11 YTD %Change	Year to Date			'10 to '11 % Change	Total			
	Dec-10	Jan-11	Feb-11	Mar-11		2011	2010	2009		2010	2009	2008	2007
State Police count of youth killed, incl. custodials (ages 0-17)	2	1	0	2	50%	3	2	6	-14%	12	14	30	25
Non-Custodial youth killed (7-17)	2	1	0	2	200%	3	1	6	-38%	8	13	23	23
Custodial murders, incl. infanticide or relative killings, and ages 0-6 homicides	0	0	0	0	-100%	0	1	0	300%	4	1	7	2
Youth killed while under DJS sup. ages (7-21), incl. open warrants	1	1	0	1	100%	2	1	3	-67%	4	12	9	10
Ages 7-17	1	1	0	1	100%	2	1	3	-33%	4	6	5	6
Ages 18-21	0	0	0	0	NC	0	0	0	-100%	0	6	4	4
VPI/OSK Youth killed	0	1	0	0	NC	1	0	0	-100%	0	1	1	0
Youth killed who had any contact with DJS (Ages 7-17)	1	1	0	2	200%	3	1	6	-36%	7	11	15	Unkn.
City Police count of non-fatal shootings, incl. custodials (Age 0-17)	4	2	4	3	29%	9	7	12	-35%	34	52	89	86
Non-fatal shootings of youth under DJS supervision (ages 7-17), including youth with open warrants	3	0	1	2	-25%	3	4	9	-25%	15	20	30	47



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Department of Juvenile Services

VPI

OSK	Monthly Reporting Periods				% Change	FY2011 Year to Date		
	Dec-10	Jan-11	Feb-11	Mar-11		Average	Minimum	Maximum
Spaces	200	200	200	200	0.0%	200	200	200
Spaces Filled	197	177	198	191	-3.5%	194	177	199

GPS Tracking - First of Month Count	Jan-11	Feb-11	Mar-11	Apr-11	% Change	Average	Minimum	Maximum
State Total	157	173	178	159	-10.7%	177	157	208
Baltimore City	75	82	82	79	-3.7%	84	70	105
Central Region	12	24	23	10	-56.5%	20	12	28
Baltimore County	7	16	16	6	-62.5%	15	7	26
Metro Region	49	45	48	46	-4.2%	45	34	52
Montgomery County	23	19	23	23	0.0%	19	14	23
Prince George's County	26	26	25	23	-8.0%	26	19	33
Southern Region	12	12	14	15	7.1%	16.22	12	21
Western Region	3	4	4	4	0.0%	5.00	3	7
Eastern Region	6	6	7	5	-28.6%	6.67	3	11
Statewide GPS VPI Youth	71	73	78	69	-11.5%	85	71	98



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Department of Juvenile Services

VPI

Violence Prevention Initiative- Statewide	Dec-10	Jan-11	Feb-11	Mar-11	% Change	Average	Minimum	Maximum
Under Supervision*	555	545	573	579	1.0%	539	456	579
Baltimore City	200	189	207	206	-0.5%	200	189	207
Level I	83	79	92	90	-2.2%	86	76	97
Level II	84	88	91	92	1.1%	84	71	92
Level III	33	22	24	24	0.0%	31	22	39
Central Region	102	104	97	98	1.0%	99	92	106
Level I	22	26	21	24	14.3%	26	19	44
Level II	57	58	52	52	0.0%	54	45	62
Level III	23	20	24	22	-8.3%	20	14	24
Metro Region	163	162	172	173	0.6%	147	89	173
Level I	68	73	59	61	3.4%	60	33	73
Level II	33	35	51	50	-2.0%	40	30	51
Level III	55	54	62	62	0.0%	46	26	62
Southern Region	60	63	71	74	4.2%	63	49	74
Level I	20	19	22	22	0.0%	22	19	28
Level II	30	31	29	36	24.1%	27	15	36
Level III	10	14	20	16	-20.0%	14	10	20
Western Region	6	6	5	5	0.0%	7	5	9
Level I	2	2	1	1	0.0%	3	1	5
Level II	3	2	2	2	0.0%	2	1	3
Level III	1	2	2	2	0.0%	1	0	2
Eastern Region	22	23	21	20	-4.8%	22	18	25
Level I	11	12	10	7	-30.0%	12	7	15
Level II	5	6	7	8	14.3%	6	4	8
Level III	6	5	4	5	25.0%	4	2	6

* Note: VPI under Supervision youths include only probation and aftercare and excludes AWOL, Pending Placement, Detained Juvenile and Adult.



StateStat

Department of Juvenile Services

VPI

VPI Baltimore City					% Change	FY2011 Year to Date		
	Nov-10	Dec-10	Jan-11	Feb-11		Average	Minimum	Maximum
Under Active Supervision	200	189	207	206	-0.5%	200	189	207
* Probation	97	92	101	102	1.0%	97	92	102
* Aftercare	103	97	106	104	-1.9%	104	97	108
* Average Monthly Face-to-Face contacts	12.19	10.12			0.0%	11.68	10.12	12.52
* Average Monthly Phone Contacts	4.71	5.67			0.0%	6.06	4.71	8.04
Number with Habitual Truancy					0.0%	#DIV/0!	0.00	0.00
AWOL	34	34	23	15	-34.8%	31	15	37
In Placement	260	296	312	316	1.3%	281	256	316
Detained Pending Placement or Committed	165	210	218	226	3.7%	194	165	226
Detained-Adult	37	37	39	39	0.0%	39	36	42
Detained-Juvenile	58	49	55	51	-7.3%	48	41	58

VPI Prince George's County					% Change	FY2011 Year to Date		
	Nov-10	Dec-10	Jan-11	Feb-11		Average	Minimum	Maximum
Under Active Supervision	113	112	118	120	1.7%	104	57	120
* Probation	57	58	61	65	6.6%	54	30	65
* Aftercare	56	54	57	55	-3.5%	51	27	57
AWOL	10	11	9	8	-11.1%	10	7	14
In Placement	85	100	101	103	2.0%	84	41	103
Detained Pending Placement or Committed	77	84	78	76	-2.6%	70	32	84
Detained-Adult	2	3	9	9	0.0%	4	1	9
Detained-Juvenile	6	13	14	18	28.6%	11	6	18

* Note: Average contact for month is based on data from closest 28 day period.

Note - VPI Number reflects youth in program on first day of Month.



StateStat

Department of Juvenile Services

VPI

Violence Prevention Initiative- Arrests

VPI Youths Rearrested	Monthly Reporting Periods				% Change	FY2011 Year to Date		
	Nov-10	Dec-10	Jan-11	Feb-11		Average	Minimum	Maximum
Total VPI Youth, (Incl. Placement, AWOL)	1113	1190	1206	1227	1.7%	1141	1023	1227
Youth Arrested	64	33	54	65	20.4%	55	26	71
Arrest Rate	5.8%	2.8%	4.5%	5.3%	18.3%	6%	3%	7%
Baltimore City - VPI Youth	507	551	558	562	0.7%	489	450	520
Youth Arrested	33	17	24	36	50.0%	40	18	56
Arrest Rate	7%	3%	4%	6%	49%	7%	4%	9%
Central Region- VPI Youth	146	147	142	145	2.1%	93	74	120
Youth Arrested	8	5	10	7	-30.0%	6	2	10
Arrest Rate	5%	3%	7%	5%	-31%	6%	2%	9%
Metro Region - VPI Youth	298	315	318	317	-0.3%	137	105	176
Youth Arrested	15	8	15	7	-53.3%	4	1	9
Arrest Rate	5%	3%	5%	2%	-53%	3%	1%	7%
Southern Region - VPI Youth	102	113	124	138	11.3%	64	52	88
Youth Arrested	4	3	3	5	66.7%	3	2	6
Arrest Rate	4%	3%	2%	4%	50%	5%	2%	8%
Western Region - VPI Youth	21	19	20	21	5.0%	27	19	37
Youth Arrested	2	0	0	5	0.0%	1	0	3
Arrest Rate	10%	0%	0%	24%	0%	2%	0%	12%
Eastern Region - VPI Youth	39	45	44	44	0.0%	32	28	36
Youth Arrested	2	0	2	5	150.0%	1	0	5
Arrest Rate	5%	0%	5%	11%	150%	3%	0%	17%

Youths active in VPI at any point during the month are counted once, regardless of multiple arrests



StateStat

Department of Juvenile Services

VPI

Violence Prevention Initiative- New Charges

						FY2011 Year to Date		
	Nov-10	Dec-10	Jan-11	Feb-11	% Change	Average	Minimum	Maximum
Total VPI Youth, (Incl. Placement, AWOL)	1113	1190	1206	1227	1.7%	1141	1023	1227
Statewide Overall Offense Count	66	55	55	88	60.0%	64	38	88
Statewide - Adult Offense Count	19	11	20	16	-20.0%	15	11	20
Statewide - Juvenile Felony Count	19	16	13	16	23.1%	17	6	23
Statewide - Juvenile Misdem. Count	47	28	42	56	33.3%	42	28	56
Rate of All Offenses	6%	5%	5%	7%	57.3%	6%	4%	7%
Rate of Adult Offenses	1.3%	0.9%	1.7%	1%	-1149%	1.3%	0.9%	1.7%
Rate of Juvenile Felonies	1.7%	1.3%	1.1%	1%	21.0%	1%	1%	2%
Rate of Juvenile Misdemeanors	4.2%	2.4%	3.5%	5%	31.1%	4%	2%	5%
Baltimore City - Adult Arrests	8	6	8	9	12.5%	9	4	12
Baltimore City - Juvenile Felonies	13	8	7	11	57.1%	10	5	14
Baltimore City - Juvenile Misdemeanors	17	12	15	22	46.7%	19	12	28
Central Region - Adult Arrests	2	0	2	2	0.0%	1	0	2
Central Region - Juvenile Felonies	2	5	1	0	-100.0%	3	0	5
Central Region - Juvenile Misdemeanors	5	7	11	6	-45.5%	7	1	11
Metro Region - Adult Arrests	9	5	10	3	-70.0%	4	1	10
Metro Region - Juvenile Felonies	4	3	4	2	-50.0%	3	0	5
Metro Region - Juvenile Misdemeanors	12	5	7	6	-14.3%	9	5	15
Southern Region - Adult Arrests	0	0	0	1	0.0%	1	0	3
Southern Region - Juvenile Felonies	0	0	1	0	-100.0%	0	0	1
Southern Region - Juvenile Misdemeanors	6	4	7	8	14.3%	4	1	8
Western Region - Adult Arrests	0	0	0	0	0.0%	0	0	1
Western Region - Juvenile Felonies	0	0	0	3	0.0%	1	0	3
Western Region - Juvenile Misdemeanors	3	0	0	6	0.0%	1	0	6
Eastern Region - Adult Arrests	0	0	0	1	0.0%	0	0	1
Eastern Region - Juvenile Felonies	0	0	0	0	0.0%	0	0	0
Eastern Region - Juvenile Misdemeanors	4	0	2	8	300.0%	2	0	8

* Note: All new offenses are counted for any VPI youth, including under supervision, AWOL, Pending Placement, Detained Juvenile and Adult.



StateStat

Department of Juvenile Services

EBS Slots

Evidence Based Services Slots

Statewide Summary

Description	5-Apr-2011	Bi-Weekly Reporting Periods					CY2011 Year To Date			
		23-Feb-2011	10-Mar-2011	25-Mar-2011	5-Apr-2011	% Change	Average	Minimum	Maximum	Target
# of Contracted Slots	377	364	377	377	377	0.0%	370	364	377	
# of Slots Offline [staff vacancies or slots not online]	29	38	51	47	29	-38.3%	36	19	51	
# of Active Slots	348	326	326	330	348	5.5%	334	326	348	
% of Contracted Slots Active	92.3%	89.6%	86.5%	87.5%	92.3%	5.5%	90%	86%	95%	90%
# of Active Cases/Families	301	296	303	308	301	-2.3%	297	277	308	
% of Active Slots Filled	86.5%	90.8%	92.9%	93.3%	86.5%	-7.3%	89%	80%	93%	90%
# of Vacancies	47	30	23	22	47	113.6%	37	22	68	
# of Youths Pending Admission	28	15	18	15	28	86.7%	20	15	28	
# of Active Cases (incl. Youths Pending Admis.)	329	311	321	323	329	1.9%	317	301	329	
Projected Increase in Utilization (if the youths pending admissions are admitted)	94.5%	95.4%	98.5%	97.9%	94.5%	-3.4%	95%	87%	98%	
% of Contracted Slots Filled	79.8%	81.3%	80.4%	81.7%	79.8%	-2.3%	80%	76%	82%	90%

MST

Description	Total	NAFI Baltimore City Region	NAFI Central Region	CSI Baltimore County	CCMS Prince George's County
# of Contracted Slots	105	45	15	20	25
# of Slots Offline [staff vacancies or slots not online]	3	0	0	0	3
# of Active Slots	102	45	15	20	22
% of Contracted Slots Active	97.1%	100.0%	100.0%	100.0%	88.0%
# of Active Cases/Families	95	44	15	16	20
% of Active Slots Filled	93.1%	97.8%	100.0%	80.0%	90.9%
# of Vacancies	7	1	0	4	2
# of Youths Pending Admission	5	1	0	4	0
# of Active Cases (including Youths Pending Admission)	100	45	15	20	20
Projected Increase in Utilization (if the youths pending admissions are admitted)	98.0%	100.0%	100.0%	100.0%	90.9%
% of Contracted Slots Filled	90.5%	97.8%	100.0%	80.0%	80.0%



StateStat

Department of Juvenile Services

EBS Slots

FFT

Description	Total	Vision Quest Baltimore City	Vision Quest Central	Vision Quest Eastern Shore	Center for Children Southern	Vision Quest Metro	PLC Prince George's County
# of Contracted Slots	267	65	12	18	93	22	57
# of Slots Offline [staff vacancies or slots not online]	26	0	0	0	0	0	26
# of Active Slots	241	65	12	18	93	22	31
% of Contracted Slots Active	90.3%	100.0%	100.0%	100.0%	100.0%	100.0%	54.4%
# of Active Cases/Families	201	54	7	12	89	8	31
% of Active Slots Filled	83.4%	83.1%	58.3%	66.7%	95.7%	36.4%	100.0%
# of Vacancies	40	11	5	6	4	14	0
# of Youths Pending Admission	23	11	3	0	4	5	0
# of Active Cases (including Youths Pending Admission)	224	65	10	12	93	13	31
Projected Increase in Utilization (if the youths pending admissions are admitted)	92.9%	100.0%	83.3%	66.7%	100.0%	59.1%	100.0%
% of Contracted Slots Filled	75.3%	83.1%	58.3%	66.7%	95.7%	36.4%	54.4%

MTEC-A

Description	Total	CSI Baltimore County	NHS Montgomery County
# of Contracted Slots	5	3	2
# of Slots Offline [staff vacancies or slots not online]	0	0	0
# of Active Slots	5	3	2
% of Contracted Slots Active	100.0%	100.0%	100.0%
# of Active Cases/Families	5	3	2
% of Active Slots Filled	100.0%	100.0%	100.0%
# of Vacancies	0	0	0
# of Youths Pending Admission	0	0	0
# of Active Cases (including Youths Pending Admission)	5	3	2
Projected Increase in Utilization (if the youths pending admissions are admitted)	100.0%	100.0%	100.0%
% of Contracted Slots Filled	100.0%	100.0%	100.0%



Department of Juvenile Services
EBS Outcomes

Evidence Based Services

MST Model Adherence

			QUARTERLY REPORTING PERIODS				Last Four Quarters				National Avg.	
Provider	County	Outcome	FY10 Qtr 3	FY10 Qtr 4	FY11 Qtr 1	FY11 Qtr 2	% Change	Average	Minimum	Maximum	Target	2009
Overall		Youth Served	127	133	127	132	3.9%	130	127	133		
		Overall Adherence	0.69	0.66	0.72	0.82	13.8%	0.72	0.66	0.82	0.61	0.71
		% Families Completing 1+ TAM-R	65%	68%	54%	70%	30%	64%	54%	70%	100%	86%
		% Youth Report. Adherence> .61	67%	62%	76%	80%	5%	71%	62%	80%	80%	68%
CSI	Baltimore Co.	Youth Served	28	24	25	25	0.0%	26	24	28		
		Overall Adherence	0.94	0.91	0.82	0.94	14.6%	0.90	0.82	0.94	0.61	0.71
		% Families Completing 1+ TAM-R	75%	88%	60%	92%	53%	79%	60%	92%	100%	86%
		% Youth Report. Adherence> .61	100%	90%	87%	96%	10%	93%	87%	100%	80%	68%
CCMS	Prince George's Co.	Youth Served	na	na	na	26	0.0%	26	26	26		
		Overall Adherence	na	na	na	0.73	0.0%	0.73	0.73	0.73	0.61	0.71
		% Families Completing 1+ TAM-R	na	na	na	69%	0%	69%	69%	69%	100%	86%
		% Youth Report. Adherence> .61	na	na	na	72%	0%	72%	72%	72%	80%	68%
NAFI	Baltimore City	Youth Served	83	93	89	63	-29.2%	82	63	93		
		Overall Adherence	0.61	0.60	0.70	0.86	22.9%	0.69	0.60	0.86	0.61	0.71
		% Families Completing 1+ TAM-R	64%	59%	52%	67%	28%	60%	52%	67%	100%	86%
		% Youth Report. Adherence> .61	57%	60%	71%	88%	24%	69%	57%	88%	80%	68%
	Central Region	Youth Served	16	16	13	18	38.5%	16	13	18		
		Overall Adherence	0.58	0.52	0.77	0.53	-31.2%	0.60	0.52	0.77	0.61	0.71
		% Families Completing 1+ TAM-R	50%	94%	54%	56%	4%	64%	50%	94%	100%	86%
		% Youth Report. Adherence> .61	50%	40%	46%	40%	-13%	44%	40%	50%	80%	68%



Department of Juvenile Services
EBS Outcomes

MST Outcomes			QUARTERLY REPORTING PERIODS					Last Four Quarters				National Avg.
Provider	County	Outcome	FY10 Qtr 3	FY10 Qtr 4	FY11 Qtr 1	FY11 Qtr 2	% Change	Average	Minimum	Maximum	Target	2009
Overall		Released w/Full Trmt. Opportunity	40	59	65	68	4.6%	58	40	68		
		% of youth living at home (88%=Green)	63%	70%	77%	85%	10.4%	74%	63%	85%	90%	86%
		% of youth in school/working (85%=Grn)	68%	54%	71%	71%	0.0%	66%	54%	71%	90%	85%
		% of youth with no new arrests (85%=Grn)	65%	73%	74%	75%	1.4%	72%	65%	75%	90%	82%
CSI	Baltimore Co.	Released w/Full Trmt. Opportunity	10	12	9	6	-33.3%	9	6	12		
		% of youth living at home	50%	75%	100%	83%	-17.0%	77%	50%	100%	90%	86%
		% of youth in school/working	100%	75%	100%	50%	-50.0%	81%	50%	100%	90%	85%
		% of youth with no new arrests	70%	92%	100%	100%	0.0%	91%	70%	100%	90%	82%
CCMS	Prince George's Co.	Released w/Full Trmt. Opportunity	4	2	8	19	137.5%	8	2	19		
		% of youth living at home	75%	100%	100%	89%	-11.0%	91%	75%	100%	90%	86%
		% of youth in school/working	75%	100%	88%	79%	-10.2%	86%	75%	100%	90%	85%
		% of youth with no new arrests	75%	100%	100%	79%	-21.0%	89%	75%	100%	90%	82%
NAFI	Baltimore City	Released w/Full Trmt. Opportunity	20	40	41	36	-12.2%	34	20	41		
		% of youth living at home	55%	63%	66%	86%	30.3%	68%	55%	86%	90%	86%
		% of youth in school/working	40%	45%	56%	69%	23.2%	53%	40%	69%	90%	85%
		% of youth with no new arrests	50%	63%	61%	69%	13.1%	61%	50%	69%	90%	82%
	Central Region	Released w/Full Trmt. Opportunity	6	5	7	7	0.0%	6	5	7		
		% of youth living at home	100%	100%	86%	71%	-17.4%	89%	71%	100%	90%	86%
		% of youth in school/working	100%	60%	100%	71%	-29.0%	83%	60%	100%	90%	85%
		% of youth with no new arrests	100%	100%	86%	71%	-17.4%	89%	71%	100%	90%	82%



Department of Juvenile Services

EBS Outcomes

FFT Outcomes		QUARTERLY REPORTING PERIODS					Last Four Quarters				
Provider	County	Outcome	Q3 FY10	Q4 FY10	Q1 FY11	Q2 FY11	% Change	Average	Minimum	Maximum	Target
Overall		Total Discharges	34	93	106	89	-16.0%	81	34	106	
		% of youth living at home	88%	86%	86%	82%	-4.7%	86%	0.82	0.88	90%
		% of youth in school/working	94%	86%	77%	91%	18%	87%	77%	94%	90%
		% of youth with no new arrests	79%	89%	86%	85%	-1%	85%	79%	89%	90%
Center for Children	Anne Arundel Co.	Total Discharges	5	20	17	9	-47.1%	13	5	20	
		% of youth living at home	100%	85%	88%	100%	13.6%	93%	0.85	1.00	90%
		% of youth in school/working	100%	75%	94%	100%	6%	92%	75%	100%	90%
		% of youth with no new arrests	100%	80%	76%	78%	3%	84%	76%	100%	90%
	Calvert Co.	Total Discharges	1	3	9	5	-44.4%	5	1	9	
		% of youth living at home	100%	67%	89%	100%	12.4%	89%	0.67	1.00	90%
		% of youth in school/working	100%	67%	67%	100%	49%	84%	67%	100%	90%
		% of youth with no new arrests	0%	67%	100%	100%	0%	67%	0%	100%	90%
	Charles Co.	Total Discharges	6	18	18	11	-38.9%	13	6	18	
		% of youth living at home	83%	72%	78%	73%	-6.4%	77%	0.72	0.83	90%
		% of youth in school/working	100%	89%	72%	82%	14%	86%	72%	100%	90%
		% of youth with no new arrests	67%	89%	83%	82%	-1%	80%	67%	89%	90%
St Mary's Co.	Total Discharges	na	8	3	6	100.0%	6	3	8		
	% of youth living at home	na	100%	67%	67%	0.0%	78%	0.67	1.00	90%	
	% of youth in school/working	na	88%	67%	67%	0%	74%	67%	88%	90%	
	% of youth with no new arrests	na	71%	67%	83%	24%	74%	67%	83%	90%	
PLC	Prince George's Co.	Total Discharges	na	23	33	24	-27.3%	27	23	33	
		% of youth living at home	na	87%	91%	88%	-3.3%	89%	0.87	0.91	90%
		% of youth in school/working	na	91%	67%	100%	49%	86%	67%	100%	90%
		% of youth with no new arrests	na	96%	97%	92%	-5%	95%	92%	97%	90%
Vision Quest	Baltimore City	Total Discharges	na	na	na	3	0.0%	3	3	3	
		% of youth living at home	na	na	na	67%	0.0%	67%	0.67	0.67	90%
		% of youth in school/working	na	na	na	67%	0%	67%	67%	67%	90%
		% of youth with no new arrests	na	na	na	100%	0%	100%	100%	100%	90%
	Baltimore Co.	Total Discharges	na	na	na	1	0.0%	1	1	1	
		% of youth living at home	na	na	na	100%	0.0%	100%	1.00	1.00	90%
		% of youth in school/working	na	na	na	100%	0%	100%	100%	100%	90%
		% of youth with no new arrests	na	na	na	100%	0%	100%	100%	100%	90%
	Carroll Co.	Total Discharges	3	3	2	4	100.0%	3	2	4	
		% of youth living at home	33%	100%	100%	100%	0.0%	83%	0.33	1.00	90%
		% of youth in school/working	67%	100%	100%	100%	0%	92%	67%	100%	90%
		% of youth with no new arrests	33%	100%	100%	100%	0%	83%	33%	100%	90%
	Eastern Shore Counties	Total Discharges	12	11	14	10	-28.6%	12	10	14	
		% of youth living at home	92%	100%	71%	80%	12.7%	86%	0.71	1.00	90%
		% of youth in school/working	100%	91%	79%	90%	14%	90%	79%	100%	90%
		% of youth with no new arrests	83%	100%	64%	80%	25%	82%	64%	100%	90%
	Harford Co.	Total Discharges	4	2	4	2	-50.0%	3	2	4	
		% of youth living at home	100%	100%	100%	100%	0.0%	100%	1.00	1.00	90%
		% of youth in school/working	75%	100%	100%	100%	0%	94%	75%	100%	90%
		% of youth with no new arrests	100%	100%	100%	100%	0%	100%	100%	100%	90%
	Montgomery Co.	Total Discharges	3	5	5	11	120.0%	6	3	11	
		% of youth living at home	100%	80%	100%	64%	-36.0%	86%	0.64	1.00	90%
		% of youth in school/working	100%	80%	100%	91%	-9%	93%	80%	100%	90%
		% of youth with no new arrests	100%	100%	80%	73%	-9%	88%	73%	100%	90%
Prince George's Co.	Total Discharges	0	0	1	3	200.0%	1	0	3		
	% of youth living at home	na	na	100%	67%	-33.0%	84%	0.67	1.00	90%	
	% of youth in school/working	na	na	100%	67%	-33%	84%	67%	100%	90%	
	% of youth with no new arrests	na	na	100%	67%	-33%	84%	67%	100%	90%	



StateStat

Department of Juvenile Services

Resid Plcmt

Detention Alternatives	MONTHLY REPORTING PERIODS					FY2011 Year To Date			
	Nov-10	Dec-10	Jan-11	Feb-11	% Change	Average	Minimum	Maximum	Total
Total Alternatives ADP	593	597	608	656	7.9%	648	593	712	
Shelter ADP	22	21	19	32	72.2%	21	15	32	
Evening Reporting including PACT-B.City	30	53	56	46	-17.9%	54	30	65	
CD/EM	536	518	526	567	7.8%	556	518	608	
Other Detention Alternatives (DRAP)	5	5	7	11	57.1%	13	5	22	
Placed in ATD During Month for Parent Refusal/Unavail.	16	15	17	13	-23.5%	20	13	30	159

DETENTION - Overall Pre and Post-Disposition	MONTHLY REPORTING PERIODS					FY2011 Year To Date			
	Nov-10	Dec-10	Jan-11	Feb-11	% Change	Average	Minimum	Maximum	Total
Average Daily Population (Nightly Count)	493	462	429	430	0.2%	447	425	493	
Male	436	415	374	383	2.4%	394	371	436	
Female	57	47	55	47	-14.5%	53	47	57	
First Day of Month Census (From ASSIST)	490	487	431	439	1.9%	455	427	490	
Youth Detained over 30 days (as of 1st of Month)	183	203	188	168	-10.6%	180	164	203	
Monthly Admissions	565	491	539	532	-1.3%	559	491	623	4468
Monthly Releases	584	586	569	609	7.0%	590	528	630	4716
Average Length of Stay at Release	24.9	28.3	27.8	24.2	-12.9%	25	22	28	
Adult Detention Census (1st Day of Month)					0.0%	123	115	131	

Note: Detention numbers include all detained youth, regardless of legal status.

Detained Pre-Disposition	MONTHLY REPORTING PERIODS					FY2011 Year To Date			
	Nov-10	Dec-10	Jan-11	Feb-11	% Change	Average	Minimum	Maximum	Total
Detained Pre-Disposition ADP	277	238	223	237	6.4%	244	223	277	
Male	236	206	191	207	8.3%	210	191	236	
Female	38	32	32	30	-5.6%	33	30	38	
Monthly Admissions	524	451	486	486	0.0%	487	451	524	1947
Monthly Releases	542	496	470	496	5.5%	501	470	542	2004
Average Length of Stay at Release	16.3	17.2	14.5	15.9	9.7%	16	15	17	
Detentions in Month for Parent Refusal/Unavail.	21	21			0.0%	25	21	32	307

Detained Pending Placement	MONTHLY REPORTING PERIODS					FY2011 Year To Date			
	Nov-10	Dec-10	Jan-11	Feb-11	% Change	Average	Minimum	Maximum	Total
Detained Pending Placement ADP	204	208	192	176	-8.2%	195	176	208	
Male	187	193	179	160	-10.7%	180	160	193	
Female	18	14	13	16	26.2%	15	13	18	
Admissions	144	125	138	126	-8.7%	133	125	144	533
Releases/Placements	136	145	157	135	-14.0%	143	135	157	573
Average Length of Stay at Release	42	51	48	41	-14.3%	46	41	51	
Baltimore City	56	62	54	44	-18.1%	54	44	62	
Central Region	45	56	50	34	-32.3%	46	34	56	
Western Region	40	25	55	28	-48.5%	37	25	55	
Eastern Region	40	40	34	26	-24.3%	35	26	40	
Southern Region	22	42	37	49	30.9%	38	22	49	
Metro Region	32	46	44	44	-1.1%	41	32	46	

Note: Total ADP may not match the gender combined total. Individual Regions combined may not match the statewide ALOS.



StateStat

Department of Juvenile Services

Resid Plcmt

Committed Population	MONTHLY REPORTING PERIODS					FY2011 Year To Date			
	Nov-10	Dec-10	Jan-11	Feb-11	% Change	Average	Minimum	Maximum	Total
Total Out Of Home Committed ADP	935	956	958	970	1.3%	934	911	970	
State-Operated Committed ADP	221	221	218	225	3.2%	220	218	225	
Admissions	34	48	42	47	11.9%	38	29	48	307
Releases	35	54	45	47	4.4%	40	29	56	322
Average Length of Stay at Release	169	168	149	168	12.8%	170	146	202	
Private, State-Licensed In-State Excl. shelter ADP	602	619	619	622	0.5%	599	581	622	
Admissions	88	89	99	77	-22.2%	91	77	110	727
Releases	77	82	100	77	-23.0%	88	76	113	705
Average Length of Stay at Release	162	235	226	220	-2.7%	205	158	234	
Out-of-State Placements* ADP	112	116	121	122	0.8%	114	108	122	
Secure	18	20	22	25	13.6%	19	14	25	
Non-Secure	25	28	32	32	0.0%	71	32	82	
Staff Secure	69	68	67	65	-3.0%	27	20	65	
Admissions	14	12	17	12	-29.4%	12	8	14	93
Releases	17	9	10	6	-40.0%	10	6	17	83
Average Length of Stay at Release	340	329	261	286	9.6%	314	245	482	

Note: Out-of-State ADP total is from the daily census sheet. The secure, staff secure and non-secure ADPs are from ASSIST

PER DIEM PLACEMENTS	MONTHLY REPORTING PERIODS					FY2011 To Date			
	Jan-11	Feb-11	Mar-11	Apr-11	% Change	Average	Minimum	Maximum	Baseline
Non-RTC Per Diem Population (1st of month)	516	527	523	536	2.5%	515	502	536	495
Baltimore City	166	177	167	167	0.0%	163	153	177	134
Central Region	57	59	60	63	5.0%	63	57	74	91
Eastern Region	53	54	56	67	19.6%	53	42	67	57
Metro Region	146	148	147	150	2.0%	144	138	150	104
Southern Region	55	56	56	56	0.0%	58	52	72	71
Western Region	39	33	37	39	5.4%	34	29	39	38

Private non-RTC providers only.

POST COMMITMENT RECIDIVISM RATE	ANNUAL REPORTING PERIODS					PAST FOUR FISCAL YEARS			
	FY2006	FY2007	FY2008	FY2009	% Change	Average	Minimum	Maximum	Total
Cohort of Youth Released	1,848	1,819	1,698	1,671					
AFTER ONE YEAR									
Re-Arrest Juvenile/Adult	53%	56%	56%	56%	0.0%	53%	51%	57%	
Re Adjudication/Conviction	18%	20%	19%	19%	-1.0%	26%	25%	29%	
Re-Commitment/Incarceration	13%	14%	14%	14%	-3.4%	14%	13%	20%	
AFTER TWO YEARS									
Re-Arrest Juvenile/Adult	67%	70%	69%		-0.9%	65%	64%	66%	
Re Adjudication/Conviction	35%	37%	36%		-2.1%	45%	43%	46%	
Re-Commitment/Incarceration	28%	30%	30%		-1.1%	27%	27%	27%	
AFTER THREE YEARS									
Re-Arrest Juvenile/Adult	74%	76%			3.3%	74%	73%	76%	
Re Adjudication/Conviction	45%	47%			5.1%	59%	59%	59%	
Re-Commitment/Incarceration	39%	41%			4.3%	41%	40%	43%	



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Facility Performance

AVERAGE LENGTH OF STAY (At Release)	QUARTERLY REPORTING PERIODS				% Change	FY2010 YTD			
	FY10 Q3	FY10 Q4	FY11 Q1	FY11 Q2		Average	Minimum	Maximum	Target
Total State-Run Pre & Post Committed	29	26	28	28	1.4%	26	25	29	
BCJJC	18	17	18	22	24.3%	17	17	18	
Cheltenham	22	18	22	17	-20.9%	20	18	22	
LESCC	25	20	20	18	-9.1%	22	18	25	
WMC	24	22	25	23	-9.4%	24	22	26	
Carter	24	19	26	20	-24.2%	20	17	24	
Noyes	22	21	20	24	18.2%	20	19	22	
Hickey	16	21	16	17	7.6%	18	16	21	
Waxter	31	18	18	23	27.1%	22	16	31	
Schaefer	88	94	90	87	-3.5%	86	75	94	
Victor Cullen	186	193	179	166	-7.1%	173	148	193	
Youth Centers	171	163	177	165	-6.8%	161	151	171	
Privately Operated						#DIV/0!	0	0	
In State Per Diems (Incl. Shelt.)	199	192	203	189	-6.9%	185	163	199	
Out of State Per Diems	311	312	273	364	33.3%	294	257	312	

DIRECT CARE STAFF: RESIDENT RATIO

	MONTHLY REPORTING PERIODS				% Change	FY2011 Year To Date			
	Nov-10	Dec-10	Jan-11	Feb-11		Average	Minimum	Maximum	Target
Total State-Run	8.32	7.32	7.16	7.37	2.9%	7.61	7.16	8.32	6
BCJJC	8.46	7.85	6.69	7.97	19.1%	7.64	6.69	8.46	6
Cheltenham	10.04	10.12	8.14	6.94	-14.7%	8.62	6.92	10.35	6
LESCC	10.20	6.19	9.81	8.63	-12.0%	8.32	6.19	10.20	6
WMC	7.52	6.17	6.17	8.50	37.8%	6.77	4.85	8.50	6
Carter	6.38	5.10	4.32	4.71	9.0%	5.32	4.25	6.38	6
Noyes	9.05	4.81	7.08	6.23	-12.0%	7.80	4.81	10.96	6
Hickey	8.22	6.58	6.86	7.46	8.7%	7.22	6.25	8.22	6
Waxter	8.74	7.34	6.75	5.63	-16.6%	8.15	5.63	10.63	6
MYRC	0.00	0.00	0.00	0.00	0.0%	0.00	0.00	0.00	NA
Schaefer	1.39	1.39	2.78	5.10	83.5%	3.63	1.39	10.20	8
Victor Cullen	5.44	5.21	4.99	5.22	4.6%	4.96	4.37	5.44	6
Youth Centers	9.18	8.93	9.07	9.50	4.7%	9.24	8.93	9.50	8



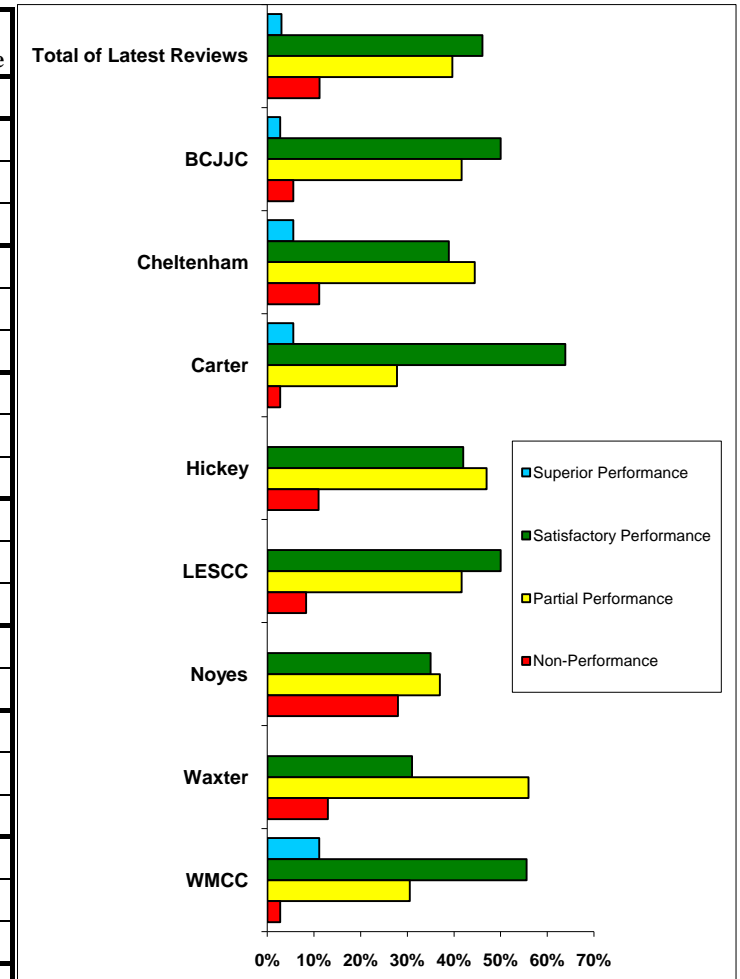
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Department of Juvenile Services

Facility Performance

Facility Quality Review Ratings

	Date of Last Review	Superior Performance	Satisfactory Performance	Partial Performance	Non-Performance
Total of Latest Reviews	3/4/2011	3%	46%	40%	11%
BCJJC	1/20/2011	3%	50%	42%	6%
BCJJC	3/20/2009	0%	40%	56%	4%
BCJJC	4/10/2008	5%	13%	53%	29%
Cheltenham	12/1/2010	6%	39%	44%	11%
Cheltenham	5/1/2009	0%	42%	55%	3%
Cheltenham	5/16/2008	10%	53%	35%	3%
Carter	7/9/2010	6%	64%	28%	3%
Carter	10/16/2008	16%	48%	29%	7%
Carter	1/7/2008	0%	6%	41%	53%
Hickey	6/21/2010	0%	42%	47%	11%
Hickey	6/12/2009	11%	71%	11%	8%
Hickey	6/5/2008	5%	61%	30%	5%
LESCC	9/23/2010	0%	50%	42%	8%
LESCC	8/15/2008	5%	45%	41%	9%
Noyes	5/10/2010	0%	35%	37%	28%
Noyes	11/12/2008	0%	20%	66%	14%
Noyes	2/6/2008	0%	21%	53%	26%
Waxter	3/4/2011	0%	33%	50%	17%
Waxter	1/8/2009	0%	31%	56%	13%
Waxter	3/13/2008	3%	32%	35%	30%
WMCC	10/19/2010	11%	56%	31%	3%
WMCC	8/11/2009	18%	40%	40%	3%
WMCC	7/17/2008	11%	39.0%	36.0%	14%





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Facility Incidents

RESIDENTIAL POPULATION	MONTHLY REPORTING PERIODS					FY2011 Year To Date			
	Nov-10	Dec-10	Jan-11	Feb-11	% Change	Average	Minimum	Maximum	Capac.
	Days	30	31	31	28				
TOTAL RESIDENTIAL POP.	1,460	1,429	1,417	1,416	0.0%	1410	1376	1,460	
Total State-Run	715	681	647	646	-0.1%	668	644	715	793
BCJJC	123	122	117	117	0.0%	120	117	124	120
Cheltenham	128	125	111	111	0.0%	114	98	128	115
LESCC	27	20	20	20	0.0%	22	19	27	24
WMC	28	21	22	22	0.0%	24	21	28	24
Carter	15	13	11	11	0.0%	12	11	15	27
Noyes	55	47	42	42	0.0%	47	42	55	57
Hickey	83	86	76	76	0.4%	78	69	86	72
Waxter	42	36	37	37	-0.7%	39	36	43	68
MYRC	0	0	0	0	0.0%	0	0	0	0
Schaefer	5	3	5	5	-6.5%	5	3	6	19
Youth Centers	163	162	160	160	0.0%	162	160	163	164
Victor Cullen	46	47	46	46	-0.6%	44	41	47	48
Privately Operated	745	748	770	770	0.0%	742	722	770	
O'farrell	0	0	0	0	n/a	0	0	0	0
In State Per Diems (Incl. Shelt.)	633	632	649	649	0.0%	628	613	649	
Out of State Per Diems	112	116	121	121	0.0%	114	108	121	

ESCAPES/AWOL - Including attempted Escapes (Incident count with associated incident)

Note: In Nov 2008, one youth escaped from Waxter

	MONTHLY REPORTING PERIODS					FY2010 Year To Date				
	Nov-10	Dec-10	Jan-11	Feb-11	% Change	Average	Minimum	Maximum	Total	Target
TOTAL	38	46	57	52	-8.8%	44	32	57	352	0
Total State-Run	5	5	6	4	-33.3%	4	3	6	35	0
BCJJC	0	0	0	0	0.0%	0	0	1	1	0
Cheltenham	0	0	2	0	-100.0%	0	0	2	2	0
LESCC	0	0	0	0	0.0%	0	0	0	0	0
WMC	0	0	0	0	0.0%	0	0	0	0	0
Carter	0	0	0	0	0.0%	0	0	0	0	0
Noyes	1	0	0	0	0.0%	0	0	1	2	0
Hickey	0	0	0	0	0.0%	0	0	1	3	0
Waxter	0	0	1	0	-100.0%	0	0	1	1	0
MYRC	0	0	0	0	0.0%	0	0	0	0	0
Schaefer	0	0	0	0	0.0%	0	0	0	0	0
Youth Centers	3	4	3	4	33.3%	3	0	4	22	0
Victor Cullen	1	1	0	0	0.0%	1	0	1	4	0
Privately Operated	33	41	51	48	-5.9%	40	27	51	317	0
O'farrell	closed	closed	closed	closed	n/a	0	0	0	0	0
In State Per Diems (Incl. Shelt.)	33	40	51	48	-5.9%	39	26	51	311	0
Out of State Per Diems	0	1	0	0	0.0%	1	0	3	6	0



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Department of Juvenile Services

Facility Incidents

INJURIES - Rate Per 100 Youth Days (Incident count with associated incident)

*Non-Sports Related as of 7/08

	MONTHLY REPORTING PERIODS					FY2011 Year To Date				
	Nov-10	Dec-10	Jan-11	Feb-11	% Change	Average	Minimum	Maximum	Total	Target
TOTAL Injury Rate	0.24	0.30	0.27	0.32	19.3%	0.26	0.18	0.32	2.07	0
Total State-Run	0.40	0.52	0.49	0.59	18.6%	0.45	0.35	0.59	3.62	0
BCJJC	0.70	0.66	0.80	0.67	-16.0%	0.66	0.32	0.81	5.28	0
Cheltenham	0.29	0.83	0.73	0.71	-2.6%	0.44	0.15	0.83	3.52	0
LESCC	0.50	0.47	0.49	0.18	-63.1%	0.66	0.18	1.05	5.27	0
WMC	0.36	0.63	0.89	0.82	-7.7%	0.62	0.36	0.89	4.94	0
Carter	0.23	0.00	0.00	0.00	0.0%	0.16	0.00	0.81	1.28	0
Noyes	0.96	0.62	0.77	1.37	77.1%	0.81	0.47	1.37	6.49	0
Hickey	0.32	0.60	0.68	0.89	30.9%	0.60	0.28	0.89	4.77	0
Waxter	0.63	0.81	0.26	0.97	271.6%	0.65	0.24	1.13	5.23	0
MYRC	0.00	0.00	0.00	0.00	0.0%	0.00	0.00	0.00	0.00	0
Schaefer	0.00	0.00	0.00	0.00	0.0%	0.00	0.00	0.00	0.00	0
Youth Centers	0.10	0.24	0.12	0.11	-7.7%	0.13	0.08	0.24	1.05	0
Victor Cullen	0.14	0.00	0.07	0.47	568.5%	0.19	0.00	0.47	1.53	0
Privately Operated	0.09	0.09	0.08	0.09	23.0%	0.09	0.04	0.13	0.68	0
O'farrell	0	0	0	0	n/a	0.00	0.00	0.00	0.00	0
In State Per Diems (Incl. Shelt.)	0.09	0.10	0.06	0.11	70.3%	0.09	0.04	0.14	0.69	0
Out of State Per Diems	0.12	0.06	0.13	0.00	-100.0%	0.08	0.00	0.21	0.66	0

Physical Assault Youth On Youth - PER 100 YD (includes assaults reported as Group Disturbances as primary incident type)

	MONTHLY REPORTING PERIODS					FY2011 Year To Date				
	Nov-10	Dec-10	Jan-11	Feb-11	% Change	Average	Minimum	Maximum	Total	Target
TOTAL PAYY Rate	0.43	0.49	0.41	0.46	11.4%	0.43	0.34	0.49	3.40	0
Total State-Run	0.61	0.73	0.60	0.66	9.0%	0.60	0.48	0.73	4.76	0
BCJJC	0.95	1.01	1.02	0.97	-4.2%	0.95	0.75	1.04	7.64	0
Cheltenham	0.42	1.27	0.87	0.77	-11.4%	0.62	0.33	1.27	4.98	0
LESCC	0.87	0.47	0.33	0.00	-100.0%	0.61	0.00	1.23	4.89	0
WMC	0.72	0.47	0.74	0.49	-33.6%	0.55	0.26	0.74	4.40	0
Carter	1.15	0.24	1.21	0.34	-72.3%	0.78	0.24	1.21	6.23	0
Noyes	0.84	0.83	0.77	1.20	55.0%	0.78	0.32	1.20	6.26	0
Hickey	0.48	0.68	0.55	0.70	27.2%	0.61	0.47	0.83	4.85	0
Waxter	1.43	0.81	0.44	1.17	167.6%	0.87	0.41	1.43	6.93	0
MYRC	0.00	0.00	0.00	0.00	0.0%	0.00	0.00	0.00	0.00	0
Schaefer	0.00	0.00	0.00	0.00	0.0%	0.00	0.00	0.00	0.00	0
Youth Centers	0.27	0.32	0.30	0.20	-33.6%	0.26	0.16	0.32	2.05	0
Victor Cullen	0.22	0.41	0.00	0.70	0.0%	0.33	0.00	0.70	2.63	0
Privately Operated	0.26	0.26	0.26	0.30	16.2%	0.27	0.22	0.35	2.18	0
O'farrell	0	0	0	0	n/a	0.00	0.00	0.00	0.00	0
In State Per Diems (Incl. Shelt.)	0.25	0.25	0.25	0.32	28.1%	0.27	0.18	0.36	2.13	0
Out of State Per Diems	0.33	0.31	0.27	0.15	-44.6%	0.31	0.15	0.43	2.49	0



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Physical Assault Youth On Staff - PER 100 YD (Incident count with associated incident)

	MONTHLY REPORTING PERIODS					FY2011 Year To Date				
	Nov-10	Dec-10	Jan-11	Feb-11	% Change	Average	Minimum	Maximum	Total	Target
TOTAL PAYOS Rate	0.11	0.12	0.14	0.13	-10.3%	0.11	0.07	0.14	0.86	0
Total State-Run	0.12	0.15	0.18	0.15	-16.9%	0.11	0.07	0.18	0.92	0
BCJJC	0.11	0.13	0.19	0.18	-5.1%	0.13	0.05	0.28	1.05	0
Cheltenham	0.03	0.16	0.23	0.06	-72.3%	0.06	0.00	0.23	0.51	0
LESCE	0.00	0.32	0.33	0.00	-100.0%	0.24	0.00	0.53	1.88	0
WMC	0.24	0.00	0.30	0.33	10.7%	0.16	0.00	0.33	1.25	0
Carter	0.23	0.00	0.30	0.00	-100.0%	0.10	0.00	0.30	0.77	0
Noyes	0.12	0.00	0.15	0.17	10.7%	0.09	0.00	0.21	0.74	0
Hickey	0.08	0.11	0.13	0.14	10.2%	0.09	0.00	0.17	0.76	0
Waxter	0.56	0.54	0.61	0.29	-52.2%	0.38	0.00	0.61	3.07	0
MYRC	0.00	0.00	0.00	0.00	0.0%	0.00	0.00	0.00	0.00	0
Schaefer	0.00	0.00	0.00	0.00	0.0%	0.00	0.00	0.00	0.00	0
Youth Centers	0.10	0.16	0.08	0.16	93.8%	0.08	0.02	0.16	0.64	0
Victor Cullen	0.07	0.07	0.00	0.16	0.0%	0.09	0.00	0.16	0.76	0
Privately Operated	0.11	0.09	0.11	0.11	-1.6%	0.10	0.07	0.13	0.81	0
O'farrell	0	0	0	0	n/a	0.00	0.00	0.00	0.00	0
In State Per Diems (Incl. Shelt.)	0.08	0.09	0.09	0.10	10.7%	0.08	0.06	0.10	0.67	0
Out of State Per Diems	0.24	0.08	0.24	0.18	-26.2%	0.20	0.08	0.28	1.63	0

Group Disturbance - PER 100 YD (Incident count with associated incident)

	MONTHLY REPORTING PERIODS					FY2011 Year To Date				
	Nov-10	Dec-10	Jan-11	Feb-11	% Change	Average	Minimum	Maximum	Total	Target
TOTAL Group Disturbance Rate	0.02	0.02	0.02	0.04	93.8%	0.02	0.01	0.04	0.16	0
Total State-Run	0.04	0.03	0.04	0.08	93.9%	0.04	0.02	0.08	0.32	0
BCJJC	0.03	0.05	0.03	0.06	121.4%	0.07	0.03	0.13	0.54	0
Cheltenham	0.08	0.05	0.12	0.13	10.7%	0.05	0.00	0.13	0.43	0
LESCE	0.00	0.16	0.00	0.00	0.0%	0.06	0.00	0.18	0.49	0
WMC	0.00	0.00	0.00	0.00	0.0%	0.00	0.00	0.00	0.00	0
Carter	0.23	0.00	0.00	0.00	0.0%	0.03	0.00	0.23	0.23	0
Noyes	0.12	0.00	0.00	0.17	0.0%	0.06	0.00	0.17	0.44	0
Hickey	0.04	0.04	0.08	0.05	-44.9%	0.03	0.00	0.08	0.26	0
Waxter	0.08	0.00	0.00	0.19	0.0%	0.08	0.00	0.19	0.61	0
MYRC	0.00	0.00	0.00	0.00	0.0%	0.00	0.00	0.00	0.00	0
Schaefer	0.00	0.00	0.00	0.00	0.0%	0.00	0.00	0.00	0.00	0
Youth Centers	0.00	0.00	0.02	0.02	10.7%	0.01	0.00	0.02	0.06	0
Victor Cullen	0.00	0.07	0.00	0.16	0.0%	0.03	0.00	0.16	0.22	0
Privately Operated	0.00	0.00	0.00	0.00	0.0%	0.00	0.00	0.01	0.02	0
O'farrell	0	0	0	0	n/a	0.00	0.00	0.00	0.00	0
In State Per Diems (Incl. Shelt.)	0.01	0.00	0.00	0.00	0.0%	0.00	0.00	0.01	0.03	0
Out of State Per Diems	0.00	0.00	0.00	0.00	0.0%	0.00	0.00	0.00	0.00	0



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Use of Seclusion - PER 100 YD (Incident count with associated incident)

	MONTHLY REPORTING PERIODS					FY2011 Year To Date				
	Nov-10	Dec-10	Jan-11	Feb-11	% Change	Average	Minimum	Maximum	Total	Target
TOTAL Rate of Seclusion Use	0.13	0.16	0.15	0.19	23.8%	0.16	0.12	0.21	1.31	0
Total State-Run	0.24	0.29	0.28	0.35	22.5%	0.29	0.21	0.36	2.29	0
BCJJC	0.95	1.14	1.07	1.28	19.2%	1.14	0.81	1.39	9.10	0
Cheltenham	0.08	0.18	0.09	0.13	47.6%	0.07	0.00	0.18	0.57	0
LESCC	0.25	0.16	0.16	0.18	10.7%	0.33	0.00	1.07	2.60	0
WMC	0.00	0.31	0.15	0.00	-100.0%	0.22	0.00	0.53	1.77	0
Carter	0.46	0.00	0.00	0.00	0.0%	0.06	0.00	0.46	0.46	0
Noyes	0.18	0.07	0.39	0.69	77.1%	0.29	0.07	0.69	2.35	0
Hickey	0.12	0.15	0.13	0.28	120.5%	0.13	0.00	0.28	1.07	0
Waxter	0.32	0.27	0.44	0.10	-77.7%	0.22	0.00	0.44	1.78	0
MYRC	0.00	0.00	0.00	0.00	0.0%	0.00	0.00	0.00	0.00	0
Schaefer	0.00	0.00	0.00	0.00	0.0%	0.00	0.00	0.00	0.00	0
Youth Centers	0.00	0.00	0.00	0.00	0.0%	0.00	0.00	0.00	0.00	0
Victor Cullen	0.00	0.00	0.00	0.08	0.0%	0.01	0.00	0.08	0.08	0
Privately Operated	0.03	0.04	0.05	0.06	30.8%	0.05	0.03	0.07	0.43	0
O'farrell	0.00	0.00	0.00	0.00	n/a	0.00	0.00	0.00	0.00	0
In State Per Diems (Incl. Shelt.)	0.03	0.03	0.04	0.06	35.3%	0.04	0.03	0.06	0.35	0
Out of State Per Diems	0.03	0.08	0.05	0.06	10.7%	0.11	0.03	0.20	0.87	0

Use of Restraint - PER 100 YD (Incident count with associated incident)

	MONTHLY REPORTING PERIODS					FY2011 Year To Date				
	Nov-10	Dec-10	Jan-11	Feb-11	% Change	Average	Minimum	Maximum	Total	Target
TOTAL Rate of Restraint Use	0.63	0.74	0.70	0.70	0.3%	0.64	0.56	0.74	5.08	0
Total State-Run	0.95	1.23	1.11	1.20	8.3%	0.99	0.76	1.23	7.89	0
BCJJC	1.52	1.64	1.57	1.55	-0.9%	1.47	1.08	1.64	11.73	0
Cheltenham	0.68	2.04	1.54	1.12	-26.9%	0.93	0.39	2.04	7.45	0
LESCC	0.50	1.26	0.66	0.91	38.4%	1.25	0.50	2.28	9.97	0
WMC	1.31	1.41	1.77	1.31	-26.2%	1.39	0.77	2.24	11.08	0
Carter	2.52	0.24	1.82	0.34	-81.5%	1.24	0.24	2.52	9.91	0
Noyes	1.44	0.90	1.39	2.57	84.5%	1.30	0.81	2.57	10.44	0
Hickey	0.52	0.86	0.68	0.70	3.4%	0.67	0.44	0.88	5.39	0
Waxter	2.22	2.51	2.01	2.43	21.2%	2.04	1.22	2.51	16.33	0
MYRC	0.00	0.00	0.00	0.00	0.0%	0.00	0.00	0.00	0.00	0
Schaefer	0.00	0.00	0.00	0.00	0.0%	0.00	0.00	0.00	0.00	0
Youth Centers	0.45	0.56	0.54	0.62	14.8%	0.43	0.16	0.62	3.47	0
Victor Cullen	0.65	0.62	0.42	1.48	252.8%	0.82	0.42	1.48	6.59	0
Privately Operated	0.32	0.29	0.36	0.29	-20.2%	0.32	0.23	0.39	2.57	0
O'farrell	0.00	0.00	0.00	0.00	n/a	0.00	0.00	0.00	0.00	0
In State Per Diems (Incl. Shelt.)	0.21	0.21	0.25	0.18	-26.9%	0.22	0.13	0.28	1.73	0
Out of State Per Diems	0.98	0.72	0.96	0.86	-10.8%	0.90	0.72	0.98	7.20	0



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INJURIES - Raw Numbers for Calculation (Incident count with associated incident)

	MONTHLY REPORTING PERIODS					FY2011 Year To Date				
	Nov-10	Dec-10	Jan-11	Feb-11	% Change	Average	Minimum	Maximum	Total	Target
TOTAL	106	131	117	126	7.7%	111	78	131	884	0
Total State-Run	85	110	99	106	7.1%	91	69	110	731	0
BCJJC	26	25	29	22	-24.1%	24	12	31	193	0
Cheltenham	11	32	25	22	-12.0%	15	5	32	123	0
LESCC	4	3	3	1	-66.7%	4	1	7	35	0
WMC	3	4	6	5	-16.7%	4	3	6	35	0
Carter	1	0	0	0	0.0%	1	0	3	5	0
Noyes	16	9	10	16	60.0%	12	6	16	93	0
Hickey	8	16	16	19	18.8%	14	6	19	112	0
Waxter	8	9	3	10	233.3%	8	3	15	62	0
MYRC	1	0	0	0	0.0%	0	0	1	1	0
Schaefer	0	0	0	0	0.0%	0	0	0	0	0
Youth Centers	5	12	6	5	-16.7%	7	4	12	52	0
Victor Cullen	2	0	1	6	500.0%	3	0	6	20	0
Privately Operated	21	21	18	20	11.1%	19	9	28	153	0
O'farrell	closed	closed	closed	closed	0.0%	0	0	0	0	0
In State Per Diems (Incl. Shelt.)	17	19	13	20	53.8%	16	8	26	130	0
Out of State Per Diems	4	2	5	0	-100.0%	3	0	7	23	0

Physical Assault Youth On Youth - Raw Number for Calculation (Incident count with associated incident)

	MONTHLY REPORTING PERIODS					FY2011 Year To Date				
	Nov-10	Dec-10	Jan-11	Feb-11	% Change	Average	Minimum	Maximum	Total	Target
TOTAL	189	215	182	183	0.5%	182	146	215	1458	0
Total State-Run	130	155	121	119	-1.7%	121	96	155	967	0
BCJJC	35	38	37	32	-13.5%	35	27	40	279	0
Cheltenham	16	49	30	24	-20.0%	22	10	49	175	0
LESCC	7	3	2	0	-100.0%	4	0	7	33	0
WMC	6	3	5	3	-40.0%	4	2	6	32	0
Carter	5	1	4	1	-75.0%	3	1	5	24	0
Noyes	14	12	10	14	40.0%	11	4	14	90	0
Hickey	12	18	13	15	15.4%	14	10	18	114	0
Waxter	18	9	5	12	140.0%	10	5	18	83	0
MYRC	1	0	0	0	0.0%	0	0	1	1	0
Schaefer	0	0	0	0	0.0%	0	0	0	0	0
Youth Centers	13	16	15	9	-40.0%	13	8	16	101	0
Victor Cullen	3	6	0	9	0.0%	4	0	9	35	0
Privately Operated	59	60	61	64	4.9%	61	50	80	491	0
O'farrell	closed	closed	closed	closed	0.0%	0	0	0	0	0
In State Per Diems (Incl. Shelt.)	48	49	51	59	15.7%	51	35	68	405	0
Out of State Per Diems	11	11	10	5	-50.0%	11	5	15	86	0



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Facility Incidents

Physical Assault Youth On Staff - Raw Number for Calculation (Incident count with associated incident)

	MONTHLY REPORTING PERIODS					FY2011 Year To Date				
	Nov-10	Dec-10	Jan-11	Feb-11	% Change	Average	Minimum	Maximum	Total	Target
TOTAL	49	51	63	51	-19.0%	46	30	63	368	0
Total State-Run	25	31	36	27	-25.0%	23	14	36	185	0
BCJJC	4	5	7	6	-14.3%	5	2	10	38	0
Cheltenham	1	6	8	2	-75.0%	2	0	8	18	0
LESCC	0	2	2	0	-100.0%	2	0	3	12	0
WMC	2	0	2	2	0.0%	1	0	2	9	0
Carter	1	0	1	0	-100.0%	0	0	1	3	0
Noyes	2	0	2	2	0.0%	1	0	3	10	0
Hickey	2	3	3	3	0.0%	2	0	4	18	0
Waxter	7	6	7	3	-57.1%	5	0	7	36	0
MYRC	0	0	0	0	0.0%	0	0	0	0	0
Schaefer	0	0	0	0	0.0%	0	0	0	0	0
Youth Centers	5	8	4	7	75.0%	4	1	8	31	0
Victor Cullen	1	1	0	2	0.0%	1	1	2	10	0
Privately Operated	24	20	27	24	-11.1%	23	16	28	183	0
O'farrell	closed	closed	closed	closed	0.0%	0	0	0	0	0
In State Per Diems (Incl. Shelt.)	16	17	18	18	0.0%	16	12	19	127	0
Out of State Per Diems	8	3	9	6	-33.3%	7	3	9	56	0

Group Disturbance - Raw Number for Calculation (Incident count with associated incident)

	MONTHLY REPORTING PERIODS					FY2011 Year To Date				
	Nov-10	Dec-10	Jan-11	Feb-11	% Change	Average	Minimum	Maximum	Total	Target
TOTAL	10	7	8	14	75.0%	9	4	14	69	0
Total State-Run	9	7	8	14	75.0%	8	3	14	64	0
BCJJC	1	2	1	2	100.0%	3	1	5	20	0
Cheltenham	3	2	4	4	0.0%	2	0	4	15	0
LESCC	0	1	0	0	0.0%	0	0	1	3	0
WMC	0	0	0	0	0.0%	0	0	0	0	0
Carter	1	0	0	0	0.0%	0	0	1	1	0
Noyes	2	0	0	2	0.0%	1	0	2	6	0
Hickey	1	1	2	1	-50.0%	1	0	2	6	0
Waxter	1	0	0	2	0.0%	1	0	2	7	0
MYRC	0	0	0	0	0.0%	0	0	0	0	0
Schaefer	0	0	0	0	0.0%	0	0	0	0	0
Youth Centers	0	0	1	1	0.0%	0	0	1	3	0
Victor Cullen	0	1	0	2	0.0%	0	0	2	3	0
Privately Operated	1	0	0	0	0.0%	1	0	2	5	0
O'farrell	closed	closed	closed	closed	0.0%	0	0	0	0	0
In State Per Diems (Incl. Shelt.)	1	0	0	0	0.0%	1	0	2	5	0
Out of State Per Diems	0	0	0	0	0.0%	0	0	0	0	0



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Use of Seclusion - Raw Number for Calculation (Incident count with associated incident)

	MONTHLY REPORTING PERIODS					FY2011 Year To Date				
	Nov-10	Dec-10	Jan-11	Feb-11	% Change	Average	Minimum	Maximum	Total	Target
TOTAL	59	70	68	76	11.8%	70	53	90	559	0
Total State-Run	52	61	57	63	10.5%	58	43	76	463	0
BCJJC	35	43	39	42	7.7%	42	30	53	332	0
Cheltenham	3	7	3	4	33.3%	3	0	7	20	0
LESCC	2	1	1	1	0.0%	2	0	7	17	0
WMC	0	2	1	0	-100.0%	2	0	4	13	0
Carter	2	0	0	0	0.0%	0	0	2	2	0
Noyes	3	1	5	8	60.0%	4	1	8	32	0
Hickey	3	4	3	6	100.0%	3	0	6	25	0
Waxter	4	3	5	1	-80.0%	3	0	5	21	0
MYRC	0	0	0	0	0.0%	0	0	0	0	0
Schaefer	0	0	0	0	0.0%	0	0	0	0	0
Youth Centers	0	0	0	0	0.0%	0	0	0	0	0
Victor Cullen	0	0	0	1	0.0%	0	0	1	1	0
Privately Operated	7	9	11	13	18.2%	12	7	17	96	0
O'farrell	closed	closed	closed	closed	0.0%	0	0	0	0	0
In State Per Diems (Incl. Shelt.)	6	6	9	11	22.2%	8	6	11	66	0
Out of State Per Diems	1	3	2	2	0.0%	4	1	7	30	0

Use of Restraints - Raw Number for Calculation (Incident count with associated incident)

	MONTHLY REPORTING PERIODS					FY2011 Year To Date				
	Nov-10	Dec-10	Jan-11	Feb-11	% Change	Average	Minimum	Maximum	Total	Target
TOTAL	276	327	308	279	-9.4%	272	241	327	2177	0
Total State-Run	204	260	222	217	-2.3%	200	154	260	1597	0
BCJJC	56	62	57	51	-10.5%	54	40	62	428	0
Cheltenham	26	79	53	35	-34.0%	33	13	79	263	0
LESCC	4	8	4	5	25.0%	8	4	13	64	0
WMC	11	9	12	8	-33.3%	10	6	17	80	0
Carter	11	1	6	1	-83.3%	5	1	11	39	0
Noyes	24	13	18	30	66.7%	18	13	30	146	0
Hickey	13	23	16	15	-6.3%	16	11	23	127	0
Waxter	28	28	23	25	8.7%	24	15	28	192	0
MYRC	0	0	0	0	0.0%	0	0	0	0	0
Schaefer	0	0	0	0	0.0%	0	0	0	0	0
Youth Centers	22	28	27	28	3.7%	21	8	28	170	0
Victor Cullen	9	9	6	19	216.7%	11	6	19	88	0
Privately Operated	72	67	86	62	-27.9%	73	52	87	580	0
O'farrell	closed	closed	closed	closed	0.0%	0	0	0	0	0
In State Per Diems (Incl. Shelt.)	39	41	50	33	-34.0%	41	24	54	331	0
Out of State Per Diems	33	26	36	29	-19.4%	31	26	36	249	0

GDU Agency Goals and Actions Assessment Dashboard- DJS

(Contributing Actions, Benchmarks and Progress to Date: February 2011)

GDU IV. Reduce Violent Crime in Maryland by 10 % a Year

Contributing Actions/Deliverables	Implementation Targets	Delivery Date	Progress to Date	Status/Comments	GDU Assessment
A. Enhance Law Enforcement Efforts					
Ensure 20 contacts per youth per month for juveniles in VPI in Baltimore City	Month: 20 contacts / youth 6 Months: 120 contacts/youth Year: 240 contacts/ youth	Monthly, December '10 (6 mo), June '11 (year)	December: 15 contacts/youth	2010 Totals Month: 19 contacts / youth 6 Months: 106 contacts/youth Year: 221 contacts/ youth	2009 Totals Month: 18 contacts 6 Months: 102 contacts Year: 212 contacts
GPS monitoring	Maintain 180-200 youth	Ongoing	As of Feb 1: 173		
Working with DPP to identify dually involved youth and families	All dually involved youth	Ongoing	January: matched 9 times		

GDU V. Reduce Violent Crimes Against Women and Children by 25% by 2012

Contributing Actions/Deliverables	Implementation Targets	Delivery Date	Progress to Date	Status/Comments	GDU Assessment
A. Enhance Law Enforcement Efforts					
Launch "Gang Initiatives"	Develop a method to share DJS juvenile information pertaining to gang involvement with law enforcement and other interests	Completed	Law Enforcement has access to the information on ASSIST through the Dashboard.		
Train all DJS employees to use GangNet	115 training sessions/ total of 506 staff to train	Completed	November: 135 sessions with 575 staff trained	DJS obtained access to GangNet looking youth up for possible gang involvement. Statewide training completed Nov, 10. New staff to be trained during entry level training.	
Expand OSK + Integrate with VPI	Expand to Baltimore City 200 slots and Prince George's County 36 slots with VPI	Ongoing	Feb: Baltimore City 198 slots filled Prince George's 36 slots filled	Fully implemented in Baltimore City and Prince George's	
B. Maintain 95% of Evidence-Based Services Slots Filled with Youth in the Community					

Expand to 428 EBS Slots Statewide through increased use of MST, FFT, and Multi-Dimensional Therapy Foster Care	Contracted slots : 364 - Dec	12/10	Feb: 328 active slots	91% of active slots filled 82% of contracted slots filled	
Maintain 90% percent occupancy of EBS slots statewide	96% utilization	Ongoing	Feb: 91% utilization	EBS Utilization Spreadsheet forwarded for each StateStat	
C. Decrease Out of State Placement of DJS Youth by 20% by 2010 and 50% by 2011 (historical numbers needed) - add amount of decrease for 2010					
Baltimore City DJS Treatment Facility	Complete construction - reliant on approval of the FY11 budget request for Design/Build funding.	2012	Search for suitable property is on-going	Suitable site not yet identified. DGS Engineers conducted site assessments on two previously identified properties and both were not suitable for building.	
Develop/ launch in-state staff secure program to bring back out-of-state youth	Develop/ launch program - capacity 48	Completed	Jan: at capacity of 48		
D. Reduce the Avg. Daily Number of Youth in DJS non-Residential Treatment Facilities (incl. Group Homes) by 10% by 2010 and 20% by 2011 - SAME AS C -add amount of decrease for 2010					
Baseline: City - 178	City- 142	2011	February: 178		
Baseline: Southern- 73	Southern- 62	2011	February: 61		
Baseline: Metro -135 (PG-90) (MC- 45)	Metro -120 (PG-77) (MC-43)	2011	February: 153 (PG-108) (MC-45)		
E. Increase number of Baltimore City youth returning from placement with CORPS Services					
CORPS Project: Reduce Recidivism	Reduce recidivism rate of CORPS youth < 20%	Ongoing	To be updated		Currently working on this - to be more reflective of current goals/targets
CORPS Project: Increase placement of youth >18 w/employment, education or occupational skills	Placement rate 60%	Ongoing	To be updated		
CORPS Project: Decrease highschool dropout rate of formerly detained/placed youth	Increase by 20% school retention rate of youth under 18	Ongoing	To be updated		
CORPS Project: Youth w/ MVA ID Cards to date	Reviewing program to determine goals (number of youth)	Ongoing	September: 18 youth referred - 8 youth with MVA ID Cards		

CORPS Project: Participants	Reviewing program to determine goals (number of youth)	Ongoing	October: 13 participants		
G. Improve integration of child serving agency activities (GOC)					
Initiate data sharing between DJS, DHR, and other agencies through "Children's Dashboard"	Complete MOUs, Develop dashboard, Train caseworkers	Completed	MOU Signed, staff trained, directives given by each agency	DJS/DHR Staff using dashboard daily to see if youth are co-committed.	
Initiate data sharing between DJS & DC	Determine what databases contain the needed information	To be updated	Court Dispositions, Parental Information, Current Address. Legal Status, Caseworker Contact Information, Photo of the Youth, Outstanding Warrants, Offense History		
Initiate data sharing between DJS & VA	Draft legislation to be put forward that would allow VA to share information with Maryland	To be updated	On 7/21/10, transferred data on MD youth currently in Residential Treatment for matching with VA youth		

Assesment Key	
A	Ahead/ Exceeding Expectations
OT	On Track
B	Behind Schedule
CB	Considerably Behind Schedule