



# StateStat Department of Juvenile Services Profile

Department Secretary:  
**DJS Management Team**  
Secretary:  
Programs:  
Administration:



Secretary Donald W. Devore  
Date Appointed: January 2007

### MBE/WBE EXPENDITURES

Goal Achieved: **13.06%**

# Waivers requested:

# Waivers granted:

Goal Achieved: **11.10%**

# Waivers requested:

0 # Waivers granted: 0

CURRENTLY AVAILABLE PERIOD (Sept, 2008)							YEAR-TO-DATE					
PROCUREMENT/CONTRACT AWARDS	Agency Total	Ethnic	Women	Disabled/Non-Profit/Sheltered Workshop	Total MBE/WBE	%	Agency Total	Ethnic	Women	Disabled/Non-Profit/Sheltered Workshop	Total MBE/WBE	%
<b>Payment Totals</b>	\$7,810,898.00	\$ 369,384.00 4.7%	\$ 234,442.00 3.0%	\$ 331,678.00 4.2%	\$935,504	12.0%	\$25,295,606	\$951,594 3.8%	\$659,149 2.6%	\$1,137,895 4.5%	\$2,748,638	<b>10.9%</b>
<b>Awards Totals</b>	\$10,221,005	\$586,240 5.7%	\$369,483 3.6%	\$379,599 3.7%	\$1,335,322	<b>13.1%</b>	\$28,495,177	\$1,236,391 4.3%	\$791,135 2.8%	\$1,135,308 4.0%	\$3,162,834	<b>11.1%</b>
Architectural & Engineering	\$0	\$0.00	\$0.00	\$0.00	\$0		\$0	\$0	\$0	\$0	\$0	<b>0.0%</b>
Construction	\$0	\$0.00	\$0.00	\$0.00	\$0		\$0	\$0	\$0	\$0	\$0	<b>0.0%</b>
Construction Related	\$0	\$0.00	\$0.00	\$0.00	\$0		\$0	\$0	\$0	\$0	\$0	<b>0.0%</b>
Maintenance	\$141,622	\$0.00	\$0.00	\$0.00	\$0	0.0%	\$600,956	\$4,500	\$0	\$0	\$4,500	<b>0.7%</b>
Services	\$24,264	\$0.00	\$12,044.00	\$0.00	\$12,044	49.6%	\$640,951	\$1,407	\$42,446	\$0	\$43,853	<b>6.8%</b>
Supplies and Equipment	\$202,901	\$0.00	\$49,401.00	\$4,776.00	\$54,177	26.7%	\$869,430	\$9,398	\$64,378	\$24,396	\$98,172	<b>11.3%</b>
IT Services	\$0	\$0.00	\$0.00	\$0.00	\$0		\$11,360.00	\$54,747.00	\$0.00	\$0.00	\$54,747	<b>481.93%</b>
IT Supplies and Equipment	\$124,758	\$38,980.00	\$0.00	\$0.00	\$38,980	31.2%	\$217,064.00	\$48,378.00	\$0.00	\$0.00	\$48,378	<b>22.29%</b>
HCSE	\$2,528,432	\$265,550.00	\$119,900.00	\$51,659.00	\$437,109	17.3%	\$2,890,977	\$305,646	\$146,470	\$11,250	\$463,366	<b>16.0%</b>
Corporate Credit Card	\$194,673	\$415.00	\$13,525.00	\$2,219.00	\$16,159	8.3%	\$633,952	\$0	\$45,823	\$15,070	\$60,893	<b>9.6%</b>
Direct Vouchers	\$7,004,355	\$281,295.00	\$174,613.00	\$320,945.00	\$776,853	11.1%	\$22,630,487	\$812,315	\$492,018	\$1,084,592	\$2,388,925	<b>10.56%</b>

SBR INDICATORS	Agency Total	Total SBR	# Designated Procurements	%	Agency Total	Total SBR	# Designated Procurements	%
<b>Payment Totals</b>	\$843,296	\$68,140	0	8.1%	\$2,128,881	\$215,983	2	10.1%



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## Department of Juvenile Services

### Profile

Reporting Period September/October 2008

**Population Overview**

**Average Monthly Population**

	MONTHLY REPORTING PERIODS					Fiscal Year to Date			
	Jul-08	Aug-08	Sep-08	Oct-08	% Change	Average	Minimum	Maximum	Total
<b>Detained and Pending Total</b>	408	364	366	0	-100.0%	379	364	408	1,138
Pre-Disposition	273	242	260		-100.0%	258	242	273	775
Pending Placement	135	122	106		-100.0%	121	106	135	363
<b>Detention Alternatives</b>	690	662	748		-100.0%	700	662	748	2,100
<b>Community Supervision</b>									
Informal	2,330	2,306	2,246		-100.0%	2,294	2,246	2,330	6,882
Probation	5,639	5,659	5,643		-100.0%	5,647	5,639	5,659	16,941
Aftercare	2,696	2,690	2,648		-100.0%	2,678	2,648	2,696	8,034
<b>Committed</b>	1014	1003	982		-100.0%	1,000	982	1,014	2,999

**REFERRALS AND CASE PROCESSING**

	MONTHLY REPORTING PERIODS					Fiscal Year to Date			
	Jul-08	Aug-08	Sep-08	Oct-08	% Change	Average	Minimum	Maximum	Total
<b>Referred Youth Count</b>	3,876	3,027	3,787		-100.0%	3,563	3,027	3,876	10,690
Referred with no Priors	1,616	1,251	1,510		-100.0%	1,459	1,251	1,616	4,377
Referred with 1-5 Priors	1,746	1,323	1,719		-100.0%	1,596	1,323	1,746	4,788
Referred with >5 Priors	514	453	558		-100.0%	508	453	558	1,525
<b>New Referrals (Cases)</b>	4,478	3,458	4,513		-100.0%	4,147	3,458	4,506	12,442
Closed Cases	1,821	1,311			-100.0%	1,566	1,311	1,821	3,132
<b>Informal Cases</b>	900	699			-100.0%	800	699	900	1,599
<b>Cases Formaled</b>	1,746	1,423			-100.0%	1,585	1,423	1,746	3,169
<b>Pending Decision</b>	11	25			-100.0%	18	11	25	36
<b>Detention Admissions</b>	484	462	585		-100.0%	510	462	585	1,531
<b>Detention Releases</b>	521	493	537		-100.0%	517	493	537	1,551
<b>New Probation Cases</b>	401	404	408		-100.0%	404	401	408	1,213
<b>Committed Admissions</b>	171	158	157		-100.0%	162	157	171	486
<b>Committed Releases</b>	168	184	123		-100.0%	158	123	184	475



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## Department of Juvenile Services

### Profile

**EXPENDITURES**

	MONTHLY EXPENDITURES					Fiscal Year to Date 2008					FY07
	Oct-07	Nov-07	Dec-07	Jan-08	% Change	Average	Minimum	Maximum	Total	Projected	Total
<i>(General Funds only)</i>											
<b>PER DIEM EXPENDITURES</b>	<b>4,009,633</b>	<b>4,265,772</b>	<b>3,735,875</b>	<b>3,749,609</b>	0.4%	<b>3,836,366</b>	<b>3,576,492</b>	<b>4,265,772</b>	<b>26,854,565</b>	<b>46,036,397</b>	<b>45,810,187</b>
Per Diems in State	3,171,236	3,309,873	2,850,272	2,816,700	-1.2%	2,983,293	2,754,958	3,309,873	20,883,051	35,799,515	NA
Per Diems Out of State	838,397	955,899	885,603	932,909	5.3%	853,073	729,132	955,899	5,971,514	10,236,881	NA

PERSONNEL DATA	TWO-WEEK REPORTING PERIODS - ENDING DATE					Fiscal Year 2008 To Date				
	9/23/08	10/7/08	10/21/08	11/4/08	% Change	Average	Minimum	Maximum	Total	
<b>OVERTIME TOTAL (HOURS)</b>	<b>12,589</b>	<b>13,331</b>	<b>12,748</b>		-100.0%	<b>13,795</b>	<b>12,589</b>	<b>15,128</b>	<b>96,564</b>	
Headquarters	84	39	69		-100.0%	64	39	84	192	
Baltimore City	4,889	4,455	4,125		-100.0%	4,490	4,125	4,889	13,469	
Central Region	2,325	2,287	2,312		-100.0%	2,308	2,287	2,325	6,924	
Western Region	523	2,171	1,646		-100.0%	1,447	523	2,171	4,340	
Eastern Region	352	360	338		-100.0%	350	338	360	1,050	
Southern Region	630	640	718		-100.0%	663	630	718	1,988	
Metro Region	3,787	3,380	3,541		-100.0%	3,569	3,380	3,787	10,708	
Facility Call Out Hours					0.0%	345	323	354	1,380	

PERSONNEL DATA	TWO-WEEK REPORTING PERIODS					Fiscal Year To Date				
	07/02/08 - 07/15/08	07/16/08 - 07/29/08	07/30/08 - 08/12/08	08/13/08 - 08/26/08	% Change	Average	Minimum	Maximum	Total	
<b>SICK LEAVE TOTAL DAYS</b>	<b>1,039.7</b>	<b>1,229.3</b>	<b>1,145.7</b>	<b>1,187.0</b>	3.6%	<b>1,150</b>	<b>1,040</b>	<b>1,229</b>	<b>4,602</b>	
Administration	88.6	73.3	80.1	68.8	-14.0%	78	69	89	311	
Community Services	375.2	462.2	437.2	461.0	5.4%	434	375	462	1,736	
Facilities	575.9	693.9	628.4	657.1	4.6%	639	576	694	2,555	

	MONTHLY REPORTING PERIODS					Fiscal Year To Date				
	Jul-08	Aug-08	Sep-08	Oct-08	% Change	Average	Minimum	Maximum	Total	
<b>FROI to IWIF</b>										
Administration	0	1	1		-100.0%	1	0	1	2	
Community Services	4	1	1		-100.0%	2	1	4	6	
Facilities	28	28	22		-100.0%	26	22	28	78	
<b>FROI LAG &gt; 3 DAYS*</b>										
Administration	0	0	0		0.0%	0	0	0	0	
Community Services	0	0	0		0.0%	0	0	0	0	
Facilities	8	2	3		-100.0%	4	2	8	13	

Note: \* FROILAG is > 3 days from March 2008

PERSONNEL DATA	MONTHLY REPORTING PERIODS					Fiscal Year To Date				
	Jul-08	Aug-08	Sep-08	Oct-08	% Change	Average	Minimum	Maximum	Total	
<b>ACCIDENT LEAVE (DAYS)</b>										
Administration	0	0	1.5		-100.0%	1	0	2	2	
Community Services	0	0	0		0.0%	0	0	0	0	
Comm Svcs Direct Care Staff	9	0	0		0.0%	3	0	9	9	
Facilities	32	0	13		-100.0%	15	0	32	45	
Facilities Direct Care Staff	97	122	110		-100.0%	110	97	122	329	



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Reporting Period September/October 2008

## Department of Juvenile Services Regional Overtime

Total Overtime Hours	TWO-WEEK REPORTING PERIODS - ENDING:				% Change	Fiscal Year 2008 To Date			
	9/23/08	10/7/08	10/21/08	11/4/08		Average	Min	Max	Total
<b>State Totals</b>	<b>12,589</b>	<b>13,331</b>	<b>12,748</b>		<b>-100.0%</b>	<b>13,795</b>	<b>12,589</b>	<b>15,128</b>	<b>96,564</b>
Administration					0.0%	#DIV/0!	0	0	0
Community Supervision					0.0%	#DIV/0!	0	0	0
Facilities					0.0%	#DIV/0!	0	0	0
<b>Headquarters</b>	<b>84</b>	<b>39</b>	<b>69</b>		<b>-100.0%</b>	<b>64</b>	<b>39</b>	<b>84</b>	<b>192</b>
Secretary					0.0%	#DIV/0!	0	0	0
Departmental Support					0.0%	#DIV/0!	0	0	0
Office of Administration					0.0%	#DIV/0!	0	0	0
<b>Baltimore City</b>	<b>4,889</b>	<b>4,455</b>	<b>4,125</b>		<b>-100.0%</b>	<b>4,490</b>	<b>4,125</b>	<b>4,889</b>	<b>13,469</b>
Administration					0.0%	#DIV/0!	0	0	0
Community Supervision					0.0%	#DIV/0!	0	0	0
BCJJC					0.0%	#DIV/0!	0	0	0
<b>Central Region</b>	<b>2,325</b>	<b>2,287</b>	<b>2,312</b>		<b>-100.0%</b>	<b>2,308</b>	<b>2,287</b>	<b>2,325</b>	<b>6,924</b>
Administration					0.0%	#DIV/0!	0	0	0
Community Supervision					0.0%	#DIV/0!	0	0	0
Hickey					0.0%	#DIV/0!	0	0	0
<b>Western Region</b>	<b>523</b>	<b>2,171</b>	<b>1,646</b>		<b>-100.0%</b>	<b>1,447</b>	<b>523</b>	<b>2,171</b>	<b>4,340</b>
Administration					0.0%	#DIV/0!	0	0	0
Community Supervision					0.0%	#DIV/0!	0	0	0
Youth Centers					0.0%	#DIV/0!	0	0	0
Victor Cullen					0.0%	#DIV/0!	0	0	0
Western Maryland CC					0.0%	#DIV/0!	0	0	0
<b>Eastern Region</b>	<b>352</b>	<b>360</b>	<b>338</b>		<b>-100.0%</b>	<b>350</b>	<b>338</b>	<b>360</b>	<b>1,050</b>
Administration					0.0%	#DIV/0!	0	0	0
Community Supervision					0.0%	#DIV/0!	0	0	0
Carter					0.0%	#DIV/0!	0	0	0
Lower Shore					0.0%	#DIV/0!	0	0	0
<b>Southern Region</b>	<b>630</b>	<b>640</b>	<b>718</b>		<b>-100.0%</b>	<b>663</b>	<b>630</b>	<b>718</b>	<b>1,988</b>
Administration					0.0%	#DIV/0!	0	0	0
Community Supervision					0.0%	#DIV/0!	0	0	0
Waxter					0.0%	#DIV/0!	0	0	0
<b>Metro Region</b>	<b>3,787</b>	<b>3,380</b>	<b>3,541</b>		<b>-100.0%</b>	<b>3,569</b>	<b>3,380</b>	<b>3,787</b>	<b>10,708</b>
Administration					0.0%	#DIV/0!	0	0	0
Community Supervision					0.0%	#DIV/0!	0	0	0
Noyes					0.0%	#DIV/0!	0	0	0
Cheltenham					0.0%	#DIV/0!	0	0	0

Note: Effective July 2007, bi-weekly data are reported.



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Reporting Period September/October 2008

## Department of Juvenile Services Safety

*Note: All incident data are provisional*

	MONTHLY REPORTING PERIODS					% Change	Fiscal Year To Date				
	Jul-08	Aug-08	Sep-08	Oct-08	Average		Minimum	Maximum	Total	Target	
<b>Overall Incidents</b>											
Average Monthly Population	1,486	1,434	1,495	0	-100.0%	1472	1,434	1,495			
Assaults on Staff (Incident count)	35	27	18	0	-100.0%	27	18	35	80	0	
Assaults on Residents (Incident count)	163	138	149	0	-100.0%	150	138	163	450	0	
Incidents (Total incident count)	715	699	751	0	-100.0%	722	699	751	2165	0	
Physical Restraints (includes associated restraints)	435	315	327	0	-100.0%	359	315	435	1077	0	
Injuries (Includes all associated injuries)	291	250	267	0	-100.0%	269	250	291	808	0	

*Note: All incident data are provisional*

	MONTHLY REPORTING PERIODS					% Change	Fiscal Year To Date				
	Jul-08	Aug-08	Sep-08	Oct-08	Average		Minimum	Maximum	Total	Target	
<b>State-Run (Detention &amp; Committed)</b>											
Resident Advisor PINS, Incl. Contractual as of last day from Feb '08	576.50	576.50	572.50		-100.0%	575	573	577		TBD	
Total Facility Resident Advisors as of last day	510.50	522.75	524.75		-100.0%	519	511	525		TBD	
PIN Vacancies (FTE)	90.00	89.50	81.50		-100.0%	87	82	90			
Contractual Vacancies (FTE) *	-24.00	-35.75	-33.75		-100.0%	-31	-36	-24			
Total Vacancies (FTE)	66.00	53.75	47.75		-100.0%	56	48	66			
Youth Population as of last day	635	585	642		-100.0%	621	585	642			
Youth per Staff as of last day of Month	6.34	5.71	6.24		-100.0%	6	6	6		6	
Assaults on Staff (Incident count)	7	9	6		-100.0%	7	6	9	22	0	
Assaults on Residents (Incident count)	115	89	111		-100.0%	105	89	115	315	0	
Incidents (Total incident count)	423	429	436		-100.0%	429	423	436	1,288	0	
Physical Restraints (# Youth count)	341	253	268		-100.0%	287	253	341	862	0	
Injuries (# Youth count)	232	196	219		-100.0%	216	196	232	647	0	

\* Count now includes contractual vacancies. Prior to February 2008 the count included filled permanent and contractual positions and vacant permanent positions but did not include contractual vacancies.

*Note: All incident data are provisional*

	MONTHLY REPORTING PERIODS					% Change	Fiscal Year To Date				
	Jul-08	Aug-08	Sep-08	Oct-08	Average		Minimum	Maximum	Total	Target	
<b>Private, State-Licensed (In-State) including Shelter</b>											
Average Monthly Population	744	742	745		-100.0%	744	742	745			
Assaults on Staff (Incident count)	18	12	6		-100.0%	12	6	18	36	0	
Assaults on Residents (Incident count)	43	43	33		-100.0%	40	33	43	119	0	
Incidents (Total incident count)	249	235	279		-100.0%	254	235	279	763	0	
Physical Restraints (includes associated restraints)	62	43	33		-100.0%	46	33	62	138	0	
Injuries (Includes all associated injuries)	53	48	42		-100.0%	48	42	53	143	0	



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Reporting Period September/October 2008

## Department of Juvenile Services Safety

<i>Note: All incident data are provisional</i>	MONTHLY REPORTING PERIODS					% Change	Fiscal Year To Date				
	Jul-08	Aug-08	Sep-08	Oct-08	Average		Minimum	Maximum	Total	Target	
<b>Committed Out-of-State</b>											
Average Monthly Population	107	107	108		-100.0%	107	107	108			
Assaults on Staff (Incident count)	10	6	6		-100.0%	7	6	10	22	0	
Assaults on Residents (Incident count)	5	6	5		-100.0%	5	5	6	16	0	
Incidents (Total incident count)	43	35	36		-100.0%	38	35	43	114	0	
Physical Restraints (includes associated restraints)	32	19	26		-100.0%	26	19	32	77	0	
Injuries (Includes all associated injuries)	6	6	6		-100.0%	6	6	6	18	0	
<i>Note: All incident data are provisional</i>	MONTHLY REPORTING PERIODS					% Change	Fiscal Year To Date				
<b>All Out of Home Placements (Youth count)</b>	Jul-08	Aug-08	Sep-08	Oct-08	Average		Minimum	Maximum	Total	Target	
Escapes	1	6	0		0.0%	2	0	6	7	0	
Escape Attempts	5	0	2		-100.0%	2	0	5	7	0	
AWOLS	51	46	68		-100.0%	55	46	68	165	0	

CRIPA Compliance	Jun-05	Dec-05	Jun-06	Dec-06	Jun-07	Dec-07	Jun-08	Dec-08
<b>Hickey Provisions</b>	56	56	56	55	56	56	56	
Non Compliance	56	56	13	8	1	0	0	
Partial Compliance	0	0	31	28	24	9	1	
Substantial Compliance	0	0	12	19	31	47	55	
<b>Cheltenham Provisions</b>	56	56	56	56	56	56	56	
Non Compliance	56	56	16	5	1	0	0	
Partial Compliance	0	0	30	33	27	15	1	
Substantial Compliance	0	0	10	17	28	41	55	
<b>BCJJC Provisions</b>					29	29	29	
Non Compliance					29	2	0	
Partial Compliance					0	14	11	
Substantial Compliance					0	13	18	



# StateStat

## Department of Juvenile Services

### Public Safety

	Monthly Reporting Periods					FY 2009 Year to Date			
	Jun-08	Jul-08	Aug-08	Sep-08	Oct-08	Average	Minimum	Maximum	YTD
<b>Total Juvenile Homicide Victims (Total Age 7-17)</b>	<b>4</b>	<b>2</b>	<b>3</b>	<b>4</b>	<b>2</b>	<b>2.0</b>	<b>2</b>	<b>2</b>	<b>8</b>
# under current DJS Probation/Aftercare/CD/EM	1	0	1	0	0	0.3	0	1	1
# Other Prior DJS Contact	0	0	0	0	1	0.3	0	1	1
# Prior DJS Probation/Aftercare/CD/EM	2	1	0	1	1	0.8	0	1	3
# Baltimore City	2	2	2	2	2	2.0	2	2	8
	<b>Jun-08</b>	<b>Jul-08</b>	<b>Aug-08</b>	<b>Sep-08</b>	<b>Oct-08</b>	<b>Average</b>	<b>Minimum</b>	<b>Maximum</b>	<b>YTD</b>
<b>Total Balt. City Juv. Nonfatal Shooting Victims</b>	<b>8</b>	<b>14</b>	<b>12</b>	<b>4</b>	<b>5</b>	<b>8.8</b>	<b>4</b>	<b>14</b>	<b>35</b>
# under current DJS Probation/Aftercare/CD/EM	2	5	4	1	3	3.3	1	5	13
# Other Prior DJS Contact	2	3	2	1	1	1.8	1	3	7
# Prior DJS Probation/Aftercare/CD/EM	1	3	2	0	1	1.5	0	3	6

\* Police Stats may include youth under 7, DJS supervision may include youth over 17.



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## Department of Juvenile Services

### Staffing

Direct Care Staffing	MONTHLY REPORTING PERIODS (LAST DAY)					Fiscal Year To Date				
	Jul-08	Aug-08	Sep-08	Oct-08	% Change	Average	Minimum	Maximum	Total	Target
<b>Community Services Mandated Staff(FTE)</b>										
Total PINS	673.15	675.15	677.65		-100.0%	675.32	673.15	677.65		TBD
Mandated Staff (Including Contractual)	626.00	626.00	632.00		-100.0%	628.00	626.00	632.00		TBD
Vacancies	47.15	49.15	45.65		-100.0%	47.32	45.65	49.15		TBD
Attrition < 12 Months	0.00	0.00	1.00		-100.0%	0.33	0.00	1.00	1	TBD
Average Tenure	11.39	11.40	11.38		-100.0%	11.39	11.38	11.40		TBD
	Jul-08	Aug-08	Sep-08	Oct-08	% Change	Average	Minimum	Maximum	Total	Target
<b>Residential Services Mandated Staff (FTE)</b>										
Total PINS	995.50	995.00	990.00		-100.0%	993.50	990.00	995.50		TBD
Mandated Staff (Including Contractual)	903.50	915.25	916.25		-100.0%	911.67	903.50	916.25		TBD
Mandated Vacancies (Not Including Contractual)	113.50	113.00	106.00		-100.0%	110.83	106.00	113.50		
Mandated Contractual Vacancies *	-21.50	-33.25	-32.25		-100.0%	-29.00	-33.25	-21.50		
Total Vacancies (FTE) Excludes contractual for Dec & Jan	92.00	79.75	73.75		-100.0%	81.83	73.75	92.00		
Attrition < 12 Months	3.00	4.00	7.00		-100.0%	4.67	3.00	7.00	14	TBD
Average Tenure	4.90	4.83	4.87		-100.0%	4.87	4.83	4.90		TBD
Note: * Negative number is due to DJS receiving 75 new permanent positions effective July 1, 2008 to be used for contractual conversions.										
	Jul-08	Aug-08	Sep-08	Oct-08	% Change	Average	Minimum	Maximum	Total	Target
<b>Mandated Staff (All)</b>										
Hired - Permanent	11.00	6.50	4.50		-100.0%	7.33	4.50	11.00	22	
Hired - Contractual	19.00	32.25	17.00		-100.0%	22.75	17.00	32.25	68	
Involuntary Termination - Permanent	0.00	1.00	2.00		-100.0%	1.00	0.00	2.00	3	
Involuntary Termination - Contractual	0.00	1.00	5.00		-100.0%	2.00	0.00	5.00	6	
Voluntary Termination of Employment - PN	12.00	8.00	7.00		-100.0%	9.00	7.00	12.00	27	
Voluntary Termination of Employment - CN	2.00	1.00	1.00		-100.0%	1.33	1.00	2.00	4	
	Jul-08	Aug-08	Sep-08	Oct-08	% Change	Average	Minimum	Maximum	Total	Target
<b>Violations of Conduct</b>	<b>10</b>	<b>4</b>	<b>11</b>	<b>0</b>	<b>-100.0%</b>	<b>8.33</b>	<b>4.00</b>	<b>11.00</b>	<b>25</b>	<b>TBD</b>
Non-Certified	0	1	0		0.0%	0.33	0.00	1.00	1	TBD
Certified	10	3	11		-100.0%	8.00	3.00	11.00	24	TBD



# StateStat

## Department of Juvenile Services

### Community Supervision

Probation, Diversion, Aftercare

COMMUNITY SUPERVISION	MONTHLY REPORTING PERIODS					Fiscal Year To Date				
	Jul-08	Aug-08	Sep-08	Oct-08	% Change	Average	Minimum	Maximum	Total	Target
<b>TOTAL COMMUNITY SUPERVISION</b>										
Mandated CMS Staff PINS*	472.90	473.90	475.40		-100.0%	474	473	475		TBD
Mandated CMS Staff (Incl. Contractual)*	436.00	437.00	440.00		-100.0%	438	436	440		TBD
New Youth Count	1241	1055	1122		-100.0%	1139	1055	1241	3418	
Last Day of Month Youth Count	10470	10449	10306		-100.0%	10408	10306	10470		
Caseload: Staff Ratio (based on Youth)	24	24	23		-100.0%	24	23	24		30
Staff with > 30 Cases	121	122	120		-100.0%	121	120	122		0
<b>Last Day of Month Youth Count</b>	<b>Jul-08</b>	<b>Aug-08</b>	<b>Sep-08</b>	<b>Oct-08</b>	<b>% Change</b>	<b>Average</b>	<b>Minimum</b>	<b>Maximum</b>	<b>Total</b>	<b>Target</b>
Informal (pre-court)	2,330	2,306	2,246		-100.0%	2294	2246	2330		
Probation	5,639	5,659	5,643		-100.0%	5647	5639	5659	16,941	
Aftercare	2,696	2,690	2,648		-100.0%	2678	2648	2696	8,034	
Informal Face-to-Face Contacts	1191	993			0.0%	1092	993	1191	2,184	TBD
Probation Face-to-Face Contacts (Excluding Intensive)	7911	7973			0.0%	7942	7911	7973	15,884	TBD
Aftercare Face-to-Face Contacts (Excluding Intensive & IAP)	3230	3247			0.0%	3239	3230	3247	6,477	TBD
<b>INTENSIVE PROBATION</b>	<b>Jul-08</b>	<b>Aug-08</b>	<b>Sep-08</b>	<b>Oct-08</b>	<b>% Change</b>	<b>Average</b>	<b>Minimum</b>	<b>Maximum</b>	<b>Total</b>	<b>Target</b>
Last Day of Month Youth Count	476	451	429		-100.0%	452	429	476		
New Cases	16	6	9		-100.0%	10	6	16	31	
Closed Cases	31	30	38		-100.0%	33	30	38	99	
Face-to-Face Contacts** (Intensive Only)	928	836			0.0%	882	836	928	1,764	TBD
<b>INTENSIVE AFTERCARE (IAP Program)</b>	<b>Jul-08</b>	<b>Aug-08</b>	<b>Sep-08</b>	<b>Oct-08</b>	<b>% Change</b>	<b>Average</b>	<b>Minimum</b>	<b>Maximum</b>	<b>Total</b>	<b>Target</b>
Last Day of Month Youth Count (ASSIST)	169	137	131		-100.0%	146	131	169		
Monthly Workload Report Case Count	245	224			0.0%	235	224	245		
New Cases	10	1	4		-100.0%	5	1	10	15	
Closed Cases	27	33	11		-100.0%	24	11	33	71	
Face-to-Face Contacts (IAP)	990	982			0.0%	986	982	990	1,972	TBD

\* DJS Case Mgmt Specialists. Direct care community supervision numbers are as of last day of each month

\*\* Face to face contacts for probation include regular probation, SOS, and drug court cases while the last day month youth count and new and closed cases include only regular probation.



# StateStat

## Department of Juvenile Services

### VPI Programs

OSK	Monthly Reporting Periods					% Change	2009 FY Year to Date		
	Jul-08	Aug-08	Sep-08	Oct-08	Average		Minimum	Maximum	
Spaces	120	120	120	120	0.0%	120	120	120	
Spaces Filled (ADP)	117	118	109	107	-7.6%	113	107	118	
Violence Prevention Initiative- Statewide									
Violence Prevention Initiative- Statewide	Monthly Reporting Periods					% Change	2009 FY Year to Date		
	Jul-08	Aug-08	Sep-08	Oct-08	Average		Minimum	Maximum	
<b>Under Supervision</b>			<b>234</b>	<b>230</b>	<b>0.0%</b>	232	230	234	
Baltimore City	155	188	190	174	1.1%	177	155	190	
Central Region			15	18	0.0%	17	15	18	
Metro Region			19	23	0.0%	21.00	19	23	
Southern Region			0	6	0.0%	3.00	0	6	
Western Region			10	9	0.0%	9.50	9	10	
Eastern Region			0	0	0.0%	0.00	0	0	
<i>* Note: Average contact for month is based on data from closest 28 day period.</i>									
Violence Prevention Initiative Baltimore City									
Violence Prevention Initiative Baltimore City	Monthly Reporting Periods					% Change	2009 FY Year to Date		
	Jul-08	Aug-08	Sep-08	Oct-08	Average		Minimum	Maximum	
<b>Under Supervision</b>	<b>155</b>	<b>188</b>	<b>190</b>	<b>174</b>	<b>1.1%</b>	178	155	194	
* Probation	121	139	157	139	12.9%	139	121	157	
* Aftercare	49	41	37	35	-9.8%	41	35	49	
* Average Monthly Face-to-Face contacts	<b>5.95</b>	<b>9.02</b>	<b>8.21</b>	<b>8.56</b>	-9.0%	7.94	5.95	9.02	
* Average Monthly Phone Contacts	<b>2.03</b>	<b>2.51</b>	<b>2.24</b>	<b>1.95</b>	-10.8%	2.18	1.95	2.51	
<i>* Note: Average contact for month is based on data from closest 28 day period.</i>									
AWOL									
AWOL	<b>38</b>	<b>39</b>	<b>37</b>	<b>18</b>	-5.1%	33	18	39	
<= 2 Month			4		0.0%	4	4	4	
<= 3 Month			1		0.0%	1	1	1	
<= 4 Month			12		0.0%	12	12	12	
<= 5 Month			2		0.0%	2	2	2	
<= 6 Month			2		0.0%	2	2	2	
> 6 Month			16		0.0%	16	16	16	
In Placement									
In Placement	<b>78</b>	<b>86</b>	<b>122</b>	<b>135</b>	<b>41.9%</b>	105	78	135	
Detained Pending Placement	34	40	66	76	65.0%	54	34	76	
Detained-Adult	24	30	36	33	20.0%	31	24	36	
Detained-Juvenile	20	16	20	26	25.0%	21	16	26	

Note - VPI Number reflects youth in program on first day of Month.



# StateStat

## Department of Juvenile Services

### Evidence Based Programs

**DJS Funded Evidence Based Community Programs**

				2009 Year to Date		
	Aug-08	Sep-08	% Change	Average	Minimum	Maximum
<b>Statewide Totals</b>						
EBS Total Slots	299	299	0%	297	294	299
EBS Total Current Youth	202	244	21%	220	202	244
Percent Filled	68%	82%	21%			
<b>Anne Arundel</b>	<b>Aug-08</b>	<b>Sep-08</b>	<b>% Change</b>	<b>Average</b>	<b>Minimum</b>	<b>Maximum</b>
EBS Total Slots	57	57	0%	57	57	57
EBS Total Current Youth	47	53	13%	50	47	53
<b>Baltimore City</b>	<b>Aug-08</b>	<b>Sep-08</b>	<b>% Change</b>	<b>Average</b>	<b>Minimum</b>	<b>Maximum</b>
EBS Total Slots	106	106	0%	106	106	106
EBS Total Current Youth	76	106	39%	87	76	106
<b>Baltimore County*</b>	<b>Aug-08</b>	<b>Sep-08</b>	<b>% Change</b>	<b>Average</b>	<b>Minimum</b>	<b>Maximum</b>
EBS Total Slots	20	20	0%	20	20	20
EBS Total Current Youth	17	15	-12%	16	15	17
<b>Carroll County</b>	<b>Aug-08</b>	<b>Sep-08</b>	<b>% Change</b>	<b>Average</b>	<b>Minimum</b>	<b>Maximum</b>
EBS Total Slots	6	6	0%	6	6	6
EBS Total Current Youth	4	4	0%	4	3	4
<b>Tr-Counties Areas (Charles, Calvert and</b>	<b>Aug-08</b>	<b>Sep-08</b>	<b>% Change</b>	<b>Average</b>	<b>Minimum</b>	<b>Maximum</b>
EBS Total Slots	12	12	0%	12	12	12
EBS Total Current Youth	12	12	0%	12	12	12
<b>Eastern Shore Counties</b>	<b>Aug-08</b>	<b>Sep-08</b>	<b>% Change</b>	<b>Average</b>	<b>Minimum</b>	<b>Maximum</b>
EBS Total Slots	18	18	0%	18	18	18
EBS Total Current Youth	12	18	50%	15	12	18
<b>Harford County</b>	<b>Aug-08</b>	<b>Sep-08</b>	<b>% Change</b>	<b>Average</b>	<b>Minimum</b>	<b>Maximum</b>
EBS Total Slots	6	6	0%	6	6	6
EBS Total Current Youth	3	4	33%	3	3	4
<b>Montgomery County</b>	<b>Aug-08</b>	<b>Sep-08</b>	<b>% Change</b>	<b>Average</b>	<b>Minimum</b>	<b>Maximum</b>
EBS Total Slots	12	12	0%	12	12	12
EBS Total Current Youth	8	10	25%	8	6	10
<b>Prince George's County</b>	<b>Aug-08</b>	<b>Sep-08</b>	<b>% Change</b>	<b>Average</b>	<b>Minimum</b>	<b>Maximum</b>
EBS Total Slots	62	62	0%	60	57	62
EBS Total Current Youth	23	22	-4%	25	22	31

Note: \* Baltimore County Total slots is funded by compact.

\* Total is for all 24 jurisdictions, as of July 2008.. These slots are for DJS youth only.

Numbers represent last day of month youth count.



# StateStat

Reporting Period September/October 2008

## Department of Juvenile Services Residential Placements

DETENTION	MONTHLY REPORTING PERIODS					Fiscal Year To Date				
	Jul-08	Aug-08	Sep-08	Oct-08	% Change	Average	Minimum	Maximum	Total	Target
<b>Secure Detention</b>										
Average Daily Population (Nightly Count)	273	242	260		-100.0%	258	242	273		
Male	224	199	222		-100.0%	215	199	224		
Female	36	29	33		-100.0%	33	29	36		
White	52	47	36		-100.0%	45	36	52		
Black	197	176	211		-100.0%	195	176	211		
Hispanic	7	5	6		-100.0%	6	5	7		
Other	3	0	2		-100.0%	2	0	3		

ADP by gender and race is calculated using ASSIST admissions and releases on a daily basis.

	MONTHLY REPORTING PERIODS					Fiscal Year To Date				
	Jul-08	Aug-08	Sep-08	Oct-08	% Change	Average	Minimum	Maximum	Total	Target
<b>Admissions</b>	484	462	585		-100.0%	510	462	585	1531	
Male	406	403	504		-100.0%	438	403	504	1313	
Female	78	59	81		-100.0%	73	59	81	218	
White	114	93	99		-100.0%	102	93	114	306	
Black	350	351	461		-100.0%	387	350	461	1162	
Hispanic	16	15	20		-100.0%	17	15	20	51	
Other/unknown	4	3	5		-100.0%	4	3	5	12	
<b>Releases</b>	521	493	537		-100.0%	517	493	537	1551	
Male	441	424	467		-100.0%	444	424	467	1332	
Female	80	69	70		-100.0%	73	69	80	219	
White	105	116	91		-100.0%	104	91	116	312	
Black	386	362	419		-100.0%	389	362	419	1167	
Hispanic	25	10	24		-100.0%	20	10	25	59	
Other/unknown	5	5	3		-100.0%	4	3	5	13	
Average Length of Stay at Release	16.5	15.6	11.8		-100.0%	15	12	17		

### DETENTION ALTERNATIVES

Detention Alternatives	MONTHLY REPORTING PERIODS					Fiscal Year To Date				
	Jul-08	Aug-08	Sep-08	Oct-08	% Change	Average	Minimum	Maximum	Total	Target
<b>Total Alternatives ADP</b>	690	662	748	0	-100.0%	700	662	748		TBD
Shelter ADP	82	82	104		-100.0%	89	82	104		TBD
Evening Reporting including PACT-B.City	47	53	59		-100.0%	53	47	59		TBD
CD/EM	537	510	558		-100.0%	535	510	558		TBD
PACT	12	11	13		-100.0%	12	11	13		TBD
Other Detention Alternatives (DRAP)	24	17	27		-100.0%	23	17	27		TBD



## Department of Juvenile Services Residential Placements

**PENDING PLACEMENT (in Secure Detn)**

	MONTHLY REPORTING PERIODS					Fiscal Year To Date				
	Jul-08	Aug-08	Sep-08	Oct-08	% Change	Average	Minimum	Maximum	Total	Target
<b>Average Daily Population (Nightly count)</b>	135	122	106		-100.0%	121	106	135		TBD
Male*	141	128	108		-100.0%	126	108	141		TBD
Female	11	12	8		-100.0%	10	8	12		TBD
White	21	23	20		-100.0%	21	20	23		TBD
Black	127	110	91		-100.0%	109	91	127		TBD
Hispanic	5	5	4		-100.0%	5	4	5		TBD
Other/unknown	0	2	1		-100.0%	1	0	2		TBD

ADP by gender and race is calculated using ASSIST admissions and releases on a daily basis.

	MONTHLY REPORTING PERIODS					Fiscal Year To Date				
	Jul-08	Aug-08	Sep-08	Oct-08	% Change	Average	Minimum	Maximum	Total	Target
<b>Admissions to Pending Placement</b>	152	124	99		-100.0%	125	99	152	375	
Male	136	110	92		-100.0%	113	92	136	338	
Female	16	14	7		-100.0%	12	7	16	37	
White	30	28	27		-100.0%	28	27	30	85	
Black	110	92	68		-100.0%	90	68	110	270	
Hispanic	11	1	3		-100.0%	5	1	11	15	
Other/unknown	1	3	1		-100.0%	2	1	3	5	
<b>Releases/Placements</b>	153	144	142		-100.0%	146	142	153	439	
Male	137	129	128		-100.0%	131	128	137	394	
Female	16	15	14		-100.0%	15	14	16	45	
White	31	25	32		-100.0%	29	25	32	88	
Black	113	112	106		-100.0%	110	106	113	331	
Hispanic	8	5	4		-100.0%	6	4	8	17	
Other/unknown	1	2	0		0.0%	1	0	2	3	
Average Length of Stay: Snapshot	35.4	37.3	38.8		-100.0%	37	35	39		45
Average Length of Stay at Release	33.1	33.7	33.8		-100.0%	34	33	34		45



Department of Juvenile Services  
Residential Placements

COMMITTED PLACEMENTS

	MONTHLY REPORTING PERIODS					Fiscal Year To Date				
	Jul-08	Aug-08	Sep-08	Oct-08	% Change	Average	Minimum	Maximum	Total	Target
<b>Total Out Of Home Committed ADP</b>	<b>1014</b>	<b>1003</b>	<b>982</b>	<b>0</b>	<b>-100.0%</b>	<b>1000</b>	<b>982</b>	<b>1014</b>		
<b>State-Operated Committed</b>										
Average Daily Population (daily census)	241	233	229		-100.0%	234	229	241		
Admissions	44	53	41		-100.0%	46	41	53	138	
Releases	47	70	44		-100.0%	54	44	70	161	
Average Length of Stay at Release	146	135	126		-100.0%	136	126	146	407.44	TBD
<b>Private, State-Licensed In-State Excluding shelter</b>										
Average Daily Population	666	663	645		-100.0%	658	645	666		
Admissions	116	95	108		-100.0%	106	95	116	319	
Releases	105	133	72		-100.0%	103	72	133	310	
Average Length of Stay at Release	172	242	240		-100.0%	218	172	242	653.04	TBD
<b>Out-of-State Placements*</b>										
Average Daily Population*	107	107	108		-100.0%	107	107	108		
Secure	22	23	21		-100.0%	22	21	23		
Non-Secure	62	63	67		-100.0%	64	62	67		
Staff Secure	22	22	25		-100.0%	23	22	25		
Admissions	15	15	8		-100.0%	13	8	15	38	
Releases	19	8	7		-100.0%	11	7	19	34	
Average Length of Stay at Release	238	275	343		-100.0%	285	238	343	855.93	TBD

Note: Out-of-State ADP total is from the daily census sheet. The secure, staff secure and non-secure ADPs are from ASSIST



## Department of Juvenile Services Residential Placements

**OBJECTIVES- COMMITTED RESIDENTIAL**

	ANNUAL REPORTING PERIODS					PAST FOUR FISCAL YEARS				
	FY2004	FY2005	FY2006	FY2007	% Change	Average	Minimum	Maximum	Total	Target
<b>Percent Placed in Home Region</b>	32%	30%	30%	36%	20.0%	32%	30%	36%		TBD
Area I	19%	16%	9%	18%	100.0%	17%	9%	23%		TBD
Area II	40%	44%	18%	17%	-5.6%	32%	17%	44%		TBD
Area III	51%	52%	65%	71%	9.2%	58%	51%	71%		TBD
Area IV	29%	18%	23%	24%	4.3%	22%	15%	29%		TBD
Area V	19%	14%	14%	25%	78.6%	18%	14%	25%		TBD

**POST COMMITMENT RECIDIVISM RATE**

	ANNUAL REPORTING PERIODS					PAST FOUR FISCAL YEARS				
	FY2003	FY2004	FY2005	FY2006	% Change	Average	Minimum	Maximum	Total	Target
<b>AFTER ONE YEAR</b>										
Re-Arrest Juvenile/Adult	51%	52%	52%	51%	-1.9%	53%	51%	57%		TBD
Re Adjudication/Conviction	25%	19%	20%	19%	-5.0%	26%	25%	29%		TBD
Re-Commitment/Incarceration	13%	11%	12%	14%	16.7%	14%	13%	20%		TBD
<b>AFTER TWO YEARS</b>										
Re-Arrest Juvenile/Adult	64%	66%	67%		2.0%	65%	64%	66%		TBD
Re Adjudication/Conviction	43%	36%	38%		5.6%	45%	43%	46%		TBD
Re-Commitment/Incarceration	27%	25%	27%		8.0%	27%	27%	27%		TBD
<b>AFTER THREE YEARS</b>										
Re-Arrest Juvenile/Adult	73%	72%			-1.4%	74%	73%	76%		TBD
Re Adjudication/Conviction	59%	48%			-18.8%	59%	59%	59%		TBD
Re-Commitment/Incarceration	43%	37%			-13.8%	41%	40%	43%		TBD



# StateStat

Reporting Period September/October 2008

## Department of Juvenile Services Residential Overtime

Total Overtime Hours	TWO-WEEK REPORTING PERIODS				% Change	Fiscal Year To Date			
	07/02/08 - 07/15/08	07/16/08 - 07/29/08	07/30/08 - 08/12/08	08/13/08 - 08/26/08		Average	Min	Max	Total
BCJJC	3,365.0	2,661.8	2,953.7	2,657.1	-10.0%	2,909	2,657	3,365	11,638
Cheltenham	3,414.7	3,137.4	3,600.5	3,358.8	-6.7%	3,378	3,137	3,601	13,511
LESCC	222.3	105.0	223.6	171.8	-23.2%	181	105	224	723
WMC	381.0	707.4	475.8	242.0	-49.1%	452	242	707	1,806
Carter	55.8	95.3	89.0	59.5	-33.1%	75	56	95	300
Noyes	580.0	579.7	463.9	744.1	60.4%	592	464	744	2,368
Hickey	2,639.5	2,201.4	2,224.4	2,165.3	-2.7%	2,308	2,165	2,640	9,231
Waxter	916.5	564.7	494.0	404.9	-18.0%	595	405	917	2,380
MYRC	0.0	0.0	0.0	0.0	0.0%	0	0	0	0
Schaefer	55.5	80.2	57.7	78.0	35.2%	68	56	80	271
Youth Centers	156.5	222.5	308.6	414.4	34.3%	276	157	414	1,102
Victor Cullen	412.2	475.6	620.1	602.1	-2.9%	528	412	620	2,110

Note: Effective July 2007, bi-weekly data are reported.

Total Callout Hours	TWO-WEEK REPORTING PERIODS				% Change	Fiscal Year To Date			
	7/30/08 - 08/12/08	08/13/08 - 08/26/08	08/27/08 - 09/09/08	9/10/08 - 9/23/08		Average	Min	Max	Total
BCJJC	138	208	139	173	24.5%	159	137	208	951
Cheltenham	81	72	96	92	-4.2%	86	72	96	514
LESCC	14	6	4	9	125.0%	8	4	14	46
WMC	16	10	13	9	-30.8%	10	6	16	62
Carter	2	3	1	0	-100.0%	1	0	3	7
Noyes	20	15	35	23	-34.3%	21	12	35	126
Hickey	35	38	28	27	-3.6%	30	17	38	180
Waxter	31	22	26	32	23.1%	31	22	46	184
Schaefer	4	5	6	1	-83.3%	4	0	6	22
Youth Centers	6	20	6	10	66.7%	8	2	20	47
Victor Cullen	5	2	0	1	0.0%	3	0	6	19

Note: Effective July 2007, bi-weekly data are reported.

Note: Due to staffing changes, BCJJC callout hours were only recorded for part of the month in June.

Total Overtime Dollars	TWO-WEEK REPORTING PERIODS				% Change	Fiscal Year To Date			
	07/02/08 - 07/15/08	07/16/08 - 07/29/08	07/30/08 - 08/12/08	08/13/08 - 08/26/08		Average	Min	Max	Total
BCJJC	\$84,006.11	\$68,395.14	\$73,733.93	\$65,849.02	-10.7%	\$72,996	\$65,849	\$84,006	\$291,984
Cheltenham	\$104,491.34	\$90,166.39	\$103,306.08	\$95,922.09	-7.1%	\$98,471	\$90,166	\$104,491	\$393,886
LESCC	\$6,368.31	\$2,909.05	\$6,265.80	\$4,862.31	-22.4%	\$5,101	\$2,909	\$6,368	\$20,405
WMC	\$9,344.95	\$17,824.58	\$11,844.79	\$6,006.87	-49.3%	\$11,255	\$6,007	\$17,825	\$45,021
Carter	\$1,545.06	\$2,556.33	\$2,571.89	\$1,692.86	-34.2%	\$2,092	\$1,545	\$2,572	\$8,366
Noyes	\$16,003.55	\$16,949.82	\$12,806.70	\$21,672.36	69.2%	\$16,858	\$12,807	\$21,672	\$67,432
Hickey	\$69,604.41	\$58,121.97	\$58,140.43	\$57,177.50	-1.7%	\$60,761	\$57,178	\$69,604	\$243,044
Waxter	\$24,274.11	\$14,613.64	\$12,756.42	\$10,532.20	-17.4%	\$15,544	\$10,532	\$24,274	\$62,176
MYRC	\$0.00	\$0.00	\$0.00	\$0.00	0.0%	\$0	\$0	\$0	\$0
Schaefer	\$1,592.23	\$2,314.93	\$1,717.54	\$2,292.06	33.5%	\$1,979	\$1,592	\$2,315	\$7,917
Youth Centers	\$3,893.16	\$5,922.23	\$7,845.35	\$10,275.32	31.0%	\$6,984	\$3,893	\$10,275	\$27,936
Victor Cullen	\$11,525.36	\$13,018.85	\$16,887.99	\$16,271.50	-3.7%	\$14,426	\$11,525	\$16,888	\$57,704



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Reporting Period September/October 2008

## Department of Juvenile Services Facility Comparison

	MONTHLY REPORTING PERIODS					Fiscal Year 2009 To Date				
	Jul-08	Aug-08	Sep-08	Oct-08	% Change	Average	Minimum	Maximum	Capac.	Days >Cap
<b>TOTAL RESIDENTIAL POP.</b>	1,502	1,448	1,453	0	-100.0%	1468	1448	1,502		
<b>Total State-Run</b>	<b>651</b>	<b>599</b>	<b>599</b>	<b>0</b>	<b>-100.0%</b>	<b>616</b>	<b>599</b>	<b>651</b>	<b>793</b>	
BCJJC	126	109	114		-100.0%	116	109	126	144	12
Cheltenham	97	107	104		-100.0%	103	97	107	110	
LESCC	23	22	20		-100.0%	22	20	23	24	
WMC	26	19	24		-100.0%	23	19	26	24	
Carter	13	12	12		-100.0%	12	12	13	27	
Noyes	41	35	35		-100.0%	37	35	41	57	
Hickey	70	58	55		-100.0%	61	55	70	72	
Waxter	41	29	29		-100.0%	33	29	41	68	
MYRC	0	0	0		0.0%	0	0	0	36	
Schaefer	17	14	11		-100.0%	14	11	17	19	
Youth Centers	162	159	159		-100.0%	160	159	162	164	
Victor Cullen	35	35	36		-100.0%	35	35	36	48	
<b>Privately Operated</b>	<b>851</b>	<b>849</b>	<b>854</b>	<b>0</b>	<b>-100.0%</b>	<b>851</b>	<b>849</b>	<b>854</b>		
O'farrell	38	39	36		-100.0%	38	36	39		
In State Per Diems (Incl. Shelt.)	706	703	710		-100.0%	706	703	710		
Out of State Per Diems	107	107	108		-100.0%	107	107	108		

AVERAGE LENGTH OF STAY (At Release)	QUARTERLY REPORTING PERIODS					FY2008 YTD				
	FY08 Q2	FY08 Q3	FY08 Q4	FY09 Q1	% Change	Average	Minimum	Maximum	Total	Target
<b>Total State-Run Pre &amp; Post Committed</b>	<b>28</b>	<b>26</b>	<b>25</b>	<b>27</b>	8.0%	27	25	28		
BCJJC	21	18	17	18	5.9%	20	17	23		
Cheltenham	22	17	19	22	15.8%	21	17	25		
LESCC	20	21	28	16	-42.9%	23	20	28		
WMC	17	23	23	23	0.0%	22	17	24		
Carter	18	20	15	16	6.7%	18	15	20		
Noyes	23	17	17	18	5.9%	19	17	23		
Hickey	19	21	18	20	11.1%	19	18	21		
Waxter	25	17	21	23	9.5%	21	17	25		
MYRC	29	Closed	Closed	Closed	0.0%	12	0	29		
Schaefer	85	79	64	84	31.3%	74	64	85		
Victor Cullen	102	170	147	171	16.3%	140	102	170		
Youth Centers	185	183	178	148	-16.9%	183	178	185		
<b>Privately Operated</b>										
O'farrell	176	205	109	213	95.2%	160	109.33	204.82		
In State Per Diems (Incl. Shelt.)	187	188	195	218	11.4%	188	182	195.28		
Out of State Per Diems	345	311	303	268	-11.5%	326	302.96	345.03		



## Department of Juvenile Services Facility Comparison

**DIRECT CARE STAFF: RESIDENT RATIO**

	MONTHLY REPORTING PERIODS					Fiscal Year To Date				
	Jul-08	Aug-08	Sep-08	Oct-08	% Change	Average	Minimum	Maximum	Total	Target
<b>TOTAL</b>										
<b>Total State-Run</b>	<b>6.34</b>	<b>5.71</b>	<b>6.24</b>		<b>-100.0%</b>	<b>6.10</b>	<b>5.71</b>	<b>6.34</b>		<b>6</b>
BCJJC	5.69	4.57	4.93		-100.0%	5.06	4.57	5.69		6
Cheltenham	6.46	7.23	7.88		-100.0%	7.19	6.46	7.88		6
LESCC	11.09	7.54	10.64		-100.0%	9.76	7.54	11.09		6
WMC	5.10	4.87	6.56		-100.0%	5.51	4.87	6.56		6
Carter	3.97	2.15	4.03		-100.0%	3.38	2.15	4.03		6
Noyes	6.56	4.66	4.39		-100.0%	5.20	4.39	6.56		6
Hickey	6.30	5.10	5.91		-100.0%	5.77	5.10	6.30		6
Waxter	5.88	5.49	6.80		-100.0%	6.06	5.49	6.80		6
MYRC	0.00	0.00	0.00		0.0%	0.00	0.00	0.00		TBD
Schaefer	6.67	5.10	3.92		-100.0%	5.23	3.92	6.67		TBD
Youth Centers	8.22	7.98	8.11		-100.0%	8.10	7.98	8.22		TBD
Victor Cullen	4.06	4.15	4.59		-100.0%	4.27	4.06	4.59		
<b>Total Per-Diems</b>										
In State										
Out of State										

ESCAPES/AWOL Youth Count (including attempted Escapes)

Note: In Sep 2008, no youth escaped

	MONTHLY REPORTING PERIODS					Fiscal Year To Date				
	Jul-08	Aug-08	Sep-08	Oct-08	% Change	Average	Minimum	Maximum	Total	Target
<b>TOTAL</b>	<b>57</b>	<b>52</b>	<b>70</b>	<b>0</b>	<b>-100.0%</b>	<b>60</b>	<b>52</b>	<b>70</b>	<b>179</b>	<b>TBD</b>
<b>Total State-Run</b>	<b>6</b>	<b>7</b>	<b>2</b>	<b>0</b>	<b>-100.0%</b>	<b>5</b>	<b>2</b>	<b>7</b>	<b>15</b>	<b>TBD</b>
BCJJC	3	1	0		0.0%	1	0	3	4	TBD
Cheltenham	0	3	1		-100.0%	1	0	3	4	TBD
LESCC	0	0	0		0.0%	0	0	0	0	TBD
WMC	0	0	0		0.0%	0	0	0	0	TBD
Carter	0	0	0		0.0%	0	0	0	0	TBD
Noyes	0	0	0		0.0%	0	0	0	0	TBD
Hickey	0	0	0		0.0%	0	0	0	0	TBD
Waxter	0	0	0		0.0%	0	0	0	0	TBD
MYRC	0	0	0		0.0%	0	0	0	0	TBD
Schaefer	0	0	0		0.0%	0	0	0	0	TBD
Youth Centers	3	3	1		-100.0%	2	1	3	7	TBD
Victor Cullen	0	0	0		0.0%	0	0	0	0	TBD
<b>Privately Operated</b>	<b>51</b>	<b>45</b>	<b>68</b>	<b>0</b>	<b>-100.0%</b>	<b>55</b>	<b>45</b>	<b>68</b>	<b>164</b>	<b>TBD</b>
O'farrell	0	3	4		-100.0%	2	0	4	7	TBD
In State Per Diems (Incl. Shelt.)	44	42	63		-100.0%	50	42	63	149	TBD
Out of State Per Diems	7	0	1		-100.0%	3	0	7	8	TBD



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Reporting Period September/October 2008

## Department of Juvenile Services Facility Comparison

INJURIES - Youth Count (PER 100 YD)	MONTHLY REPORTING PERIODS					Fiscal Year To Date				
	Jul-08	Aug-08	Sep-08	Oct-08	% Change	Average	Minimum	Maximum	Total	Target
<b>TOTAL</b>	<b>0.62</b>	<b>0.56</b>	<b>0.61</b>	<b>0.00</b>	<b>-100.0%</b>	<b>0.60</b>	<b>0.56</b>	<b>0.62</b>	<b>1.79</b>	TBD
<b>Total State-Run</b>	<b>1.15</b>	<b>1.06</b>	<b>1.22</b>	<b>0.00</b>	<b>-100.0%</b>	<b>1.14</b>	<b>1.06</b>	<b>1.22</b>	<b>3.42</b>	TBD
BCJJC	1.97	1.98	2.40	0.00	-100.0%	2.12	1.97	2.40	6.35	TBD
Cheltenham	1.16	1.06	0.93	0.00	-100.0%	1.05	0.93	1.16	3.15	TBD
LESCC	0.28	1.91	1.17	0.00	-100.0%	1.12	0.28	1.91	3.35	TBD
WMC	1.24	0.51	0.28	0.00	-100.0%	0.68	0.28	1.24	2.03	TBD
Carter	1.74	1.88	0.83	0.00	-100.0%	1.48	0.83	1.88	4.45	TBD
Noyes	1.81	1.66	2.29	0.00	-100.0%	1.92	1.66	2.29	5.75	TBD
Hickey	2.07	1.56	2.79	0.00	-100.0%	2.14	1.56	2.79	6.42	TBD
Waxter	1.10	0.78	1.15	0.00	-100.0%	1.01	0.78	1.15	3.03	TBD
MYRC	0.00	0.00	0.00	0.00	0.0%	0.00	0.00	0.00	0.00	TBD
Schaefer	0.00	0.00	0.00	0.00	0.0%	0.00	0.00	0.00	0.00	TBD
Youth Centers	0.22	0.06	0.13	0.00	-100.0%	0.14	0.06	0.22	0.41	TBD
Victor Cullen	0.74	1.38	0.93	0.00	-100.0%	1.02	0.74	1.38	3.05	TBD
<b>Privately Operated</b>	<b>0.22</b>	<b>0.21</b>	<b>0.19</b>	<b>0.00</b>	<b>-100.0%</b>	<b>0.21</b>	<b>0.19</b>	<b>0.22</b>	<b>0.62</b>	TBD
O'farrell	1.10	1.32	0.09	0.00	-100.0%	0.84	0.09	1.32	2.52	TBD
In State Per Diems (Incl. Shelt.)	0.18	0.15	0.19	0.00	-100.0%	0.17	0.15	0.19	0.52	TBD
Out of State Per Diems	0.18	0.18	0.19	0.00	-100.0%	0.18	0.18	0.19	0.55	TBD

### Physical Assault Youth On Youth - Youth Count (PER 100 YD)

	MONTHLY REPORTING PERIODS					2009 FY Year To Date				
	Jul-08	Aug-08	Sep-08	Oct-08	% Change	Average	Minimum	Maximum	Total	Target
<b>TOTAL</b>	<b>0.87</b>	<b>0.79</b>	<b>0.86</b>	<b>0.00</b>	<b>-100.0%</b>	<b>0.84</b>	<b>0.79</b>	<b>0.87</b>	<b>2.52</b>	TBD
<b>Total State-Run</b>	<b>1.64</b>	<b>1.44</b>	<b>1.76</b>	<b>0.00</b>	<b>-100.0%</b>	<b>1.61</b>	<b>1.44</b>	<b>1.76</b>	<b>4.84</b>	TBD
BCJJC	3.28	3.73	4.36	0.00	-100.0%	3.79	3.28	4.36	11.36	TBD
Cheltenham	1.56	1.27	1.63	0.00	-100.0%	1.49	1.27	1.63	4.46	TBD
LESCC	0.56	1.47	0.83	0.00	-100.0%	0.95	0.56	1.47	2.86	TBD
WMC	1.49	0.34	0.28	0.00	-100.0%	0.70	0.28	1.49	2.11	TBD
Carter	0.50	1.08	0.00	0.00	0.0%	0.52	0.00	1.08	1.57	TBD
Noyes	2.20	1.75	2.48	0.00	-100.0%	2.14	1.75	2.48	6.43	TBD
Hickey	2.90	2.22	3.33	0.00	-100.0%	2.82	2.22	3.33	8.46	TBD
Waxter	1.42	0.78	1.03	0.00	-100.0%	1.08	0.78	1.42	3.23	TBD
MYRC	0.00	0.00	0.00	0.00	0.0%	0.00	0.00	0.00	0.00	TBD
Schaefer	0.00	0.00	1.21	0.00	-100.0%	0.40	0.00	1.21	1.21	TBD
Youth Centers	0.42	0.28	0.27	0.00	-100.0%	0.32	0.27	0.42	0.97	TBD
Victor Cullen	0.65	0.37	0.19	0.00	-100.0%	0.40	0.19	0.65	1.20	TBD
<b>Privately Operated</b>	<b>0.28</b>	<b>0.32</b>	<b>0.23</b>	<b>0.00</b>	<b>-100.0%</b>	<b>0.28</b>	<b>0.23</b>	<b>0.32</b>	<b>0.84</b>	TBD
O'farrell	1.19	0.99	0.19	0.00	-100.0%	0.79	0.19	1.19	2.37	TBD
In State Per Diems (Incl. Shelt.)	0.26	0.30	0.25	0.00	-100.0%	0.27	0.25	0.30	0.81	TBD
Out of State Per Diems	0.15	0.21	0.15	0.00	-100.0%	0.17	0.15	0.21	0.52	TBD



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Reporting Period September/October 2008

## Department of Juvenile Services

### Pending Placement

Pending Placement Length Of Stay by Facility

LOS Intervals	MONTHLY REPORTING PERIODS					Fiscal Year To Date		
	Jul-08	Aug-08	Sep-08	Oct-08	% Change	Average	Minimum	Maximum
<b>Total</b>	<b>149</b>	<b>141</b>	<b>123</b>	<b>101</b>	<b>-18%</b>	129	101	149
<=1 Month	94	85	69	55	-20%	76	55	94
<=2 Months	22	30	28	24	-14%	26	22	30
<=3 Months	16	12	17	12	-29%	14	12	17
<=4 Months	6	7	5	7	40%	6	5	7
<=5 Months	9	3	2	1	-50%	4	1	9
<=6 Months	2	3	1	2	100%	2	1	3
> 6 Months	0	1	1	0	-100%	1	0	1
<b>BCJJC</b>	<b>44</b>	<b>40</b>	<b>28</b>	<b>23</b>	<b>-18%</b>	34	23	44
<=1 Month	22	19	17	9	-47%	17	9	22
<=2 Months	10	11	5	6	20%	8	5	11
<=3 Months	8	5	3	4	33%	5	3	8
<=4 Months	1	4	3	2	-33%	3	1	4
<=5 Months	3	0	0	1	0%	1	0	3
<=6 Months	0	1	0	1	0%	1	0	1
> 6 Months	0	0	0	0	0%	0	0	0
<b>Carter</b>	<b>4</b>	<b>3</b>	<b>2</b>	<b>3</b>	<b>50%</b>	3	2	4
<=1 Month	2	2	1	1	0%	2	1	2
<=2 Months	1	1	1	1	0%	1	1	1
<=3 Months	1	0	0	1	0%	1	0	1
<=4 Months	0	0	0	0	0%	0	0	0
<=5 Months	0	0	0	0	0%	0	0	0
<=6 Months	0	0	0	0	0%	0	0	0
> 6 Months	0	0	0	0	0%	0	0	0
<b>Cheltenham</b>	<b>33</b>	<b>32</b>	<b>36</b>	<b>30</b>	<b>-17%</b>	33	30	36
<=1 Month	22	23	24	19	-21%	22	19	24
<=2 Months	4	3	9	6	-33%	6	3	9
<=3 Months	1	3	2	4	100%	3	1	4
<=4 Months	3	0	0	1	0%	1	0	3
<=5 Months	2	2	0	0	0%	1	0	2
<=6 Months	1	0	1	0	-100%	1	0	1
> 6 Months	0	1	0	0	0%	0	0	1



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Reporting Period September/October 2008

## Department of Juvenile Services

### Pending Placement

Pending Placement Length Of Stay by Facility

LOS Intervals	MONTHLY REPORTING PERIODS					Fiscal Year To Date		
	Jul-08	Aug-08	Sep-08	Oct-08	% Change	Average	Minimum	Maximum
<b>Hickey</b>	<b>28</b>	<b>28</b>	<b>24</b>	<b>22</b>	<b>-8%</b>	26	22	28
<=1 Month	18	19	9	14	56%	15	9	19
<=2 Months	3	5	7	2	-71%	4	2	7
<=3 Months	2	2	4	3	-25%	3	2	4
<=4 Months	1	1	2	2	0%	2	1	2
<=5 Months	3	0	1	0	-100%	1	0	3
<=6 Months	1	1	0	1	0%	1	0	1
> 6 Months	0	0	1	0	-100%	0	0	1
<b>Lower Shore</b>	<b>5</b>	<b>8</b>	<b>7</b>	<b>5</b>	<b>-29%</b>	6	5	8
<=1 Month	4	3	3	3	0%	3	3	4
<=2 Months	0	4	0	1	0%	1	0	4
<=3 Months	1	0	3	0	-100%	1	0	3
<=4 Months	0	1	0	1	0%	1	0	1
<=5 Months	0	0	1	0	-100%	0	0	1
<=6 Months	0	0	0	0	0%	0	0	0
> 6 Months	0	0	0	0	0%	0	0	0
<b>Noyes</b>	<b>22</b>	<b>21</b>	<b>14</b>	<b>7</b>	<b>-50%</b>	16	7	22
<=1 Month	16	15	7	4	-43%	11	4	16
<=2 Months	2	3	4	3	-25%	3	2	4
<=3 Months	2	1	3	0	-100%	2	0	3
<=4 Months	1	0	0	0	0%	0	0	1
<=5 Months	1	1	0	0	0%	1	0	1
<=6 Months	0	1	0	0	0%	0	0	1
> 6 Months	0	0	0	0	0%	0	0	0
<b>Waxter</b>	<b>10</b>	<b>5</b>	<b>7</b>	<b>5</b>	<b>-29%</b>	7	5	10
<=1 Month	7	2	5	4	-20%	5	2	7
<=2 Months	2	1	2	1	-50%	2	1	2
<=3 Months	1	1	0	0	0%	1	0	1
<=4 Months	0	1	0	0	0%	0	0	1
<=5 Months	0	0	0	0	0%	0	0	0
<=6 Months	0	0	0	0	0%	0	0	0
> 6 Months	0	0	0	0	0%	0	0	0
<b>WMC</b>	<b>3</b>	<b>4</b>	<b>5</b>	<b>6</b>	<b>20%</b>	5	3	6
<=1 Month	3	2	3	1	-67%	2	1	3
<=2 Months	0	2	0	4	0%	2	0	4
<=3 Months	0	0	2	0	-100%	1	0	2
<=4 Months	0	0	0	1	0%	0	0	1
<=5 Months	0	0	0	0	0%	0	0	0
<=6 Months	0	0	0	0	0%	0	0	0
> 6 Months	0	0	0	0	0%	0	0	0



# StateStat

## Department of Juvenile Services

### Restraints and Seclusion

**Use of Seclusion - Youth Count**

	MONTHLY REPORTING PERIODS					Fiscal Year To Date			Total	Target
	Jul-08	Aug-08	Sep-08	Oct-08	% Change	Average	Minimum	Maximum		
<b>TOTAL</b>	<b>162</b>	<b>183</b>	<b>178</b>	<b>0</b>	<b>-100.0%</b>	<b>174</b>	<b>162</b>	<b>183</b>	<b>523</b>	<b>TBD</b>
<b>Total State-Run</b>	<b>153</b>	<b>182</b>	<b>176</b>	<b>0</b>	<b>-100.0%</b>	<b>170</b>	<b>153</b>	<b>182</b>	<b>511</b>	<b>TBD</b>
BCJJC	120	151	146		-100.0%	139	120	151	417	TBD
Cheltenham	6	0	0		0.0%	2	0	6	6	TBD
LES CC	5	8	3		-100.0%	5	3	8	16	TBD
WMC	1	0	3		-100.0%	1	0	3	4	TBD
Carter	2	0	0		0.0%	1	0	2	2	TBD
Noyes	7	11	4		-100.0%	7	4	11	22	TBD
Hickey	6	9	12		-100.0%	9	6	12	27	TBD
Waxter	6	3	8		-100.0%	6	3	8	17	TBD
MYRC	0	0	0		0.0%	0	0	0	0	TBD
Schaefer	0	0	0		0.0%	0	0	0	0	TBD
Youth Centers	0	0	0		0.0%	0	0	0	0	TBD
Victor Cullen	0	0	0		0.0%	0	0	0	0	TBD
<b>Privately Operated</b>	<b>9</b>	<b>1</b>	<b>2</b>	<b>0</b>	<b>-100.0%</b>	<b>4</b>	<b>1</b>	<b>9</b>	<b>12</b>	<b>TBD</b>
O'farrell	0	0	0		0.0%	0	0	0	0	TBD
In State Per Diems (Incl. Shelt.)	8	1	2		-100.0%	4	1	8	11	TBD
Out of State Per Diems	1	0	0		0.0%	0	0	1	1	TBD

**Use of Seclusion per 100 youth days**

	MONTHLY REPORTING PERIODS					Fiscal Year To Date			Total	Target
	Jul-08	Aug-08	Sep-08	Oct-08	% Change	Average	Minimum	Maximum		
<b>TOTAL</b>	<b>0.35</b>	<b>0.41</b>	<b>0.41</b>	<b>#DIV/0!</b>	<b>0.0%</b>	<b>0.39</b>	<b>0.35</b>	<b>0.41</b>	<b>1.16</b>	<b>TBD</b>
<b>Total State-Run</b>	<b>0.76</b>	<b>0.98</b>	<b>0.98</b>	<b>#DIV/0!</b>	<b>0.0%</b>	<b>0.91</b>	<b>0.76</b>	<b>0.98</b>	<b>2.72</b>	<b>TBD</b>
BCJJC	3.07	4.47	4.27	#DIV/0!	0.0%	3.94	3.07	4.47	11.81	TBD
Cheltenham	0.20	0.00	0.00	#DIV/0!	0.0%	0.07	0.00	0.20	0.20	TBD
LES CC	0.70	1.17	0.50	#DIV/0!	0.0%	0.79	0.50	1.17	2.37	TBD
WMC	0.12	0.00	0.42	#DIV/0!	0.0%	0.18	0.00	0.42	0.54	TBD
Carter	0.50	0.00	0.00	#DIV/0!	0.0%	0.17	0.00	0.50	0.50	TBD
Noyes	0.55	1.01	0.38	#DIV/0!	0.0%	0.65	0.38	1.01	1.95	TBD
Hickey	0.28	0.50	0.73	#DIV/0!	0.0%	0.50	0.28	0.73	1.50	TBD
Waxter	0.47	0.33	0.92	#DIV/0!	0.0%	0.58	0.33	0.92	1.73	TBD
MYRC	0.00	0.00	0.00	0.00	0.0%	0.00	0.00	0.00	0.00	TBD
Schaefer	0.00	0.00	0.00	#DIV/0!	0.0%	0.00	0.00	0.00	0.00	TBD
Youth Centers	0.00	0.00	0.00	#DIV/0!	0.0%	0.00	0.00	0.00	0.00	TBD
Victor Cullen	0.00	0.00	0.00	#DIV/0!	0.0%	0.00	0.00	0.00	0.00	0.00
<b>Privately Operated</b>	<b>0.03</b>	<b>0.00</b>	<b>0.01</b>	<b>#DIV/0!</b>	<b>0.0%</b>	<b>0.02</b>	<b>0.00</b>	<b>0.03</b>	<b>0.05</b>	<b>TBD</b>
O'farrell	0.00	0.00	0.00	#DIV/0!	0.0%	0.00	0.00	0.00	0.00	TBD
In State Per Diems (Incl. Shelt.)	0.04	0.00	0.01	#DIV/0!	0.0%	0.02	0.00	0.04	0.05	TBD
Out of State Per Diems	0.03	0.00	0.00	#DIV/0!	0.0%	0.01	0.00	0.03	0.03	TBD



# StateStat

## Department of Juvenile Services

### Restraints and Seclusion

**Use of Restraints - Youth Count**

	MONTHLY REPORTING PERIODS					Average	Fiscal Year To Date			
	Jul-08	Aug-08	Sep-08	Oct-08	% Change		Minimum	Maximum	Total	Target
<b>TOTAL</b>	<b>435</b>	<b>315</b>	<b>327</b>	<b>0</b>	<b>-100.0%</b>	<b>359</b>	<b>315</b>	<b>435</b>	<b>1,077</b>	<b>TBD</b>
<b>Total State-Run</b>	<b>341</b>	<b>253</b>	<b>268</b>	<b>0</b>	<b>-100.0%</b>	<b>287</b>	<b>253</b>	<b>341</b>	<b>862</b>	<b>TBD</b>
BCJJC	156	118	126		-100.0%	133	118	156	400	TBD
Cheltenham	41	21	34		-100.0%	32	21	41	96	TBD
LESCC	9	11	5		-100.0%	8	5	11	25	TBD
WMC	20	8	11		-100.0%	13	8	20	39	TBD
Carter	7	5	2		-100.0%	5	2	7	14	TBD
Noyes	26	24	22		-100.0%	24	22	26	72	TBD
Hickey	34	30	36		-100.0%	33	30	36	100	TBD
Waxter	30	19	12		-100.0%	20	12	30	61	TBD
MYRC	0	0	0		0.0%	0	0	0	0	TBD
Schaefer	0	0	0		0.0%	0	0	0	0	TBD
Youth Centers	11	11	17		-100.0%	13	11	17	39	TBD
Victor Cullen	7	6	3		-100.0%	5	3	7	16	TBD
<b>Privately Operated</b>	<b>94</b>	<b>62</b>	<b>59</b>	<b>0</b>	<b>-100.0%</b>	<b>72</b>	<b>59</b>	<b>94</b>	<b>215</b>	<b>TBD</b>
O'farrell	0	3	3		-100.0%	2	0	3	6	TBD
In State Per Diems (Incl. Shelt.)	62	40	30		-100.0%	44	30	62	132	TBD
Out of State Per Diems	32	19	26		-100.0%	26	19	32	77	TBD

**Use of Restraint per 100 youth days**

	MONTHLY REPORTING PERIODS					Average	Fiscal Year To Date			
	Jul-08	Aug-08	Sep-08	Oct-08	% Change		Minimum	Maximum	Total	Target
<b>TOTAL</b>	<b>0.93</b>	<b>0.70</b>	<b>0.75</b>	<b>#DIV/0!</b>	<b>0.0%</b>	<b>0.80</b>	<b>0.70</b>	<b>0.93</b>	<b>2.39</b>	<b>TBD</b>
<b>Total State-Run</b>	<b>1.69</b>	<b>1.36</b>	<b>1.49</b>	<b>#DIV/0!</b>	<b>0.0%</b>	<b>1.51</b>	<b>1.36</b>	<b>1.69</b>	<b>4.54</b>	<b>TBD</b>
BCJJC	3.99	3.49	3.68	#DIV/0!	0.0%	3.72	3.49	3.99	11.17	TBD
Cheltenham	1.36	0.63	1.09	#DIV/0!	0.0%	1.03	0.63	1.36	3.09	TBD
LESCC	1.26	1.61	0.83	#DIV/0!	0.0%	1.24	0.83	1.61	3.71	TBD
WMC	2.48	1.36	1.53	#DIV/0!	0.0%	1.79	1.36	2.48	5.37	TBD
Carter	1.74	1.34	0.56	#DIV/0!	0.0%	1.21	0.56	1.74	3.64	TBD
Noyes	2.05	2.21	2.10	#DIV/0!	0.0%	2.12	2.05	2.21	6.35	TBD
Hickey	1.57	1.67	2.18	#DIV/0!	0.0%	1.81	1.57	2.18	5.42	TBD
Waxter	2.36	2.11	1.38	#DIV/0!	0.0%	1.95	1.38	2.36	5.85	TBD
MYRC	0.00	0.00	0.00	0.00	0.0%	0.00	0.00	0.00	0.00	TBD
Schaefer	0.00	0.00	0.00	#DIV/0!	0.0%	0.00	0.00	0.00	0.00	TBD
Youth Centers	0.22	0.22	0.36	#DIV/0!	0.0%	0.27	0.22	0.36	0.80	TBD
Victor Cullen	0.65	0.55	0.28	#DIV/0!	0.0%	0.49	0.28	0.65	1.48	TBD
<b>Privately Operated</b>	<b>0.36</b>	<b>0.24</b>	<b>0.23</b>	<b>#DIV/0!</b>	<b>0.0%</b>	<b>0.27</b>	<b>0.23</b>	<b>0.36</b>	<b>0.82</b>	<b>TBD</b>
O'farrell	0.00	0.25	0.28	#DIV/0!	0.0%	0.18	0.00	0.28	0.53	TBD
In State Per Diems (Incl. Shelt.)	0.28	0.18	0.14	#DIV/0!	0.0%	0.20	0.14	0.28	0.61	TBD
Out of State Per Diems	0.96	0.57	0.80	#DIV/0!	0.0%	0.78	0.57	0.96	2.34	TBD